

Ref.: MPL/HYD/SE/36th AR/2025-26

Date: 28-08-2026

The Bombay Stock Exchange (BSE) Corporate Relationship Dept., 1st Floor, New Trading Ring Rotunda Building, PJ Towers Dalal Street, Fort, Mumbai -400 001 BSE Script code: 531497	The National Stock Exchange (NSE) of India Limited, 5th Floor, Exchange Plaza, Bandra (East), Mumbai- 400 051. NSE Script code: MADHUCON
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Dear Sirs,

Sub.: Submission of 36th Annual Report F.Y. 2025-26 under Regulation 30 and 34 (1) of the SEBI (LODR) Regulations, 2015.

Pursuant to the Regulation 30 & 34 of the SEBI (LODR) Regulations 2015, we wish to inform you that the **36th Annual General Meeting (AGM) of the Members of the Company** will be held on **Tuesday, 29th September, 2026 at 3.00 P.M. ("IST")** at the Registered Office of the Company, Khammam.

Pursuant to the **Regulation 34(1)** of the SEBI (LODR) Regulations, we submit herewith **36th Annual Report for the Financial Year 2025-26** for your reference. The same is also available on the Company's website.

As intimated earlier to your good offices, pursuant to Regulation 42 of the SEBI LODR Regulations, the Register of Members and Share Transfer Books of the Company will remain closed from **Wednesday, 23rd September, 2026 to Tuesday, 29th September, 2026 (both days inclusive)** for the purpose of the 36th AGM.

Kindly take them on record.

Thanking you,
For Madhucon Projects Limited



(D. Malla Reddy)
Company Secretary & Compliance Officer

Enclosed: 36th Annual Report 2025-26



36th ANNUAL REPORT 2025 - 2026





MADHUCON PROJECTS LIMITED

**36th Annual Report
2025 - 2026**

Corporate Information

Board of Directors

Mr. T.V.S. Jawaharlal Nehru	Chairman and Independent Director
Mr. Mohammad Shafi	Joint Managing Director
Mrs. Geeta Battula	Woman- Independent Director
Mr. K. Venkateswarlu	Director cum CFO
Mrs. Ch. Lakshimi Kumari	Independent Director(Upto 08-11-2025)
Mr. Samba Siva Rao Jasty	Director F&A (Upto 20-02-2026)

Key Managerial Personnel

Mr. D. Malla Reddy	Company Secretary
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Registered Office

1-7-70, Madhu Complex, Jublipura,
Khammam-507003.

Corporate Office

Madhucon House, Plot No.1129/A,
Road No.36, Jubilee Hills, Hyderabad-500033.

Statutory Auditors

M/s P.Murali & Co.,
Chartered Accountants,
6-3-655/2/3, Somajiguda,
Hyderabad-500036

Registrar & Share transfer Agents

M/s Kfin Technologies Limited
Karvy Selenium Tower-B, Plot 31-32,
Gachibowli, Financial District,
Nanakramguda, Hyderabad-500032

M/s. B. Narsing Rao & Co LLP,
Chartered Accountants, Plot No. 554,
Road No.92, Jubilee Hills. Hyderabad-500096

Bankers

Axis Bank Limited.
Punjab National Bank

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To
The Members,
Madhucon Projects Limited

NOTICE is hereby given that the 36th Annual General Meeting of the Members of Madhucon Projects Limited will be held on **Tuesday, 29th September, 2026 at 03:00 P.M (IST)** at the Registered Office of the Company situated at 1-7-70, Madhu Complex, Jublipura, Khammam-507003 to transact the following business

ORDINARY BUSINESS:

1. To receive, consider and adopt:
 - a) the Audited Standalone Financial Statements of the Company in IND AS format for the financial year ended 31st March, 2026 together with the Reports of the Board of Directors and Auditors' thereon; and
 - b) The Audited Consolidated Financial Statements of the Company in IND AS format for the financial year ended 31st March, 2026 together with the report of the Auditors' thereon.
2. To appoint a director in place of Mr. K. Venkateswarlu, (DIN: 09713108), who retires by rotation and being eligible offers himself for re-appointment.
3. To appoint Statutory Auditors and to fix their remuneration.

To consider and if thought fit to pass with or without modification, the following resolution as an **Ordinary resolution**

"RESOLVED THAT pursuant to the provisions of Sections 139,141, 142 and all other applicable provisions, if any, of the Companies Act, 2013 read the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof) and pursuant to the recommendations of the audit committee and the Board of Directors of the Company, M/s. B. Narsing Rao & Co LLP Chartered Accountants (ICAI Firm Registration No. S000149), Hyderabad be and are hereby appointed as the Statutory Auditors of the Company for the first term of three consecutive years w.e.f 01/07/2026, who shall hold office from the conclusion of 36th Annual General Meeting to till the conclusion of the 39th Annual General Meeting of the Company to be held in the year 2029, at such remuneration as may be determined by the Board of Directors of the Company.

"RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorized to do all such acts, deeds, matters and things as may be deemed proper, necessary, or expedient, including filing the requisite forms or submission of documents with any authority or accepting any modifications to the clauses as required by such authorities, for the purpose of giving effect to this resolution and for matters connected therewith, or incidental thereto.

SPECIAL BUSINESS:

4. Ratification of the appointment of Mr. Prithvi Teja Nama (DIN: 02845692) as a Director of the Company:

To consider and, if thought fit, to pass, with or without modifications, the following resolution as an **Ordinary Resolution**.

"RESOLVED THAT pursuant to the provisions of Sections 149, 152 and all other applicable provisions of the Companies Act, 2013, and Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 17 of the SEBI (Listing Obligation And Disclosure Requirements) Regulations, 2015 and recommendation of the nomination and remuneration committee and such other approvals as may be required if any, consent of the Board of Directors be and is hereby accorded for appointment of Mr. Prithvi Teja Nama (DIN: 02845692) as additional director in the position of Director of the Company w.e.f. 13th August, 2026 and in respect of whom the Company has received a notice in writing from a member under section 160 of the Companies Act, 2013 and he will be liable retire by rotation."

"RESOLVED FURTHER THAT any Director of the Company be and is hereby authorized to take all such necessary action to give effect to this resolution and to file requisite Form DIR-12 to MCA/Registrar of Companies, Hyderabad and compliances as may be required."

5. Ratification of the appointment of Mr. Shankara Rao Kadambala (DIN: 11843104) as an Independent Director of the Company.

To consider and, if thought fit, to pass, with or without modifications, the following resolution as a **Special Resolution**:

"RESOLVED THAT pursuant to the provisions of Sections 149, 150, 152, 161, Schedule IV and other applicable provisions of the Companies Act, 2013 ("the Act") read with the Rules framed thereunder, and applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, ("the LODR Regulations") [including any statutory modification(s) or re-enactment(s) thereof, for the time being in force], and Articles of Association of the Company, approval and recommendation of the Nomination and Remuneration Committee and that of the Board, Mr. Shankara Rao Kadambala (DIN: 11843104), who was appointed as an Additional Director in the capacity of an Independent Director with effect from August 13, 2026, who meets the

criteria for independence under Section 149(6) of the Act and the Rules made thereunder and in respect of whom the Company has received a notice in writing from a member under section 160 of the Companies Act, 2013, be and is hereby appointed as an Independent Director of the Company for a period of 5 (Five) years till August 12, 2031 and that he shall not be liable to retire by rotation.

"RESOLVED FURTHER THAT any Director of the Company be and is hereby authorized to take all such necessary action to give effect to this resolution and to file requisite Form DIR-12 to MCA/Registrar of Companies, Hyderabad and compliances as may be required."

6. To appoint and approve the remuneration of the Cost Auditor for the financial year ending on 31st March, 2027.

To consider and, if thought fit, to pass, with or without modifications, the following resolution as an **Ordinary Resolution**:

"RESOLVED THAT pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or enactment(s) thereof, for the time being in force), the remuneration of Rs.1,00,000.00 (Rupees One Lakh only) inclusive of all taxes payable, M/s AS RAO & CO., Cost Accountants (Firm Registration No. 000326), the Cost Auditors of the Company to conduct audit of cost records made and maintained by the Company for the financial year ending 31st March, 2027, as recommended by Audit Committee and approved by Board of Directors be and is hereby ratified.

"RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."

7. Approval for Non-Provision of the Interest on Working Capital Loans & Unsecured Loans of the Company:

To consider and, if thought fit, to pass, with or without modifications, the following resolution as an **Ordinary Resolution**:

"RESOLVED FURTHER THAT the total interest provisions on working capital loans for the full financial year 2025-26 be not applied and provided for in the books of accounts of the Company on the basis that the Company has submitted the One Time Settlement proposal to all Working Capital Banks and

Financial Institutions. Company is working for the approval, with required improvements, modifications, if any, as may be mutually agreed upon by and between the Company and Working Capital Banks / Financial Institutions."

**By Order of the board
for Madhucon Projects Limited**

Place: Hyderabad

Date: 13-08-2026

**D. Malla Reddy
Company Secretary**

NOTES:

1. The Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013 relating to Special Business to be transacted at the Annual General Meeting is annexed hereto.
2. The Company has provided the facility to Members to exercise their right to vote by electronic means both through remote e-voting and e-voting during the AGM. The process of remote e-voting with necessary instructions is given in the subsequent paragraphs.
3. The Company has appointed Mrs. Vendra Madhumita, Practicing Company Secretary (Membership No. ACS 52965) (PCS No. 19626), to act as the Scrutinizer, to scrutinize the e-voting process in a fair and transparent manner and they have communicated their willingness to be appointed and will be available for the said purpose.
4. A member entitled to attend and vote at the Annual General Meeting ("Meeting") is entitled to appoint a proxy to attend and vote on a poll instead of him/herself and the proxy need not be a member of the Company. Proxies, in order to be effective, must be received by the Company not less than 48 hours before the meeting. Proxy form is attached herein. A person can act as proxy on behalf of the members not exceeding 50 (Fifty) and holding in the aggregate not more than 10% (Ten percent) of the total share capital of the Company carrying voting rights. A member holding more than 10% (ten percent) of total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder as per rule 19 of the Companies (Management and Administration) Rules, 2014.
5. In line with the MCA Circulars, the notice of the 36rd AGM along with the Annual Report 2025-26 are being sent only by electronic mode to those Members whose e-mail addresses are registered with the

Company/ Depositories. Members may please note that this Notice and Annual Report 2025-26 will be available on the Company's website at <https://www.madhucon.com/investors/annual-reports/>, websites of the Stock Exchanges i.e. BSE Limited and NSE Limited at www.bseindia.com and www.nseindia.com respectively, and on the website of KFinTech at <https://evoting.kfintech.com>.

6. Members who have not registered their e-mail address are requested to register the same in respect of shares held in electronic form with the Depository through their Depository Participant(s) and in respect of shares held in physical form by writing to the Company's Registrar and Share Transfer Agent, KFin Technologies Limited, (Unit: Madhucon Projects Limited) Selenium Tower B, Plot No. 31 & 32, Gachibowli Financial District, Nanakramguda, Hyderabad-500 032.
7. Brief profile of the Directors proposed to be appointed / re-appointed is given as under as per the provisions of Regulation 36(3) of the Listing Regulations.

Name of Director	Mr.K.Shankara Rao	Mr.N.Prithvi Teja
Date of Birth	01-06-1963	17-09-1988
Nationality	Indian	Indian
Date of appointment	13-08-2026	13-08-2026
Qualifications	B.Sc, LL.B., P.G.D.J	B.Tech (Civil) & MS-Project Management & Business Development
Expertise in Functional Area Business	Legal	Civil, Banking, Project Management & Business Development
Shares held in the Company	NIL	10,51,500
List of Directorships held in other Companies	NIL	10 Companies
Chairman/Member Committee of Boards of other Companies in which he is a Director	NIL	NIL

8. Members holding shares in physical mode are also requested to register / update their e-mail address with the Company / KFinTech for receiving all communications from the Company electronically.
9. Members who are holding shares in physical form are advised to submit particulars of their bank account, viz. name and address of the branch of the bank, MICR code of the branch, type of account and account number to Registrar and Share Transfer Agent, KFin Technologies Limited (Unit: Madhucon Projects Limited), Selenium Tower B, Plot No. 31 & 32, Financial District, Nanakramguda, Gachibowli, Hyderabad - 500 032.
10. The Register of Members and Share Transfer Books of the Company will remain closed from **Wednesday, 23rd September, 2026 to Tuesday, 29th September, 2026 (both days inclusive).**

11. Members seeking any information with regard to the accounts or any matter to be placed at the AGM are requested to write to the Company on or before **Tuesday, 22nd September, 2026** through email to cs@madhucon.com. The same will be replied by the Company suitably.

ANNEXURE TO NOTICE:

Explanatory Statement Pursuant to the provisions of Section 102(1) of the Companies Act, 2013:

The following explanatory statement sets out all material facts relating to the special business mentioned under **Item Nos. 4 to 7** of the accompanying Notice.

Item No. 4: Ratification of the appointment of Mr. Prithvi Teja Nama (DIN: 02845692) as a "Director" of the Company:

Pursuant to Section 161 of the Companies Act, 2013, the Board, on August 13, 2025 appointed Mr.Prithvi Teja Nama (DIN: 02845692) as an Additional Director in the position of Director of the Company with effect from August 13, 2026 subject to the approval of the shareholders through an ordinary resolution.

Based on the recommendation of the nomination and remuneration committee, the Board Meeting held on August 13, 2026 has recommended the appointment of Mr. Prithvi Teja Nama (DIN: 02845692) as a Director, shall liable to retire by rotation with effect from August 13, 2026. The Company has received consent letter and also received a notice under Section 160 of the Companies Act, 2013 from a member, intending to nominate Mr. Prithvi Teja Nama (DIN: 02845692) to the office of Director. In the opinion of the Board and based on its evaluation, Mr. Prithvi Teja Nama (DIN: 02845692) fulfills the conditions specified under the Companies Act, 2013. The resolution seeks the approval of members for the appointment of Mr. Prithvi Teja Nama (DIN: 02845692) as Director of the Company pursuant to Sections 149, 152 of the Act and the Rules made thereunder (including any statutory modification(s) or re-enactment(s) thereof) and his office shall be liable to retire by rotation.

No director, key managerial personnel or their relatives except Mr. Prithvi Teja Nama (DIN: 02845692), to whom the resolution relates, is interested in or concerned, in passing the proposed aforesaid resolution.

The Board recommends the Ordinary Resolution set forth in item no. 4 for the approval of members.

Item No.5: Ratification of the appointment of Mr. Shankara Rao Kadambala (DIN: 11843104) as an "Independent Director" of the Company

Pursuant to Section 161 of the Companies Act, 2013, the Board, on August 13, 2026, appointed Mr. Shankar Rao Kadambala (DIN: 11843104) as an Additional Director in the capacity of Independent Director of the Company for a term of 5 (Five) years with effect from August 13, 2026 to August 12, 2031, (both days inclusive) subject to the approval of the shareholders through a special resolution.

The Company has received the following froms Mr. Shankara Rao Kadambala (DIN: 11843104):

(i) Consent in writing to act as Director in Form DIR-2 pursuant to Rule 8 of the Companies (Appointment & Qualification of Directors) Rules, 2014 ("the Appointment Rules");

(ii) Intimation in Form DIR-8 in terms of the Appointment Rules to the effect that he is not disqualified under sub-section (2) of Section 164 of the Act;

(iii) A declaration to the effect that he meets the criteria of independence as provided in sub-section (6) of Section 149 of the Act and under the LODR Regulations;

(iv) Declaration pursuant to BSE Circular No. LIST/COMP/14/2018-19 dated June 20, 2018, and NSE Circular No. NSE/ CML/2018/24 dated June 20, 2018, that he has not been debarred from holding office of a director by virtue of any order passed by SEBI or any other such authority;

The Company has received a notice in writing by a member proposing his candidature under Section 160 of the Act.

The Nomination and Remuneration Committee (NRC) had finalized the desired attributes for the selection of the independent director(s). Based on those attributes, the NRC recommended the candidature of Mr. Shankara Rao Kadambala (DIN: 11843104) in the opinion of the Board, Mr. Shankara Rao Kadambala (DIN: 11843104) fulfill the conditions for independence specified in the Act, the Rules made thereunder, the LODR Regulations and such other laws / regulations for the time being in force, to the extent applicable to the Company. The Board noted that Mr. Shankara Rao Kadambala (DIN: 11843104) skills, background and experience are aligned to the role and capabilities identified by the NRC and that he is eligible for appointment as an Independent Director. The Board was satisfied that the appointment is justified:

The resolution seeks the approval of members for the appointment of Mr. Shankara Rao Kadambala (DIN: 11843104) as an Independent Director of the Company for a term of 5 (Five) years effective August 13, 2026 to August 12, 2031 (both days inclusive) pursuant to Sections 149, 152 and other applicable provisions of the Act and the

Rules made thereunder including any statutory modification(s) or re-enactment(s) thereof) and he shall not be liable to retire by rotation. In compliance with Section 149 read with Schedule IV to the Act and Regulation 25 of the LODR Regulations, the approval of the Members is sought for the appointment of Mr. Shankar Rao Kadambala (DIN: 11843104)- as an Independent Director of the Company, as a special resolution.

No director, KMP or their relatives except Mr. Shankara Rao Kadambala (DIN: 11843104), to whom the resolution relates, is interested in or concerned, financially or otherwise, in passing the proposed resolution set out in item no. 5.

Item No. 6: To appoint and approve the remuneration of the Cost Auditor for the F.Y. ending on 31st March, 2027

Board of Directors of the Company, on the recommendation of Audit Committee approved the appointment and remuneration of M/s AS RAO & CO., Cost Accountants (Firm Registration No. 000326) as the Cost Auditors of the Company to conduct the audit of the Cost Records of the Company for the financial year ending on 31st March, 2027. In terms of the provisions of Section 148 of the Companies Act, 2013, read with Rule 14 of the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditor as approved by Board of Directors, has to be ratified by the Shareholders of the Company. Accordingly, the Shareholders are requested to ratify the remuneration of Cost Auditor for the financial year ending 31st March, 2027, as set out in the Ordinary Resolution Item No. 6.

None of the Directors and Key Managerial Personnel of the Company is concerned or interested financially or otherwise, in the said Resolution.

Item No. 7: Approval for Non-Provision of the Interest on Working Capital Loans & Unsecured Loans of the Company:

Approval for Non-Provision of the Interest on Working Capital Loans and Unsecured Loans:

The board members discussed in this connection and that the Company has submitted the One Time Settlement (OTS) proposal to each of the Working Capital Banks and is working with them. The Company is hopeful to get it approved with suitable modifications, if any. It was further deliberated that as the Company has put up OTS proposal with each Working Capital Bank against their respective outstanding, Interest provision on working capital loans and unsecured loans was not made.

None of the Directors and Key Managerial Personnel of the Company is concerned or interested financially or otherwise, in the said Resolution Item No. 7.

**By Order of the board
for Madhucon Projects Limited**

Place: Hyderabad

Date: 13-08-2026

**D. Malla Reddy
Company Secretary**

INSTRUCTIONS FOR REMOTE E-VOTING:

1. Use the following URL for e-voting from KFintech website: <https://evoting.kfintech.com>.
2. Members of the Company holding shares either in physical form or in dematerialized form, as on 22nd September, 2026, the cutoff date, may cast their vote electronically.
3. Enter the login credentials i.e. User ID and password mentioned in your email. Your Folio No./DP ID Client ID will be your User ID. However, if you are already registered with KFintech for e-voting, use your existing User ID and password for casting your votes.
4. After entering the details appropriately, click on LOGIN.
5. You will reach the Password change menu wherein you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A-Z), one lower case (az), one numeric value (0-9) and a special character (@, #, \$ etc.). It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
6. You need to login again with the new credentials.
7. On successful login, the system will prompt you to select the EVENT i.e., Madhucon Projects Limited.
8. On the voting page, the number of shares (which represents the number of votes) held by you as on the cut-off date will appear. If you desire to cast all the votes assenting/dissenting to the resolution, enter all shares and click 'FOR'/'AGAINST' as the case may be or partially in 'FOR' and partially in 'AGAINST', but the total number in 'FOR' and/or 'AGAINST' taken together should not exceed your total shareholding as on the cut-off date. You may also choose the option 'ABSTAIN' and the shares held will not be counted under either head.
9. Members holding multiple folios / demat accounts shall choose the voting process separately for each folio / demat account.
10. Cast your vote by selecting an appropriate option and click on SUBMIT. A confirmation box will be displayed. Click OK to confirm else CANCEL to modify. Once you confirm, you will not be allowed to modify your vote. During the voting period, Members can login any number of times till they have voted on the Resolution.
11. The Portal will open for voting from 9.00 a.m. on Saturday, 26th September, 2026 and closes at 5.00 p.m. on Monday, 28th September, 2026 with E-Voting Sequence number (EVEN 10008).
12. Members of the Company who have purchased their shares after the dispatch of the Notice but before the cutoff date 28th August, 2026 may contact KFintech at Tel No. 1800 309 4001 (toll free) to obtain login id and password or send a request to einward.ris@kfintech.com.
13. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for shareholders and e-voting User Manual for shareholders available at the download section of <https://evoting.kfintech.com> or contact KFintech at Tel No. 1800 309 4001 (toll free).
14. The voting results declared along with the Scrutinizer's Report shall be placed on the Company's website www.madhucon.com and the website of the Registrar and Share Transfer Agent viz., evoting@kfintech.com immediately after the declaration of the result by the Chairman or a person authorized by the Chairman. The results shall also be immediately forwarded to the BSE Limited and National Stock Exchange of India Limited.
15. Pursuant to SEBI Circular No. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 9th December 2020 on "e-voting facility provided by Listed Companies", e-voting process has been enabled to all the individual demat account holders, by way of single login credential, through their demat accounts / websites of Depositories / DPs in order to increase the efficiency of the voting process. Individual demat account holders would be able to cast their vote without having to register again with the e-Voting service provider (ESP) thereby not only facilitating seamless authentication but also ease and convenience of participating in e-voting process.

Shareholders are advised to update their mobile number and e-mail ID with their DPs in order to access e-voting facility.

Procedure to login through websites of Depositories:

NSDL	CDSL
1. Users already registered for IDeAS facility of NSDL - Click on URL: https://eservices.nsdl.com. - Click on the "Beneficial Owner" icon under 'IDeAS' section. - Enter your User ID and Password for accessing IDeAS, - On successful authentication, you will enter your IDeAS service login. - Click on "Access to e-Voting". - Click on Company name or e-voting service provider and you will be re-directed to KFintech website for casting the vote during the remote e-voting period. 2. Users not registered for IDeAS facility of NSDL - To register, click on URL: https://eservices.nsdl.com - Select "Register Online for IDeAS". - Proceed to complete registration using your DPID, Client ID, Mobile Number, etc. - After successful registration, please follow steps given under Sr. No. 1 above to cast your vote. 3. Users may directly access the e-voting module of NSDL as per the following procedure: - Click on URL: https://www.evoting.nsdl.com/ - Click on the button "Login" available under "Shareholder / Member" section. - Enter your User ID (i.e. 16-digit demat account number held with NSDL), login type, Password / OTP and Verification code as shown on the screen - On successful authentication, you will enter the e-voting module of NSDL - Click on Company name or e-voting service provider and you will be re-directed to KFintech website for casting the vote during the remote e-voting period.	1. Users already registered for Easi/Easiest facility of CDSL - Click on URL: https://web.cdslindia.com/myeasi/home/login or www.cdslindia.com and click on New System Myeasi - Enter your User ID and Password for accessing Easi / Easiest. - Click on Company name or e-voting service provider for casting the vote. 2. Users not registered for Easi/Easiest facility of CDSL - To register, click on URL https://web.cdslindia.com/myeasi/home/login - Proceed to complete registration using your User ID, Client Id, Mobile Number, etc. - After successful registration, please follow steps given under Sr. No. 1 above to cast your vote. 3. Users may directly access the e-voting module of CDSL as per the following procedure: - Click on URL: www.cdslindia.com - Provide demat account number and PAN - System will authenticate user by sending OTP on registered mobile & email as recorded in the demat account - On successful authentication, you will enter the e-voting module of CDSL. - Click on Company name or e-voting service provider and you will be re-directed to KFintech website for casting the vote during the remote e-voting period.

Procedure to login through their demat accounts / website of Depository Participant

NSDL	CDSL
Individual shareholders holding shares of the Company in Demat mode can access e-Voting facility provided by the Company using login credentials of their demat accounts (online accounts) through their demat accounts / websites of Depository Participants registered with NSDL/CDSL. An option for "e-Voting" will be available once they have successfully logged-in through their respective logins. Click on the option "e-Voting" and they will be redirected to e-Voting modules of NSDL/CDSL (as may be applicable). Click on the e-Voting link available against the name of Company or select e-Voting service provider "KFintech" and you will be redirected to the e-Voting page of KFintech to cast your vote without any further authentication.	
Members who are unable to retrieve User ID / Password are advised to use "Forgot User ID" / "Forgot Password" options available on the websites of Depositories / Depository Participants.	
Contact details in case of technical issue on NSDL website	Contact details in case of technical issue on CDSL website
Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at toll free no.: 1800 1020 990 and 1800 22 44 30	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at 022-23058738 or 22-23058542-43.

Directors' Report

Your Directors have pleasure in presenting the 36th Annual Report of the Company together with the Audited Financial Statements for the year ended March 31, 2026.

1. FINANCIAL SUMMARY

(' Rs.in Lakhs)

S. No.	Particulars	Standalone	Year ended	Consolidated Year ended	
		31.03.2026	31.03.2025	31.03.2026	31.03.2025
		(Audited)	(Audited)	(Audited)	(Audited)
1	Income from Operations:				
	(a) Net Sales/ Income from Operations	46407.81	58032.49	55177.12	67656.13
	(b) Other income	19738.99	27559.97	19967.77	33467.96
	Total Income	66146.80	85592.45	75144.89	101124.09
2	Expenses:				
	(a) Cost of Materials Consumed	28736.58	47590.66	33308.05	53594.54
	(b) Changes in Inventory of Finished goods, Work-in-Progress and stock-in-trade	-	-	-	-
	(c) Employee benefits expense	1226.75	1459.99	1549.37	1812.86
	(d) Other expenses	34912.12	37290.30	35016.74	40480.74
	(e) Financial Costs	-	221.07	66.57	3884.20
	(f) Depreciation and amortization expense	249.93	570.55	52292.52	53111.73
	Total Expenses	65125.39	87132.57	122233.25	152884.07
3	Profit/(Loss) Before Exceptional Items (1-2)	1021.41	(1540.11)	(47088.36)	(51759.98)
4	Exceptional Items Share of (Loss) from Associate Co.,				
5	Profit/(Loss) Before Tax (3-4)	1021.41	(1540.11)	(47088.36)	(51759.98)
6	Tax Expense				
	a) Current Tax –	-	-	-	-
	b) Deferred Tax	(90.82)	564.30	(90.82)	564.30
	Total Tax (a+b)	(90.82)	564.30	(90.82)	564.30
7	Net Profit/(Loss) After Tax (5-6)	1112.23	(2104.41)	(46997.54)	(52324.28)
	Profit/(Loss) after Tax after Share of Minority Interest & Associated Companies	1112.23	(2104.41)	(46997.54)	(52324.28)
8	i. Other Comprehensive Income	0.36	7.87	0.36	7.87
	ii. Amount not re-classifiable to P&L				-
	Share of Other Comprehensive Income transferred to Non-Controlling Interest	-	--	(2544.87)	(4803.78)
9	Total Comprehensive Income (7+8)	1112.59	(2096.53)	(44452.28)	(47512.62)
10	Paidup equity share capital(Face Value of Rs.1/-each)	737.95	737.95	737.95	737.95
11	Other Equity	50716.74	49604.15	(188629.62)	(147530.61)
12	(i) Earnings per share of Rs.1/- each(not annualized)				
	(a) Basic	1.51	(2.85)	(60.24)	(64.40)
	(b) Diluted	1.51	(2.85)	(60.24)	(64.40)

2. Extract of Annual Return:

Pursuant to Section 92(3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2021, the annual return as referred under section 134(3)(a) of the Act for the financial year ended 31st March, 2026 is available on the Company website at www.madhucon.com/investor/Annualreturn.

3. Indian Accounting Standards:

The Company has followed Indian Accounting Standards and accounting principles generally accepted in India in preparation of financial statements for the financial year 2025-26.

4. Dividend: [Section 134(3)(K)]

No dividend was declared on equity shares for the year ended 31.03.2026.

5. Board Meetings:

The Board met 4 (Four) times during the financial year 2025-2026. The following are the dates of meeting convened in different Quarters of the financial year.

First Quarter		Second Quarter		Third Quarter		Fourth Quarter	
Meeting No.	Date	Meeting No.	Date	Meeting No.	Date	Meeting No.	Date
611	17-05-2025	612	09-08-2025	613	08-11-2025	614	07-02-2026

6. Directors' Responsibility Statement:

Pursuant to the requirement under section 134(3) (c) of the Companies Act, 2013, it is hereby confirmed:

- That in the preparation of annual accounts for the financial year ended 31st March, 2026; the applicable Accounting Standards have been followed along with proper explanation relating to material departures.
- That the Directors have selected Accounting Policies and applied them consistently and made judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Company, at the end of the financial year and of the profit or loss of the Company for that period.
- That the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities.
- That the Directors have prepared the annual accounts for the year ended 31st March 2026 on a "Going Concern" basis.
- That the directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and are operating effectively.
- That the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

7. Adequacy of Internal Financial Control:

The Company has structured and implemented framework for Internal Financial Controls ("IFC") in terms of the explanation to Section 134(5) (e) of the Companies Act, 2013. The Board of Directors of the Company is of the opinion that the Company has sound IFC for the year 2025-26. The Company is continuously monitoring and identified the gaps if any, and implements improved controls wherever the effect of such gaps would have a material effect on the Company's operations.

8. Declaration from Independent Directors on Annual Basis:

The Company has received Declarations of independence as stipulated under section 149(7) of Companies act 2013 and regulation 25 of the listing regulations from Independent directors confirming that he /she is not disqualified from continuing as independent Director, the same annexed to this report as **ANNEXURE-A**.

9. Nomination and Remuneration Policy:

The Nomination and Remuneration Committee has laid down the policy for Remuneration of Directors, KMP & other Employees and the criteria has been formulated by the Committee for determining qualifications, positive attributes and independence of a Director. The Company's policy on Directors' appointment and remuneration and other matters provided in Section 178(3) of the Act has been disclosed in the Corporate Governance Report.

10. Share Capital:

The paid up share capital is Rs. 7,37,94,940/- of Rs. 1/- each. There were no other changes that have been made in the share capital of the Company during the year under review. The Details of Share Capital are given in the notes to the Financial Statements

- 11. Particulars of Loans, Guarantees or Investments under Section 186 of the Companies Act, 2013:**
Details of Loans, Guarantees and Investments covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statements.
- 12. Related Party Transactions:**
The transactions entered with the related parties by the Company for the year under review with respect to rendering of services were on arm's length basis and in the ordinary course of business. Hence Section 188(1) is not attracted to the Company. Thus disclosure in Form AOC-2 is not applicable to the Company. There are no material related party transactions during the year under review with the promoters, Directors or Key Managerial Personnel.
- 13. Material Changes and commitments affecting the financial position of the Company:**
There are no material changes and commitments affecting the financial position of the Company occurred between the end of the financial year to which the financial statements relate and the date of this report.
- 14. Particulars regarding Energy Consumption, Technology Absorption and Foreign Exchange Earning and Outgo:**
The particulars prescribed under Section 134 of the Companies Act, 2013 read with Rule 8 (3) of the Companies (Accounts) Rules, 2014, relating to Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo are furnished as ANNEXURE-I to this report.
- 15. Risk Management:**
Periodic assessments to identify the risk areas are carried out and management is briefed on the risks in advance to enable the Company to control risk through a properly defined plan. The risks are taken into account while preparing the annual business plan for the year. The Board is also periodically informed of the business risks and the actions taken to manage them.
- 16. Corporate Social Responsibility (CSR) Policy:**
Pursuant to the provisions of Section 135 and Schedule VII of the Companies Act, 2013, CSR Committee of the Board of Directors was formed to recommend;
 - a) The policy on Corporate Social Responsibility (CSR) and
 - b) Implementation of the CSR Projects or Programs to be undertaken by the Company as per CSR Policy by the Board of Directors.
- 17. Formal Annual Evaluation:**
In compliance with the Companies Act, 2013 and Regulation 17(10) of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, the performance evaluation of the Board was carried out during the year under review.
- 18. Report on the Performance/Financial Position of the Subsidiaries Companies:**
The details containing the salient features of the consolidated financial statements of the subsidiary Companies are provided at Notes forming part of Consolidated Financial statements at Serial No. 2.37 as per the provisions of Section 129 of the Companies Act, 2013 read with Companies (Accounts) Rules, 2014.
- 19. Consolidation of Accounts:**
In compliance with Regulation 33 of the SEBI (LODR) Regulations, 2015 and in compliance with the provisions of the Companies Act, 2013 and the Ind AS 28 Investments in Associates and joint ventures and Ind AS 110 Consolidated Financial Statements, Your Directors have pleasure in attaching the consolidated financial statements for the financial year ended March 31, 2026, duly audited by the Statutory Auditors which forms part of the Annual Report. The Annual Accounts of the Subsidiary Companies and the related information will be made available to shareholders, who may be interested in obtaining the same at any point of time as they have been kept for inspection by any shareholder at the Registered Office of the Company and also at its Subsidiary Companies.
- 20. Details of Directors and Key Managerial Personnel appointed and resigned during the Year.**
 - a) Change in Key Managerial Personnel during the year: NIL
 - b) Change in Directors during the year:
 1. Mr. Turlapati Venkata Sundara Jawaharlal Nehru appointed as Independent director of the Company w.e.f. 9th August, 2025.
 2. Mr. P. Madhava Rao resigned from Independent Director of the Company w.e.f. 9th August, 2025.
 3. Mrs. Ch. Lakshimi Kumari resigned from Independent Director of the Company w.e.f. 8th November, 2025
 4. Mr. Samba Siva Rao Jasty resigned as Director (F&A) of the Company w.e.f. 20th February, 2026.
 5. Mr. Ramadas Kasarneni resigned from Independent Director of the Company w.e.f. 25th May, 2026.

21. CEO and CFO Certification :

In accordance with the Regulation 17(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Jt. Managing Director and Director Cum CFO of the Company have submitted a certificate for the year ended 31st March 2026 to the Board of Directors which forms part of the Annual Report.

22. Vigil Mechanism / Whistle Blower Policy:

The Company has established Vigil Mechanism for Directors / Employees to report their genuine concerns or grievances. The Audit Committee of the Company oversees the vigil Mechanism through the Committee. It provides for adequate safeguards against victimization of directors/ employees who avail of the mechanism. It also provides for direct access to the Chairman of the Audit Committee. In case of repeated frivolous complaints, the suitable action will be initiated by the Chairman of the Audit Committee.

23. Disclosure under the Sexual Harassment of Women at Workplace (Prevention, Prohibition And Redressal) Act, 2013:

The Company has in place an Anti-Sexual Harassment Policy in line with the requirements of The Sexual Harassment of Women at the Workplace (Prevention, Prohibition & Redressal) Act 2013. Internal Complaints Committee (ICC) has been set up to redress complaints received regarding sexual harassment. All employees (permanent, contractual, temporary trainees) are covered under this policy.

During the financial year 2025-26, the Company received no complaints on sexual harassment.

24. Deposits:

The Company had not accepted or invited any Deposits and consequently no deposit has matured / become due for re payment as on 31st March 2026.

25. Audit Committee:

Four meetings of the Audit Committee were held during the year. The details pertaining to composition of Audit Committee are included in the Corporate Governance Report

26. Stakeholders' Relationship Committee:

The Committee focuses on shareholders' grievances and strengthening of investor relations. The Committee coordinates the services of the Registrars and Share Transfer Agents. There were no complaints pending for redressal as at 31st March, 2026.

27. Statutory Auditors and their Appointment:

At the thirty-second AGM held on September 29, 2022, the Members approved re-appointment of P. Murali & Co., Chartered Accountants (FRN 007257S) as Statutory Auditors of the Company to hold office for a period of four years up to conclusion of the thirty-sixth AGM to be held on 29th September 2026.

On the expiry of second term of P. Murali & Co., Chartered Accountants (FRN 007257S) retire from the Statutory Auditors of the Company and the Board of Directors, based up-on the recommendation of Audit Committee appointed M/s. B. Narsing Rao & Co LLP Chartered Accountants (ICAI Firm Registration No. S000149) as the Statutory Auditors of the Company to hold the office for a 1st term of 3 (Three) consecutive years w.e.f 01/07/2026 the conclusion of 36th AGM to the conclusion of 39th AGM to be held in the year 2029, subject to approval of the Members at the ensuing 36th Annual General Meeting of the Company.

28. Cost Auditors:

The Board of Directors, on recommendation of Audit Committee appointed AS RAO & CO., Cost Accountants (Registration No. 000326) as the Cost Auditors of the Company to conduct audit of cost records made and maintained by the Company pertaining to Works Contracts, Construction of Roads, etc. for financial year commencing on 1st April, 2026 and ending on 31st March, 2027.

29. Secretarial Auditors and Secretarial Audit Report:

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, M/s V. Madhumita and Associates, Company Secretaries (ACS 52965 and CP No.19626) has been appointed as Secretarial Auditors of the Company for a period of 5 years from F.Y. 2025-26 to 2029-30 under SEBI (LODR) Regulations, 2015 and carried the Secretarial Audit and issued report thereon for the financial year ended 31st March, 2026 is annexed to this Report.

30. Listing With Stock Exchanges:

The Company's securities have been listed with Bombay Stock Exchange (BSE), and National Stock Exchange (NSE). Listing fee has been paid to BSE and NSE within the prescribed time limit as set in Regulation 14 of Listing Regulations for the Financial Years 2026-2027.

31. Particulars of Employees:

The Company has not employed any individual whose remuneration falls within the purview of the limits prescribed under the provisions of Section 197 of the Companies Act, 2013, read with Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

32. Depository System :

As the Members are aware, your Company's shares are tradable compulsorily in electronic form and your Company has established connectivity with Central Depository Services (India) Limited (CDSL) & National Securities Depository Limited (NSDL). In view of the numerous advantages offered by the depository system, the members are requested to avail the facility of Dematerialization of the Company's shares on CDSL or NSDL. The ISIN allotted to the Company's Equity shares is INE 378D01032

33. Prevention of Insider Trading:

Your Company has in place code of conduct to regulate, monitor and report trading by designated persons and code of practices and procedures for fair disclosure of unpublished price sensitive information which is in adherence to the SEBI (Prohibition of insider trading) Amendment Regulations, 2018. The disclosures received pursuant to this code and the Regulations are disseminated to the Stock Exchanges within prescribed time limit. The Report of compliance officer was placed before the Board. The code is available at the company's website at the following link www.madhucon.com.

34. Corporate Governance and Shareholders Information:

As per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a Report on Corporate Governance forming part of this Report, together with the Practicing Company Secretaries Certificate regarding the compliance of the conditions of Corporate Governance is given in a separate section in the Annual Report.

35. Appreciations:

The Directors wish to express their appreciation for the assistance and continued co-operation received from the Central and State Governments, Banks, Financial Institutions, JV partners, clients, consultants, sub-contractors, Customers, Suppliers and also the Directors wish to thank all the employees for their dedicated contribution, support and continued co-operation throughout the year at all levels.

For and on behalf of the Board of Madhucon Projects Limited,

Place: Hyderabad
Date: 13-08-2026

(K. Venkateswarlu)
Director cum CFO
DIN: 09713108

(Mohammad Shafi)
Joint Managing Director
DIN: 07178265

ANNEXURE - I

INFORMATION AS PER SECTION 134 (3) (F) THE COMPANIES ACT, 2013 READ WITH RULE 8 (3) OF COMPANIES (ACCOUNTS) RULES, 2014

A. CONSERVATION OF ENERGY:

The Company is engaged in Civil Construction Activity which is not a predominantly power intensive. However, energy conservation measures are taken up wherever required.

B. TECHNOLOGY ABSORPTION:

The Company is constantly updating its technology in the areas wherever necessary for improving the productivity, efficiency and quality of its performance.

C. FOREIGN EXCHANGE EARNINGS AND OUTGO: NIL

MANAGEMENT DISCUSSION & ANALYSIS

I. Industry Structure and Developments:

The fiscal year 2026 (F.Y.2025-26) marked a pivotal phase in the global economic landscape, characterized by resilient recovery amid geopolitical tensions, supply chain disruptions, and moderating inflation. Globally, GDP growth is projected to moderate influenced by heightened trade barriers and policy uncertainties. However, emerging markets like India demonstrated exceptional buoyancy, driven by domestic demand, infrastructure investments, and diversification efforts. India's high growth imperative in 2026 and beyond will significantly be driven by major strides in key sectors with infrastructure development being a critical force aiding the progress. Investments in building and upgrading physical infrastructure, especially in synergy with the ease of doing business initiatives, remain pivotal to increase efficiency and costs. Indian Prime Minister also recently reiterated that infrastructure is a crucial pillar to ensure good governance across sectors.

The government's focus on building infrastructure of the future has been evident given the slew of initiatives launched recently. The national master plan for infrastructure, Gati Shakti, has been a forerunner to bring about systemic and effective reforms in the sector, and has already shown a significant headway. Infrastructure support to the nation's manufacturers also remains one of the top agendas as it will significantly transform goods and exports movement making freight delivery effective and economical.

The infrastructure sector is a key driver of the Indian economy. The sector is highly responsible for propelling India's overall development and enjoys intense focus from the Government for initiating policies that would ensure the time-bound creation of world-class infrastructure in the country. The infrastructure sector includes power, bridges, dams, roads, and urban infrastructure development. In other words, the infrastructure sector acts as a catalyst for India's economic growth as it drives the growth of the allied sectors like townships, housing, built-up infrastructure, and construction development projects.

To meet India's aim of Infrastructure development is the need of the hour. The government has launched the National Infrastructure Pipeline (NIP) combined with other initiatives such as 'Make in India' and the production-linked incentives (PLI) scheme to augment the growth of the infrastructure sector. Historically, more than 80% of the country's infrastructure spending has gone toward funding for transportation, electricity, and water, and irrigation.

While these sectors still remain the key focus, the government has also started to focus on other sectors as India's environment and demographics are evolving. There is a compelling need for enhanced and improved delivery across the whole infrastructure spectrum, from housing provision to water and sanitation services to digital and transportation demands, which will assure economic growth, increase quality of life, and boost sectorial competitiveness.

National Infrastructure Pipeline (NIP): The Government launched the National Infrastructure Pipeline with planned investments exceeding ₹111 lakh crore across sectors including roads, railways, airports, ports, irrigation, logistics, and urban infrastructure. **Foreign Direct Investment (FDI):** India allows up to 100% FDI in several infrastructure segments through automatic routes. FDI inflows between April 2000 and June 2026 include: Construction development sector: US\$ 27.21 billion, Construction infrastructure activities: US\$ 36.85 billion, Foreign investors including sovereign wealth funds, pension funds, and global infrastructure funds are actively investing in Roads, Airports, Renewable energy, Logistics, Data centers and Urban infrastructure

AAI and other Airport Developers have targeted capital outlay of approximately Rs. 98,000 crore (US\$ 11.8 billion) in airport sector in the next five years for expansion and modification of existing terminals, new terminals and strengthening of runways, among other activities. Overall, the infrastructure sector is the winner in this year's Budget. However, its success lies in its effective implementation and focusing on projects with quick turnaround time.

II. Opportunities and Strengths:

The Government of India is taking every possible initiative to boost the infrastructure sector and is expected to invest highly in the infrastructure sector, mainly Transportation, Urban Development & Industrial Projects. Many steps have been taken to improve funding avenues to the infrastructure sector. There are huge opportunities for the industry in the future. Your Company is having opportunities and strengths with an order book position of Rs. 5263 Crores.

Segment-wise performance:

1. Transportation Division:

Your Company has executed many transportation projects such as highways, tunnels, railways, flyovers etc across PAN India. Besides, work amounting Rs. 1611.72 Crore was done till March, 2026 out of the total work amounting to Rs. 1414.65 Crore. Balance work of Rs. 197.07 Crore is outstanding as on date.

2. Irrigation Projects:

Your Company executed many Irrigation projects such as Canals, Dams, Tunnels, Spillways, Pump house and Lift Irrigation Projects across PAN India. At present various Irrigation Projects having a total value of Rs. 1927.54 Crore are under progress

across PAN India. Out of which work amounting to Rs. 1220.67 Crore was already executed till March, 2026, while work amounting to Rs. 706.86 Crore is the balance outstanding to be executed.

3. Industrial Projects:

Your Company has executed several Industrial projects such as Coal Handling Plants etc., in PAN India, work amounting Rs. 1723.24 Crore was done till March, 2026 out of the total work amounting to Rs. 1462.39 Crore. Balance work of Rs. 260.85 Crore is outstanding as on date.

III. Outlook:

Future outlook of infrastructure industry in India:

The outlook for the infrastructure sector appears positive since the country is looking forward with a strong mandate to stimulate economic growth.

Some of the recent government initiatives and investments in the infrastructure sector are as follows:

The Central government has increased its capital expenditure (Capex) key highlights: Infrastructure CAPEX allocation crossed ₹11 lakh crore in Budget 2025-26, Infrastructure spending for FY2026-27 is projected at ₹12.2 trillion, Infrastructure CAPEX between FY26–FY30 expected to reach ₹90–100 trillion and Capital Outlay and Future Outlook India's infrastructure capital expenditure continues to rise steadily. The major sectors driving future growth are: Roads and highways, Railways, Power, Irrigation, Logistics, Renewable energy and Urban Infrastructure.

In order to anticipate private sector investment and to address employment and consumption in rural India, the budget places a strong emphasis on the development of roads, shipping, and railways. India's ambitious plan calls for spending US\$ 1.723 trillion (approximately Rs. 143 trillion) on infrastructure between FY26 and FY30, with a particular emphasis on power, roads, and developing industries like renewable energy and electric vehicles.

Indian Prime Minister emphasized that India is committed to attaining net-zero carbon emissions by 2070, and that the country's ambitious goal of 500 gigawatts (GW) of renewable capacity by 2030 should be met. In order to make this possible, he unveiled a plan to raise the proportion of gas in India's energy mix to 15% by 2030, which will involve spending roughly US\$ 67 billion over the course of the following five to six years.

India's infrastructure sector is undergoing unprecedented expansion driven by strong government support, rising private participation, FDI inflows, and strategic national programs such as Bharatmala, PM Gati Shakti, National Infrastructure Pipeline, and Smart Cities Mission. Roads, highways, irrigation, industrial infrastructure, and coal handling projects are expected to remain major contributors to the construction and EPC industry over the next decade. Large-scale investments, policy reforms, multimodal logistics integration, and monetisation initiatives are creating substantial opportunities for infrastructure developers, EPC contractors, material suppliers, and investors. With sustained capital expenditure, increasing industrialization, and strong policy push, the Indian infrastructure sector is expected to maintain robust long-term growth with estimated sectorial CAGR ranging between 7% and 12% across major infrastructure segments.

Three significant economic railway corridor initiatives—energy, port connectivity, mineral and cement, and high traffic density—will be carried out by the railway industry. Additionally, in order to improve passenger safety, convenience, and comfort, forty thousand standard rail bogies will be converted to Vande Bharat standards. In the aviation sector, the number of airports has doubled. Indian airlines have taken the initiative to order more than a thousand new aircraft. As part of the PM Awas Yojana (Grameen), two crores more houses to be taken up in the next five years.

Your Company is giving major thrust in various infrastructure projects to reap the benefit of growth in infrastructure sector.

Road Ahead:

The road map to India's infrastructure is exciting and futuristic, and it will not be an exaggeration to say that the new decade seems to be a promising one.

During the current fiscal year, capital expenditures (capex) are on the rise, which bolsters ongoing infrastructure development and fits with 2027 goals for India's economic growth. In order to anticipate private sector investment and to address employment and consumption in rural India, the budget places a strong emphasis on the development of roads, shipping, and railways.

Global investment and partnerships in infrastructure, such as the India-Japan forum for development in the Northeast are also indicative of more investments. These initiatives come at a momentous juncture as the country aims for self-reliance in future-ready and sustainable critical infrastructure.

India, it is estimated, needs to invest over the next 15 years into urban infrastructure to meet the needs of its fast-growing population. This investment will only be rational as well as sustainable, if we additionally focus on long-term maintenance and strength of our buildings, bridges, ports, and airports.

As a result of digitalisation and opportunities that tier II and III cities present for economic growth, the divide between metro and non-metros is blurring, moving to the new era of infrastructure growth. Commercial real estate properties have witnessed exponential growth in demand across Tier II & III cities as Information technology and Information technology enabled services and banking financial services and insurance focused organizations are increasingly decentralizing their operations to adapt to the new normal.

Civil Aviation Ministry's "Vision 2040" report states that there will be 190-200 functioning airports in India by 2040. Delhi and Mumbai will have three international airports each, while top 31 Indian cities will have two operational airports each. 220 destinations (airports/heliports/water aerodromes) under UDAN are targeted to be completed by 2026 with 1000 routes to provide air connectivity to unconnected destinations in India.

India's Infrastructure forms an integral part of the country's economic ecosystem. There has been a significant shift in the industry that is leading to the development of world-class facilities across the country in the areas of roads, waterways, railways, airports, and ports, among others. The country-wide smart cities programmes have proven to be industry game-changers. Given its critical role in the growth of the nation, the infrastructure sector has experienced a tremendous boom because of India's necessity and desire for rapid development. The expansion has been aided by urbanisation and an increase in foreign investment in the sector.

The infrastructure sector has become the biggest focus area for the Government of India. India's GDP is expected to grow by 8% over the next three fiscal years, one of the quickest rates among major, developing economies, according to S&P Global Ratings. India and Japan have joined hands for infrastructure development in India's Northeast states and are also setting up an India-Japan Coordination Forum for development of Northeast to undertake strategic infrastructure projects for the region.

India being a developing nation is set to take full advantage of the opportunity for the expansion of the infrastructure sector, and it is reasonable to conclude that India's infrastructure has a bright future ahead of it.

IV. Risks and Concerns:

The Company has the major effect on timely completion of various projects. The availability of construction labor force is expected to affect the projects for some time. On the other hand, other construction delays continue to be a concern factor which stems from number of factors outside the control of the project sponsors, which includes land acquisition, regulatory approvals, inflation, and litigation etc., which can delay the timely completion of the project and increase in cost of project. This can, in turn, lead to additional funding, additional cost of fund etc.

As the sector is driven by infrastructure projects to a large extent, it is expected to be hit severely by the current levels of uncertainty, dismal business and consumer sentiments, loss of income as well as the diversion of government funds towards other sectors.

I. Internal Control Systems and their adequacy:

Your Company has adequate system of Internal Control developed by our in-house Internal Audit team consisting of qualified and experienced accounting, costing and technical professionals to ensure that the resources of the Company are used efficiently and effectively, all assets are safeguarded and protected against loss from unauthorized use or disposition and the transactions are authorized, recorded and reported correctly, financial and other data are reliable for preparing financial information and other data and for maintaining accountability of assets.

II. Discussion on financial performance with respect to operational performance:

During the year under review, your Company has decrease in a total income (standalone) of Rs. 66,146.80 Lakhs against Rs. 85,592.45 Lakhs and Earning per Share (EPS) of Rs.1.51 against Rs. (2.85) of the Previous Year.

III. Human Resources/Industrial Relations:

Your Company has recruited competent Professionals at all levels of management for all verticals of the Company as a part of corporate restructuring process and strengthening its Business Verticals to meet the pace of growth of your Company. The Industrial relation is very cordial.

REPORT ON CORPORATE GOVERNANCE

In Compliance with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the company sets forth the report on the Corporate Governance on the matters as mentioned in the said schedule and practices followed by the Company.

1. COMPANY'S PHILOSOPHY ON CORPORATE GOVERNANCE:

2. The Company's philosophy on corporate governance oversees business strategies and ensures fiscal accountability, ethical corporate behavior and fairness to all stakeholders comprising regulators, employees, customers, vendors, investors and the society at large. It is imperative that our Company's affairs are managed in a fair and transparent manner. We ensure that we evolve and follow not just the stated corporate governance guidelines, but also global best practices. We consider it our inherent responsibility to disclose timely, adequate and accurate information regarding our financials and performance, as well as the leadership and governance of the Company. The Company is in compliance with all requirements stipulated under SEBI (LODR) Regulations, as applicable, with regard to corporate governance.
3. The Company's philosophy on corporate governance oversees business strategies and ensures fiscal accountability, ethical corporate behavior and fairness to all stakeholders comprising regulators, employees, customers, vendors, investors and the society at large. It is imperative that our Company's affairs are managed in a fair and transparent manner. We ensure that we evolve and follow not just the stated corporate governance guidelines, but also global best practices. We consider it our inherent responsibility to disclose timely, adequate and accurate information regarding our financials and performance, as well as the leadership and governance of the Company. The Company is in compliance with all requirements stipulated under SEBI (LODR) Regulations, as applicable, with regard to corporate governance.

i. Composition and Category of the Directors as on 31st March, 2026

In terms of compliance with the requirement of The Companies act, 2013/and the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, the Company endeavor to have an optimum combination of Executive and Non-Executive Director with one woman director to maintain the independence of the Board and separate the functions of Governance and Management through Board and Committees.

As on 31st March 2026, the Board consist of 5 (Five) Directors. There is 1 (one) Joint Managing Director, 1(One) Executive Director and 3 (Three) Non-executive Independent Directors including 1 (One) chairman and 1(one) Woman Director.

Sl. No.	Name of the Director	Designation	Category
1	Mr. Ramadas Kasameni	Chairman	Non- Executive & Independent Director
2	Mr. Mohammad Shafi	Joint Managing Director	Executive & Non -Independent Director
3	Mrs. Geeta Battula	Woman Director	Non- Executive & Woman Independent Director
4	Mr. T.V.S. Jawaharlal Nehru	Director	Non- Executive & Independent Director
5	Mr. K. Venkateswarlu	Director cum CFO	Executive & Non -Independent Director

ii. Number of Board Meetings held during the year:

The Board met 4 (Four) times during the financial year 2025 -2026.

First Quarter		Second Quarter		Third Quarter		Fourth Quarter	
Meeting No.	Date	Meeting No.	Date	Meeting No.	Date	Meeting No.	Date
611	17-05-2025	612	09-08-2025	613	08-11-2025	614	7-02-2026

iii. Attendance of each Director at the Board Meetings and the last Annual General Meeting

The particulars of attendance of Board Meetings and Annual General Meeting by Directors for the financial year ended have been set out here below:

SL. No.	Name of the Director	Board Meetings attended during the financial year (2025-2026)	Attendance at previous AGM held on 26-09-2025
1	Mr. Ramadas Kasarneni	4	Yes
2	Mr. T.V.S. Jawaharlal Nehru	3	Yes
3	Mr. Mohammad Shafi	4	No
4	Mrs. Ch. Lakshimi Kumari	2	Yes
5	Mrs. Geeta Battula	4	No
6	Mr. K. Venkateswarlu	4	Yes
7	Mr. Samba Siva Rao Jasty	2	Yes

iv. Number of other Boards or Board Committees in which he/she is a member or Chairperson.

None of the directors are members of more than ten committees or chairman of more than five committees in public limited companies in which they are directors. Necessary disclosures have been obtained from all the directors regarding their directorship and have been taken on record by the Board.

The names of the Directors and the details of other chairmanship / directorship / committee membership of each Director as on 31st March 2026 is given below:

Sl. No.	Name of the Director	Position	No. of Directorships in other Companies	Committee Membership in other Companies	Committee Chairmanship in other Companies
1	Mr. Ramadas Kasarneni	Chairman and Independent Director	1	0	0
2	Mr. T.V.S. Jawaharlal Nehru	Independent Director	1	0	0
3	Mrs. Geeta Battula	Independent Director	0	0	0
4	Mr. K. Venkateswarlu	Director cum CFO	9	0	0
5	Mr. Mohammad Shafi	Joint Managing Director	6	0	0

v. In terms of sub regulation (i) regulation 10 part C of Schedule V a certificate from the Company Secretary in practice was obtained to the effect that none of the directors on the Board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board / Ministry of corporate affairs or any such statutory authority.

3. CODE OF CONDUCT:

Pursuant to SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Board has suitably modified the 'Code of Conduct for Board of Directors, Senior Management and Key Managerial Personnel' (Code of Conduct) and is available on the Company's website. The Directors, Key Managerial Personnel and Senior Management Personnel have affirmed their compliance with the Code of Conduct as at 31st March 2026.

4. AUDIT COMMITTEE:

i. Brief description of terms of reference:

In terms of compliance with the requirement of Regulation 18 of the Listing Regulations, the Audit Committee has been constituted consisting of qualified and independent Board members for providing accurate and transparent financial reporting to the Board and shall have the powers and roles to perform the functions as mentioned in Listing Regulations and respectively read with Section 177 of the Companies Act, 2013.

ii. **Composition, Name of Members and Chairperson:**

The Audit Committee comprises of the following members as on 31st March 2026:

1. Mr. T.V.S. Jawaharlal Nehru, Independent Director as Chairperson
2. Mr. Ramadas Kasarneni, Independent Director as Member
3. Mrs. Geeta Battula, Independent Director as Member

iii. **Meeting and attendance during the year:**

In terms of compliance with the requirement of Regulation 18 (2) of the Listing Regulations the Audit Committee met 4 (Four) times during the financial year under review, on 17-05-2025, 09-08-2025, 08-11-2025 and 07-02-2026 and the attendance of the members of the Audit Committee as recorded is as under:

SL. No.	Name of the Director	Status	No. of meetings attended
1	Mr. T.V.S. Jawaharlal Nehru	Chairperson	3
2	Mr. Ramadas Kasarneni	Member	4
3	Mrs. Geeta Battula	Member	4

Head of Finance & Accounts Division attended the meetings of the Audit Committee as Invitees. In terms of compliance with the requirement of Listing Regulations, The Audit Committee reviews the information from time to time as specified in the aforesaid clause.

5. NOMINATION AND REMUNERATION COMMITTEE:

i. **Brief description of terms of reference:**

The terms of reference of Nomination and Remuneration Committee are as follows:

1. To determine the Company's policy on specific remuneration package for Executive Directors including compensation payment, if any, on behalf of the Board of Directors and Shareholders
2. To review, assess and recommend the appointment of Executive Director from time to time and also remuneration package including Employees Stock Option Scheme to the Board of Directors.
3. Any other function as may be delegated by Board of Directors.

ii. **Composition and Role of Nomination and Remuneration Committee:**

Nomination and Remuneration Committee comprises the following non-executive independent directors as on 31st March 2026:

1. Mr. T.V.S. Jawaharlal Nehru, Independent Director as Chairperson
2. Mr. Ramadas Kasarneni, Independent Director as Member
3. Mrs. Geeta Battula, Independent Director as Member

This committee recommends the appointment/reappointment of executive directors and the appointments of employees from the level of vice-president and above along with the remuneration to be paid to them. The remuneration is fixed keeping in mind the persons track record, his/her potential individual performance, the market trends and scales prevailing in the similar industry.

iii. **Attendance during the year:**

The Nomination and Remuneration Committee met 3 (Three) times, during the financial year under review, on 17-05-2025, 09-08-2025 and 08-11-2025. The attendance of the meeting by the members of the Committee as recorded is as under:

SL. No.	Name of the Director	Position	No. of meetings Attended
1	Smt. Ch. Lakshimi Kumari	Chairperson	3
2	Mrs. Geeta Battula,	Member	1
3	Mr. Ramadas Kasarneni	Member	3

iv. **Remuneration Policy:**

The Policy provides for the following:

- a) Attract, recruit, and retain good and exceptional talent;

- b) List down the criteria for determining the qualifications, positive attributes, and independence of the directors of the Company;
- c) Ensure that the remuneration of the directors, key managerial personnel and other employees is performance driven, motivates them, recognizes their merits and achievements and promotes excellence in their performance;
- d) Motivate such personnel to align their individual interests with the interests of the Company, and further the interests of its stakeholders;
- e) Ensure a transparent nomination process for directors with the diversity of thought, experience, knowledge, perspective and gender in the Board; and
- f) Fulfill the Company's objectives and goals, including in relation to good corporate governance, transparency, and sustained long-term value creation for its stakeholders.

Criteria for performance evaluation as laid-down by nomination and remuneration committee

The performance of Directors is evaluated by the Board (excluding the Director being evaluated) on the following criteria, as laid down by the Nomination and Remuneration Committee.

Evaluation Criteria:

- Active Participation in Board discussions and deliberations
- Contribution to development of strategy and risk management
- Guidance on corporate strategy, risk policy, corporate governance practices
- Independence and unbiased decisions/opinions etc.

v. Details of Remuneration to Executive Directors:

Of the total 8 (Eight) Directors, 4 (Four) are Executive Directors. The remuneration payable to these directors is determined by the Board on the recommendation of the Nomination and remuneration committee. This is subject to the approval of the shareholders at the Annual General Meeting. The non-executive directors have drawn sitting fees from the Company for attending the meetings of the board and the committees. Details of Remuneration of the executive Directors for the financial year 2025-2026 are as follows:

Sl. No.	Director	Consolidated Salary (Per Month) (Rs.)	Perquisites Allowances and other Benefits	Performance Bonus/ Incentive/ Commission/ Stock Option	Sitting Fees (Rs.)	Total Per Annum (Rs.)
1	Mr. N. Seethaiah Managing Director	5,00,000/-	-	-	-	5,00,000
2	Mr. Mohammad Shafi Joint Managing Director	3,00,000/-	-	-	-	36,00,000
3	Mr. Ramadas Kasameni, Independent Director	-	-	-	85,000	-
4	Mr. T.V.S. Jawaharlal Nehru, Independent Director	-	-	-	75,000	-
5	Mr. Ch. Lakshimi Kumari, Independent Director	-	-	-	40,000	-
6	Mr. K. Venkateswarlu Director cum CFO	2,12,750/-	-	-	-	25,53,000
7	Mrs. Geeta Battula Independent Director	--	-	-	85,000	-
8	Mr. Samba Siva Rao Jasty Director (F&A)	1,79,170/-	-	-	-	7,97,000

vi. Details of shareholding of Directors as on 31st March 2026:

As on 31st March 2026, the Company had 2 (Two) Executive Directors, 3 (Three) Non-Executive Independent directors and the executive directors other non-executive directors do not hold any shares in the Company. The details are as follows:

SL. No.	Name of the Director	Status	No. of Shares held	Percentage (%) of total shares
1	Mr. Ramadas Kasameni	Chairman & Independent Director	Nil	Nil
2	Mr. T.V.S. Jawaharlal Nehru, Independent Director	Independent Director	Nil	Nil
3	Mr. Mohammad Shafi	Joint Managing Director	Nil	Nil
4	Mrs. Geeta Battula	Independent Director	Nil	Nil
5	Mr. K. Venkateswarlu	Director cum CFO	Nil	Nil

6. STAKEHOLDERS' RELATIONSHIP COMMITTEE:

The Committee is empowered to oversee the redressal of Shareholders/Investors Complaints/ Grievances pertaining to share transfers/non-receipt of Annual Reports/dividend payments, issue of duplicate share certificates, transmission of shares and other complaints etc.

i. Composition of the Committee:

The Stakeholders' Relationship Committee comprises of the following Members as on 31st March 2026.

1. Mr. T.V.S. Jawaharlal Nehru, Independent Director as Chairperson
2. Mrs. Geeta Battula, Independent Director as Member
3. Mr. Mohammad Shafi, Joint Managing Director as Member

ii Attendance during the year:

The Shareholders/Investors Grievances Committee/ Stakeholders' Relationship Committee met 4 (Four) times during the year on 17-05-2025, 09-08-2025, 08-11-2025 and 07-02-2026, attendance of members of the Committee as recorded is as under:

Sl. No.	Name of the Director	Position	No. of meetings attended
1	Mr. T.V.S. Jawaharlal Nehru	Chairperson	2
2	Mr. Mohammad Shafi,	Member	4
3	Mrs. Geeta Battula	Member	3

iii. Name and Designation of Compliance Officer: Mr. D. Malla Reddy, Company Secretary and Compliance Officer.

iv. Number of Shareholders' Complaint received during the year under report:

All the requests and complaints received from the shareholders were attended to within the stipulated time and nothing was pending for disposal at the end of the year. During the period under review, the Company has not received the Complaints from Shareholders.

v. Number of Complaints not solved to the satisfaction of Shareholders as on the date of approval of Directors Report - Nil

vi. Number of Pending Complaints as on the date of approval of Directors Report - Nil

vii. E-mail ID for redressal of Shareholders' Grievances:

The Company has created a separate e-mail ID: cs@madhucon.com for the Grievance Redressal Division / Compliance Officer exclusively for the purpose of registering and redressal of complaints by investors/ shareholders.

7. GENERAL BODY MEETINGS:

- i. Location and Time for the last three Annual General Meetings held and
- ii. Special resolutions passed in the last three Annual General Meetings held:
One Special Resolution passed for the re-appointment of Independent Director at 35th Annual General Meeting held on 26th September, 2025 and Two Special Resolutions passed for the re-appointment of Independent Directors at 33rd Annual General Meeting held on 29th September, 2023.

The particulars of previous 3 (Three) Annual General Meetings of the Company held is set out here under:

Particulars	Date & Time	Venue	Special Resolution passed
35th AGM (2024-2025)	26-09-2025 3.00 PM	Venue: Registered Office: Madhu Complex, 1-7-70, Jublipura, Khammam	Yes / 1(One) Special Resolution passed for the re- appointment of Independent Director.
34th AGM (2023-2024)	27-09-2024 3.00 PM	Venue: Registered Office: Madhu Complex, 1-7-70, Jublipura, Khammam	Yes / 1(One) Special Resolution passed for the attaining age of 75 years by Independent Director
33rd AGM (2022-2023)	29-09-2023 3.00 PM	Venue: Registered Office: Madhu Complex, 1-7-70, Jublipura, Khammam	Yes / 2(Two) Special Resolutions passed for the re-appointment of Independent Directors.

- iii. Postal Ballot:
During the year no resolution was passed through postal ballot.
None of the business which is proposed to be transacted at the ensuing Annual General Meeting requires passing of a resolution through postal Ballot process.
- iv. Meeting of Independent Directors
Pursuant to the companies Act, 2013 read with rules made there under and Secretarial Standard-I issues by the Institute of Company Secretaries of India and SEBI (LODR) Regulations, 2015 a meeting of the Independent Directors of the Company for the financial year 2025-2026 was held on 7th February, 2026.

8. DISCLOSURES:

- i. Related Party Transaction (RPT):
There has been no materially significant Related Party Transactions (RPT) with the Company's promoters, directors, the management, their subsidiaries or relatives which may have potential conflict with the interests of the Company at large. The necessary disclosures regarding the transactions are given in the notes to accounts.

The Company has also formulated a policy on dealing with the Related Party Transactions and necessary approval of the audit committee and Board of directors will be taken wherever required in accordance with the Policy.

The Company has also formulated a policy for determining the Material RPT and the details of such policy for dealing with RPT are disseminated in the website of the Company under the following link:
<http://www.madhucon.com/corporateinvestors.html>

- ii. Disqualification of Directors: As on March 31, 2026 none of the Directors of the Company were disqualified under Section 164 (2) of the Companies Act, 2013. Certification by a company secretary in practice to the effect that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority. As required under Schedule V Part C Regulation 10 Sub-regulations (i) of SEBI (LODR) Regulations, 2015 disclosure was also made appropriately (Annexure – A).
- iii. There is no non-compliance by the Company, penalties, and strictures imposed on the Company by SEBI or Statutory Authority on any matters relating to capital markets during the last three years.
- iv. Whistle Blower Policy:

The Company has an established mechanism for Directors / Employees to report concerns about unethical behavior, actual or suspected fraud, or violation of the code of conduct or ethics policy. It also provides for adequate safeguards against victimization of directors/employees who avail of the mechanism. The Company has formulated a Policy of Vigil Mechanism and has established a mechanism that any personnel may raise Reportable Matters within 60 days after

becoming aware of the same. All suspected violations and Reportable Matters are reported to the Chairman of the Audit Committee at e-mail ID. whistleblower@madhucon.com. Key directions/actions will be informed to the Managing Director of the Company.

- v. The CFO cum Director and Joint Managing Director has issued certificate pursuant to the provisions of Listing Regulations certifying that the financial statements do not contain any untrue statement and these statements represent a true and fair view of the Company's affairs. The said certificate is annexed and forms part of the Annual Report.
- vi. Practising Company Secretaries Certificate on Corporate Governance as required under Schedule V, Part C of Listing Regulations annexed forming a part of Corporate Governance Report.

vii. Subsidiary Companies:

The financials of all the subsidiary companies have been duly reviewed by the audit committee. The Board is also periodically informed about all significant transactions and arrangements entered into by the subsidiary companies.

The Company has also formulated a policy for determining the Material Subsidiary and the details of such policy are disseminated in the website of the Company under the following link:

<http://www.madhucon.com/corporate/investors.html>

viii. SEBI Prevention of Insider Trading:

With SEBI imposing the responsibility of "Prohibition of Insider Trading" in the Organizations, Board has designed a Code of Conduct strictly in accordance with the Model Code of Conduct prescribed under SEBI (Prohibition of Insider Trading) Regulations 2015. The Code, besides other relevant matters, prohibits an insider from dealing in the shares of the Company, while in possession of the unpublished price sensitive information in relation to the Company. As on the date, there have been no violations of insider trading regulation.

ix. Code of Conduct for the Board of Directors and the Senior Management:

The standards for business conduct provide that the directors and the senior management will uphold ethical values and legal standards as the Company pursues its objectives, and that honesty and personal integrity will not be compromised under any circumstances. The Board of Directors has adopted a code of conduct for all Board members and senior management of the Company and affirmed its compliance on annual basis for the Financial Year ended 31st March 2026. In terms of compliance with the requirement of Regulation 46 of the Listing Regulations are disseminated in the website of the Company under the following link <http://www.madhucon.com/corporate/investors.html>

- x. Discretionary requirements under Listing Regulations: The Company has complied with all the discretionary requirements of Corporate Governance stipulated under Part E of Schedule V of the Listing Regulations. Certificate to this effect has been issued by Mrs. Vendra Madhumita, Practicing Company Secretary and the same has been incorporated as an Annexure to the Report.

9. SHAREHOLDER'S COMMUNICATION:

- i. The quarterly financial provisional un-audited results of the Company published in the leading daily newspaper within 45 days from the end of the respective quarters and fourth quarter duly audited within 60 days as per the Regulation 33 of Listing Regulations.

The financial calendar events of 2025-2026 relating to quarterly un-audited and quarterly and yearly Audited financial results are as follows:

Financial Results Reporting for the :	For 2025-26 were announced on
1st Quarter ended 30th June, 2025	9th August, 2025
2nd Quarter ended 30th September, 2025	8th November, 2025
3rd Quarter ended 31st December, 2025	7th February, 2026
4th Quarter and financial year ended 31st March, 2026	25th May, 2026

- ii. The financial provisional un-audited results are published in a leading daily newspaper in English and in Regional language having nationwide circulation viz. Financial Express and Mana Telangana and are disseminated in the website of the Company under the following link: http://www.madhucon.com/FinancialResults_31032026.pdf
- iii. These financial provisional results and shareholding pattern are submitted to National Stock Exchange in <https://www.connect2nse.com/LISTING/> and to Bombay Stock Exchange in <http://listing.bseindia.com>

- iv. The performance of the quarterly, half yearly and annual together with financial results of the Company released time to time in media by the press statements and also displays on Company's website.

10. GENERAL SHAREHOLDER'S INFORMATION:

i. Financial Year:

The Company follows the financial year commencing from 1st April to 31st March on consistent basis.

ii. Listing on Stock Exchanges:

Bombay Stock Exchange (BSE)

Stock Code No.: BSE – 531497

National Stock Exchange (NSE)

Stock Code No.: NSE – MADHUCON

iii. ISIN: INE 378D01032

iv. Market Price Data:

Monthly High and Low of Market Price of the Company's Equity Shares Traded on the BSE & NSE during the 12 months period ended 31st March 2026 are as under-

Period	BSE	BSE	NSE	NSE
Months	High (Rs.)	Low (Rs.)	High (Rs.)	Low (Rs.)
April, 2025	8.80	5.57	8.98	5.72
May, 2025	9.13	6.13	9.09	6.07
June, 2025	9.53	7.16	9.49	7.15
July, 2025	7.50	6.49	7.55	6.41
August, 2025	7.14	5.90	7.38	5.91
September, 2025	8.43	5.78	8.55	5.89
October, 2025	8.38	6.90	8.44	6.84
November, 2025	7.55	6.00	7.51	6.00
December, 2025	6.71	3.69	6.55	5.71
January, 2026	6.62	4.77	6.55	4.72
February, 2026	5.50	4.47	5.48	5.56
March, 2026	4.93	3.69	4.85	3.66

vi. Registrar and Transfer Agents:

M/s KFin Technologies Limited

(Formerly known as Karvy Fintech Private Limited)

Karvy Selenium Tower B, Plot 31- 32, Gachibowli,

Financial District, Nanakramguda Hyderabad,

Telangana-500 032, Phone No.040-67161605

vii. Share Transfer System:

All the Share Transfers that are received will be processed by the Registrar and Share Transfer Agents (RTA) and approved and registered by the Board of Directors within 15 days from the date of lodgment and de-mat requests are normally confirmed within an average period of 15 days from the date of lodgment for transfer.

viii. Others:

Shareholders holding shares in physical form should communicate the change of address, if any, directly to the Registrars and Share Transfer Agent of the Company.

It has become mandatory for transferees to furnish a copy of Permanent Account Number for registration of transfer of shares held in physical mode.

Shareholders holding shares in physical form, those who have not availed nomination facility and would like to do so are requested to avail the same, by submitting the nomination in Form No. SH.13. the form will be made available on request. Those holding shares in electronic form are advised to contact their DPs.

A) Distribution of Shareholding as on 31st March, 2026.

Equity Share holding of nominal Value of Rs. 1/- each	Equity Shareholders		Equity Shares Amount	
	Numbers	% of Shareholders	In Rs.	% of holding
1 - 5,000	19651	95.82	9028711	12.23
5,001 - 10,000	423	2.06	3188186	4.32
10,001 - 20,000	202	0.98	2930244	3.97
20,001 - 30,000	81	0.39	2011903	2.73
30,001 - 40,000	31	0.15	1084672	1.47
40,001 - 50,000	22	0.11	1002182	1.36
50,001 - 1,00,000	55	0.27	3953521	5.36
1,00,001 - Above	45	0.22	50595521	68.56
Total	20510	100	73794940	100

ix. Dematerialization of shares and liquidity:

7,36,14,130 Equity Shares equivalent to 99.75 % of the total equity share capital have been de-materialized and 1,80,810 are in physical form equivalent to 0.25% as on 31st March 2026.

Electronic/Physical	No. of Holders	No. of Shares	% to Equity
NSDL	8097	52581823	71.25
CDSL	12366	21032307	28.50
Physical	47	180810	00.25
Total	20510	7,37,94,940	100.00

Shareholders are requested to convert their physical holding to demat /electronic form through any of the DPs to avoid any possibility of loss, mutilation etc., of physical share certificates and also to ensure safe and speedy transaction in securities.

x. Outstanding GDRs/ADRs/Warrants or any Convertible instruments, conversion date and likely impact on equity - No Outstanding instruments.

xi. Plant Locations – Not applicable since the Company is not engaged in manufacturing activities.

xii. Address for Investors Correspondence:

For any assistance in respect of status on Dematerialization of Shares, Transfer, Transmission, Transposition, Issue of Duplicate Certificates, Change of Address etc., members are requested to contact the following Registrar and Transfer Agent of the Company.

M/s. KFin Technologies Limited
(Formerly known as Karvy Fintech Private Limited)
Karvy Selenium Tower B, Plot 31- 32, Gachibowli,
Financial District, Nanakramguda Hyderabad, Telangana-500 032
Phone No.040-67161605

For any queries regarding shares held in Demat Form, members are requested to contact their respective Depository Participants.

For any other information about the Company, members are requested to contact the following officer of the Company.

Company Secretary & Compliance Officer:

Mr. D. Malla Reddy

Corp. Off: "Madhucon House", Plot No.1129/A,

Road No.36, Jubilee Hills, Hyderabad – 500 033 India Telephone: (040) 23556001 / 2 / 3 / 4

Fax No: (040) 23556005

E-Mail: cs@madhucon.com

11. LISTING FEES:

Listing fee has been paid to BSE and NSE within the prescribed time limit as set in the Listing Regulations for the Financial Year 2026-2027.

12. RECONCILIATION OF SHARE CAPITAL AUDIT:

The Quarterly Audit on Share Capital will be conducted by Practicing Company Secretary in accordance with circular of SEBI No. D&CC/FITTC/CIR-16/2002 dated 31st December 2002 and Certificates issued and placed on BSE & NSE.

13. DECLARATION OF COMPLIANCE WITH THE CODE OF CONDUCT:

I hereby confirm that the company has obtained from all the members of the Board and Senior Management personnel, affirmations that they have complied with code of conduct for Board Members and senior Management personnel in respect

**For and on behalf of the Board of
Madhucon Projects Limited**

**Place: Hyderabad
Date: 28-06-2026**

**(K. Venkateswarlu)
Director cum CFO
DIN: 09713108**

**(Mohammad Shafi)
Joint Managing Director
DIN: 07178265**

CERTIFICATE ON COMPLIANCE WITH THE REGULATIONS OF CORPORATE GOVERNANCE

TO THE MEMBERS OF MADHUCON PROJECTS LIMITED

1. I, Vendra Madhumita, Company Secretary in Practice, the secretarial auditor of Madhucon Projects Limited ("the Company") have examined the compliance of conditions of Corporate Governance by the Company, for the year ended March 31, 2026, as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and paras C and D of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments from time to time (the "Listing Regulations").

MANAGEMENT'S RESPONSIBILITY

2. The compliance of conditions of Corporate Governance is the responsibility of the management. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure compliance with the conditions of the Corporate Governance stipulated in the Listing Regulations.

AUDITOR'S RESPONSIBILITY

3. My examination is limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
4. I have examined the relevant records and documents maintained by the Company for the purposes of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.

OPINION

5. Based on my examination of the relevant records and according to the information and explanations provided to me and the representations provided by the Management, I certify that the Company has complied with the conditions of Corporate Governance as stipulated in regulations 17 to 27 and clauses (b) to (i) of regulation 46(2) and paras C and D of Schedule V of the Listing Regulations during the year ended 31st March 2026.
6. I, further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For V. Madhumita and Associates
Company Secretaries
Proprietor
Vendra Madhumita
(ACS 52965; CP 19626)

Place: Hyderabad
Date: 28th June, 2026
UDIN: A052965H000700766

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members of
Madhucon Projects Limited
H.no.1-7-70, Jublipura,
Khammam-507003, Telangana, India.

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **MADHUCON PROJECTS LIMITED** having **CIN: L74210TG1990PLC011114** and having registered office at H.No.1-7-70, Jublipura, Khammam, Telangana - 507003 IN (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para - C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company & its officers, I, hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

S.No	Name of Director	DIN	Date of Appointment in Company	Date of cessation
1.	Potla Madhava Rao	00385838	24/12/2005	09/08/2025
2.	Ramadas Kasaraneni	02182093	13/08/2018	25/05/2026
3.	Chinthapalli Lakshimikumari	06942473	09/08/2014	08/11/2025
4.	Mohammad Shafi	07178265	30/05/2015	-
5.	Venkateswarlu Kothapalli	09713108	11/11/2022	-
6.	Geeta Battula	10205129	28/06/2023	-
7.	Venkata Sundara Jawaharlal Nehru Turlapati	02072398	09/08/2025	-
8.	Samba Siva Rao Jasty	09526475	09/08/2025	20/02/2026

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For V. Madhumita and Associates
Company Secretaries
Proprietor
Vendra Madhumita
(ACS 52965; CP 19626)

Date: 28th June, 2026
Place: Hyderabad
UDIN: A052965H000700777

JOINT-MD/CFO Certification

In relation to the Audited Financial Statements of the Company as at March 31, 2026, Mr. Mohammad Shafi, Jt. Managing Director and Mr. K. Venkateswarlu, Director cum CFO of the Company certify that:

- A. We have reviewed the financial statements and the cash flow statement for the year and that to the best of our knowledge and belief:
 - 1. That the Financial statements do not contain any materially untrue statement or omit any material factor contain statements that might be misleading;
 - 2. These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. To the best of our knowledge and belief, no transactions entered into by the Company during the year which is fraudulent, illegal or violates the Company's code of conduct.
- C. We accept the responsibility for establishing and maintaining internal controls for financial reporting and that they have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the Auditors and Audit Committee, deficiencies in the design or operation of such internal control if any of which we are aware and steps that we have taken or proposed to take to rectify these deficiencies.
- D. Further, we have indicated to the Auditors and the Audit Committee
 - 1. Significant changes in internal control over financial reporting during the year, wherever applicable;
 - 2. Significant changes in accounting policies during the year and correct information has been disclosed in the notes to the financial statements in INDAS format, wherever applicable and
 - 3. Instances of significant fraud of which we have become aware and involvement therein, if any, of the management or an employee having a significant role in Company's internal control system over financial reporting, wherever applicable.

(K. Venkateswarlu)
Director cm CFO
DIN: 09713108

(Mohammad Shafi)
Jt. Managing Director
DIN: 07178265

Place: Hyderabad
Date: 28-05-2026

Form No. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2026
[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
MADHUCON PROJECTS LIMITED
CIN: L74210TG1990PLC011114
Regd. Office: H.No.1-7-70, Jublipura
Khammam
Telangana- 507003

I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Madhucon Projects Limited** (hereinafter called the Company). The Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on my verification of the company's books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided to me by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, I hereby report that in my opinion, the company has, during the audit period covering the financial year ended on March 31, 2026 (i.e. from April 01, 2025 to March 31, 2026) complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the company for the financial year ended on 31st March, 2026 according to the provisions of:

- a) The Companies Act, 2013 (the Act) and the Rules made thereunder;
- b) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made thereunder;
- c) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- d) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;

The following regulations and guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

- i. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011; Not applicable during the period under review
- ii. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015,
- iii. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; Not applicable during the period under review
- iv. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; Not applicable during the period under review
- v. The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; Not applicable during the period under review
- vi. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- vii. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021; Not applicable during the period under review
- viii. The Securities and Exchange Board of India (Buy-back of Securities) Regulations, 2018; Not applicable during the period under review and
- ix. The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended
- x. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021. Not applicable during the period under review

I have also examined compliance with the applicable clauses/regulations of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India (ICSI)
- (ii) Equity Listing Agreements entered into with the BSE Limited, National Stock Exchange of India Limited, and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the company has complied with the provisions of the Act, Rules, Regulations, Directions, Guidelines, Standards, etc. mentioned above.

I further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, and Independent Directors. The appointment and changes in the composition of the Board of Directors that took place during the year under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all Directors to schedule the Board Meetings, including Committees thereof, along with agenda and detailed notes on agenda were sent at least seven days in advance (except for meetings conducted at shorter notice after complying with the necessary provisions) and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board and/or Committee meetings are carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or respective Committee of the Board, as the case may be.

I further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations, and guidelines.

I further report that during the audit period, the following specific activities took place in the Company having a major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines etc.:

- a) The company is yet to transfer unpaid dividend relating to Financial Years 2009-10 and 2010-11 from unpaid dividend account to Investor Education and Protection Fund (IEPF).
- b) The company has not conducted Internal Audit during the period under review (1st April 2025 to 31st March 2026). Internal Auditor was not appointed till the date of signing of this report.
- c) Ranchi Expressways Ltd (REL), a step-down subsidiary, is under investigation by the CBI and ED in connection with alleged irregularities, with charges filed and assets of Madhucon Group and its Directors provisionally attached under PMLA. Further, the NCLT admitted CIRP against REL; however, the NCLAT has stayed the operation of the admission order, and the interim stay shall continue until the pronouncement of judgment.
- (d) Certain subsidiaries have not complied with few applicable provisions of the Companies Act, 2013.

I further report that, having regard to the compliance system prevailing in the Company and on examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has complied with the specific industry/sector related laws as applicable except the following:

- (a) Employees Provident Fund Scheme, 1952 and the rules made there under as applicable
- (b) Income Tax act, 1961 and rules made there under as applicable

Provident Fund commissioner-I of Madhapur, Hyderabad had initiated Proceedings against the Company for the recovery of past old dues relating to the-years 2013 - 2014 & 2020 - 2021. The Honourable High Court of Telangana Issued Stay on the Proceedings.

I have relied on the information supplied and representation made by the Company and its officers, agents, for systems and mechanisms followed by the Company for compliance under the applicable Acts, Laws and Regulations to the Company and my Annexed letter is to be read along with this report.

For V Madhumita & Associates
Company Secretaries

Proprietor
Vendra Madhumita
CP No : 19626
ACS No:52965

Date: 28th June, 2026
Place: Hyderabad
UDIN: A052965H000700733

ANNEXURE TO SECRETARIAL AUDIT REPORT (FORM MR-3)

To,
The Members,
MADHUCON PROJECTS LIMITED
CIN: L74210TG1990PLC011114
H.No.1-7-70, Jublipura
Khammam
Telanagana- 507003

My Secretarial Audit Report of even date is to be read along with this letter.

Management's Responsibilities

1. The compliance of provisions of all laws, rules, regulations, standards applicable to **Madhucon Projects Limited** (the 'Company') is the responsibility of the management of the Company.
2. Maintenance of secretarial and other records of applicable laws is the responsibility of the management of the company.

Auditor's Responsibility

3. Our responsibility is to express an opinion on these secretarial records, standards and procedures followed by the company with respect to secretarial compliances.
4. We have conducted the Audit as per the applicable Auditing Standards issued by the Institute of Company Secretaries of India.
5. We believe that audit evidence and information obtained from the company's management is adequate and appropriate for us to provide a basis for our opinion.
6. Wherever required, we have obtained reasonable assurance whether the statements prepared, documents or records, in relation to Secretarial Audit, maintained by the company, are free from misstatement.
7. Wherever required, we have obtained the management's representation about the compliance of laws, rules and regulations and happening of events etc.

Disclaimer

8. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.
9. We have not verified the correctness and appropriateness of financial records and Books of Accounts and Statutory Dues of the Company as commented by the Auditors.

Vendra Madhumita
CP NO: 19626, ACS No: 52965



STANDALONE FINANCIAL STATEMENTS

2025-2026

INDEPENDENT AUDITOR'S REPORT

To the Members of M/s. Madhucon Projects Limited Report on the Ind AS Standalone Financial Statements

Qualified Opinion

We have audited the Ind AS financial statements of M/s. Madhucon Projects Limited ("the company"), which comprise the Standalone Balance Sheet as at 31st March 2026, and the standalone statement of Profit and Loss (including other comprehensive income), the standalone statement of changes in equity and the standalone statement of cash flows for the year ended, and notes to the Ind AS financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matters described in the Basis for Qualified opinion section of our report, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2026, its profit and other comprehensive income, changes in equity and its cash flows for the year then ended.

Basis for Qualified Opinion:

- i. We refer to the carrying value of Equity Investments of Rs. 36,657.07 lakhs held in subsidiaries/other companies and other investments of Rs. 6,426.85 lakhs held in subsidiaries/other companies, some of these have been incurring losses and in case of some of the subsidiaries, net worth was fully or substantially eroded / Going Concern is affected. We are unable to comment upon the carrying value of investments and other investments whether any provision for impairment in the value of Equity Investments and other investments is required; the effect of same upon the profitability could not be ascertained in the absence of fair valuation.
- a. In the case of Madhucon Infra Limited, a subsidiary, networth is fully/substantially eroded and going concern is affected. "The Company" has written off investment of Rs. 30,550.68 lakhs being 25% of the total Investment held in it's subsidiary Madhucon Infra Limited for the period from 01st April, 2025 to 31st March, 2026 respectively. Accordingly, a total of 75% of the investment in Madhucon Infra Limited has been written off up to 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off.

- b. In the case of Madurai Tuticorin Expressways Limited, a step-down subsidiary, networth is fully/substantially eroded and going concern is affected. "The Company" has written off investment of Rs. 2,952.05 lakhs being 33.33% of the total Investment held in it's step-down subsidiary Madurai Tuticorin Expressways Limited for the period from 01st April, 2025 to 31st March, 2026 respectively. Accordingly, a total of 66.66% of the investment in Madurai Tuticorin Expressways Limited has been written off up to 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off

- i. "The Company" has defaulted in payment of dues to Punjab National Bank (PNB) and the same was classified as NPA by the lender. Interest on this loan has not been provided. With respect to this outstanding dues, OTS agreements have been entered into with PNB. But, OTS benefits have not been recognized despite full payments having been made, due to non-receipt of No Objection Certificate (NOC) from the Bank.
- ii. The company had received advance of Rs. 15,252.71 lakhs against work bills during earlier years from it's step-down subsidiary. Out of this, "the company" has offered as revenue from operations an amount of Rs. 15,252.71 lakhs for the period from 01st April, 2025 to 31st March, 2026 respectively.

There is no proper justification for recognizing as revenue from operations during the current financial year 2025-26, of advances of Rs. 15252.71 lakhs received against work bills during the earlier years.

- iii. "The Company" has written back Trade Payables amounting to Rs. 14,279.73 lakhs for the period from 01st April, 2025 to 31st March, 2026 respectively.
- iv. "The Company" has written off advances to Other Parties amounting to Rs. 13.90 lakhs for the period from 01st April, 2025 to 31st March, 2026 respectively.
- v. "The company" is yet to transfer unpaid dividend of an amount aggregating to Rs. 4.46 lakhs relating to Financial Years 2009-10 to 2010-11 from unpaid dividend account to Investor Education and Protection Fund (IEPF).

- vi. *The Turnover, Output GST and Input GST credits as per the books of account are subject to reconciliation with the GST returns filed.*
- vii. *Internal Audit has not been conducted for the period 1st April 2025 to 31st March, 2026.*
- viii. *"The Company" has not produced Title Deeds in respect of certain immovable properties (lands) held.*
- ix. *During the year ended 31st March, 2026, "the company" has provided managerial remuneration of Rs. 74.50 Lakhs without the prior approval from the lender bank. However, management explains that, in view of complete settlement of dues no prior approval is obtained from lender bank.*
- xi. *Undisputed Statutory dues in case of following are outstanding*

S.No	Name of the Status	Nature of Due	Period	Rs. in Lakhs
1	The Income Tax Act, 1961	Dividend Distribution Tax & Interest on it	2011 -12 to 2016 -17	139.93
2	The Employees Provident funds and Miscellaneous provision act 1952	Provident fund	2013 -14 to 2020 -21	63.95

- xii. In case of "Ranchi Expressways Ltd (REL)", a step down subsidiary of Madhucon Projects Limited, CBI has filed FIR against REL, its Promoters and Directors on 12-03-2019 under Prevention of Corruption Act and Indian Penal Code. Subsequently, the Enforcement Directorate has raided the premises of "The Company" on 11-06-2021 and the Enforcement Directorate has filed a charge sheet during December 2023 and the next date of hearing is 18.06.2026.
- xii. As per the press release dated 02-07-2022 and 17-10-2022 The Directorate of Enforcement has provisionally attached 105 immovable properties and 28 other assets worth Rs.96.21 Crore and Rs.80.65 Crore respectively belonging to Madhucon Group of companies, its directors and promoters which included the properties of Madhucon Projects Limited and group companies in a case against M/s Ranchi Expressway Ltd, under the provisions of PMLA, 2002.
- xiii. In case of Ranchi Expressways Ltd (REL) a step down subsidiary of Madhucon Projects Limited, "The Hon'ble National Company Law Tribunal" (NCLT) by an order dated 22.12.2023 admitted the Corporate Insolvency resolution process (CRIP), for a petition filed by State Bank of India. Ranchi Expressways Ltd (REL) has made an appeal to "The Hon'ble NCLAT" and "The Hon'ble NCLAT" has deferred the impugned order given by NCLT and posted the next hearing for Reserve per Orders.

Madhucon Projects Limited has made an Investment of Rs. 1.40 lakhs and has Trade Receivables of Rs. 8,114.51 lakhs in the above step down subsidiary for which no provision has been made in the books of account for any possible impairment of investment or credit loss.

- xiv. In case of M/s. Trichy-Thanjavur Expressways Limited a step down subsidiary of Madhucon Projects Limited, "The Hon'ble National Company Law Tribunal" (NCLT) by an order dated 22.08.2023 admitted the Corporate Insolvency resolution process (CRIP), against which "The Hon'ble NCLAT has passed an order, the effect of operation of the impugned order, has directed to be kept in abeyance and posted the next hearing to 02.07.2026

Madhucon Projects Limited has made an Investment of Rs.10 lakhs and advances made of Rs. 42.82 lakhs in the above step down subsidiary for which no provision has been made in the books of account for any possible impairment of investment or credit loss.

- xv. In case of Barasat – Krishnagar Expressways Limited a step down subsidiary of Madhucon Projects Limited, "The Hon'ble National Company Law Tribunal" (NCLT) by an order dated 28.11.2023 admitted the Corporate Insolvency resolution process (CRIP), for a petition filed by State Bank of India. Barasat – Krishnagar Expressways Limited (BKEL) has made an appeal to "The Hon'ble NCLAT" and "The Hon'ble NCLAT" has deferred the impugned order given by NCLT and posted the next hearing to 30.06.2026.

Madhucon Projects Limited has made an Investment of Rs.1.40 lakhs in the above step down subsidiary for which no provision has been made in the books of account for any possible impairment of Investment.

- xvi. In case of Chhapra - Hajipur Expressways Limited, a step-down subsidiary of Madhucon Projects limited, networth is fully eroded and going concern is affected. "The Company" has made an investment of Rs. 2,418.67 lakhs in its step-down subsidiary, but no provision for the impairment has been made during the year in the books of account of "The Company".
- xvii. Balance confirmation of current accounts, which have become Dormant, are not obtained in case of Bank Branches at various project sites.
- xviii. In the absence of confirmation of some of the Trade payables, Trade Receivables and various advances/loans, we are unable to comment on the extent to which such balances are payable/recoverable. Some of the payables to parties are shown by netting off with the other receivables. Balance confirmations for the trade receivables have not been received.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Ind AS financial statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Matters Relating to Going Concern

"The Company's" current liabilities exceeded current assets amounting to Rs. 16,809.94 Lakhs. "The Company" in case of dues to Punjab National Bank, though payment was made as per OTS agreement "No objection certificate" (NOC) from PNB is pending.

The above events indicate a material uncertainty existing that may cast a significant doubt on "The Company's" ability to continue as a going concern. However, the management believes the use of going concern assumption on the preparation of the financial statements of "the company" is still appropriate in view of settlement of dues to Banks under OTS and its continuing discussions with its other lenders to obtain approval for an appropriate debt resolution plan and also, that "the company" will continue to be in operation in the foreseeable future.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Ind AS financial statements of the current period.

We have determined the matters described below to be the key audit matters to be included in our audit programme.

- 1) The carrying value of Equity investments held and other investments held in its subsidiaries, which have been incurring losses and in case of some of these companies, net worth was fully or substantially eroded.

How the matter was addressed in our audit:

We have examined the key controls in place for investments made in subsidiaries. We assessed the net worth of subsidiaries on the basis of latest available Ind AS financial statements. It is concluded that, we are unable to comment upon the carrying value of Equity investments and other investments, as to whether any provision for impairment in investments is required.

In case of subsidiary, Madhucon Infra Limited, the company has obtained a valuation report, based on which 75% of the investment is written off instead of writing off complete value of investment. For the balance 25% of the Investment no provision for impairment is made in the books of account as at 31st March, 2026.

In the case of Madurai Tuticorin Expressways Limited, a stepdown subsidiary, the company has obtained a valuation report, based on which 66.66% of the investment is written off instead of writing off complete value of investment. For the balance 33.33% of the Investment no provision for impairment is made in the books of account as at 31st March, 2026.

- 2) "The Company" has defaulted in repayment of dues to Banks outstanding were classified as NPA by the Banks. Interest on these loans have not been provided for the financial years 2018-19 to 2025-26.

How the matter was addressed in our audit:

The company has settled the dues in case of Canara Bank through OTS and entries for the same has been passed in the books of account accordingly.

In case of Punjab National Bank, the company has entered into OTS. But, OTS benefits have not been recognized despite full payments having been made, due to non-receipt of No Objection Certificate (NOC) from the Bank.

In connection with our audit of the Information Other than the Standalone Ind AS Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexure to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information, but does not include the standalone Ind AS financial statements and our auditor's report thereon.

Our opinion on the standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of standalone Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Management's Responsibility for the Ind AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in "the Act" with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance and cash flows of "the Company" in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind AS financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists; we are required to draw attention in our auditor's report to the related disclosures in the standalone Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone Ind AS financial statements, including the disclosures, and whether the standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the '**Annexure A**', a statement on the matters Specified in paragraphs 3 and 4 of the Order.
2. As required by section 143(3) of the Act, we further report that:
 - a) we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b) Except for the possible effects of the matter described in the Basis for Qualified Opinion proper books of account as required by law have been kept by the Company so far as appears from our examination of those books;
 - c) Except for the possible effects of the matter described in the Basis for Qualified Opinion the Balance Sheet, Statement of Profit and Loss including Other Comprehensive Income, the Statement of Cash Flows and the statement of changes in equity dealt with by this Report are in agreement with the books of account; as per Companies (Audit and Auditors) Rules, 2014 as amended.
 - d) Except for the possible effects of the matter described in the Basis for Qualified Opinion, the aforesaid Ind AS financial statements comply with the applicable Accounting Standards specified under Section 133 of the Act, read with relevant rules issued there under.
 - e) On the basis of written representations received from the directors as on 31st March, 2026, and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026, from being appointed as a director in terms of Section 164(2) of the Act.

- f) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate report in 'Annexure B'.
- g) Managerial remuneration amounting to Rs. 74.50 lakhs was paid by the Company during the year and is within the limits prescribed under Section 197 read with Schedule V of the Companies Act, 2013. Further, the Company has not incurred any losses during the current financial year. However, in view of complete settlement of dues no prior approval is obtained from lender bank.
- h) With respect to other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the pending litigations which would impact its financial position in its notes to Ind AS financial statements.
- ii. The Company does not have long-term contracts including derivative contracts for which there were any material foreseeable losses.
- iii. The company is yet to transfer unpaid dividend of an amount aggregating to Rs. 3.73 Lakhs relating to Financial Years 2009-10 to 2010-11 from unpaid dividend account to Investor Education and Protection Fund (IEPF).
- iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- © Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. The Company has neither declared nor paid any dividend during the year.
- vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2026, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

For P. Murali & co.,
Chartered Accountants
Firm Registration No: 007257S

A. Krishna Rao
Partner
Membership No. 020085
UDIN: 26020085NNNYQW6296

Place: Hyderabad
Date: 28 -05-2026

Annexure A to the Auditors Report

Annexure referred to in Independent Auditors Report to the Members of M/s. Madhucon Projects Limited on the Ind AS Financial Statements for the year ended 31st March 2026, we report that:

- i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - a)
 - The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.
 - The Company doesn't have any intangible assets.
 - b) The Company has not provided physical verification reports of its Property, Plant and Equipment. As such, we are unable to comment on whether the Property, Plant and Equipment have been physically verified by the management and whether there are any material discrepancies noticed on such verification.
 - c) The Company has not produced Title Deeds in respect of certain immovable properties (lands) held, as such we are unable to provide the details as required.
 - d) According to the information and explanations given to us by the management the Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) during the year.
 - e) There are no proceedings initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- ii.
 - a) The Company doesn't have inventory during the current year.
 - b) The Company has not been sanctioned working capital limits in excess of Rs 5 crore, in aggregate, at any points of time during the year, from banks or financial institutions on the basis of security of current assets.
- iii. During the year the Company has not made investments but has granted loans or advances in the nature of loans, and has provided guarantee or security, unsecured, to companies, firms or limited liability partnerships.
 - a) (A) Based on the audit procedures carried on by us and as per the information and explanations given to us, the Company has given loans and advances in the nature of loans and stood guarantee and provided security to subsidiaries.
 - (B) Based on the audit procedures carried on by us and as per the information and explanations given to us, the Company has given unsecured loans and unsecured advances in the nature of loans to parties as listed below:

(Rs. In Lakhs)				
	Guarantees	Security	Loans	Advances in nature of Loans
Aggregate amount during the year				
Subsidiaries & Stepdown Subsidiaries	-	-	7.98	3,598.87
Joint ventures	-	-	-	1,999.28
Associates	-	-	-	-
Others	652.00	-	-	0.02
Balance outstanding as at balance sheet date				
Subsidiaries & Stepdown Subsidiaries	4,335.00	-	5,593.27	12,033.91
Joint ventures	2,041.95	-	-	2,029.26
Associates	-	-	-	-
Others	8,570.21	-	-	28.84

- a) According to the information and explanations given to us and based on the audit procedures conducted by us, in our opinion the terms and conditions of the grant of loans and advances in the nature of loans during the year are, prima facie, not prejudicial to the interest of the Company.

During the year, the company has granted loan of Rs. 7.98 Lakhs to its subsidiary (madhucon infra limited) and has written off Rs. 7,474.49 Lakhs from the outstanding loan.

- b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, in the case of interest free loans and advances in the nature of loans given, the repayment of principal has not been stipulated.
- c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, as there is no specification of repayment schedules in respect of loans granted, we are unable to comment on whether any loans were overdue for more than ninety days.
- d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there is no loan and advance in the nature of loan granted falling due during the year, which has been renewed or extended or fresh loans granted to settle the over dues of existing loans given to same parties. Hence, reporting under clause 3(iii)(e) is not applicable.
- e) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has granted loans and advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment.

(Rs. In Lakhs)

	All Parties	Promoters	Related Parties
Aggregate amount of loans/ advances in nature of loans			
- Repayable on demand (A)			
- Agreement does not specify any terms or period of repayment (B)	5,606.15	-	5,606.15
	5,606.15	-	5,606.15
Total (A+B)	5,606.15	-	5,606.15
Percentage of loans/advances in nature of loans to the total loans	100%	-	100%

- iv. In our opinion and according to the information and explanations given to us, the Company has complied with the provision of sections 185 and 186 of the Act to the extent applicable, in respect of loans, investments guarantees and security.
- v. During the year The Company has not accepted any deposits from the public covered under Section 73 to 76 of the Companies Act, 2013 and rules framed there under.
- vi. Pursuant to the rules made by the Central Government of India, the Company is required to maintain cost records as specified under Section 148(1) of the Act in respect of its products. We have broadly reviewed the same, and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made a detailed examination of the records with a view to determine whether they are accurate or complete.
- vii. According to the information and explanations given to us and based on the records of the company examined by us, in respect of the Statutory dues:
- a) There are some delays in depositing undisputed statutory dues. Undisputed amounts payable in respect of Statutory dues which were outstanding for more than six months from the date they became payable are as follows:

S.No	Name of the Status	Nature of Due	Period	Rs. in Lakhs
1	The Income Tax Act, 1961	Dividend Distribution Tax & Interest on it	2011 -12 to 2016 -17	139.93
2	The Employees Provident funds and Miscellaneous provision act 1952	Provident fund	2013-14 to 2020 -21	63.95

- a) Details of disputed dues which have not been deposited as on 31st March, 2026 on account of disputes are given below:

Name of the Statute	Forum where dispute is pending	Period to which the amount relates	Amount involved (Rs.in lakhs)
Entry Tax	Hon'ble High Court	2015 16 & 2016 17	8.85
Service Tax	Settlement Commission	2010-12	1,655.75

- viii. There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

ix.

- a) Based on the examination of books of account and related records and according to the information and explanations given by the management, the company has defaulted in repayment of dues to the Punjab National banks. However, the company has entered into One-Time Settlement (OTS) agreements with both banks and has made full settlement of the dues. The No Objection Certificates (NOCs) from the Punjab National Bank is still pending. [Refer Clause ii of Basis for Qualified Opinion], as follows:

Delay in Principal and Interest payments

(Rs. In Lakhs)

Nature	Name of the Lender	Amount not paid on due date*	Principal or Interest	No. of days delay or unpaid	Remarks, if any
Cash credit	Punjab National Bank (Formerly Oriental Bank of Commerce)	3,144.43	Principal	181 and above days	The loan has become NPA

Benefit of One-Time Settlement (OTS) has not been recognized due to non-receipt of the No Objection Certificate (NOC).

According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not been declared a wilful defaulter by any bank or other lenders.

- a) According to the information and explanations given to us and in our opinion, the Company has not raised any term loans during the year.
- b) On an overall examination of the Ind AS financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes.
- c) On an overall examination of the Ind AS financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.

- d) The company has not raised loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies.
- i.
- a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year.
- b) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partially or optionally convertible) during the year.
- ii.
- a) No fraud by the Company and on the Company has been noticed or reported during the year.
- b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- c) As represented to us by the management, there are no whistle blower complaints received by the company during the year.
- iii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- iv. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone Ind AS financial statements as required by the applicable Indian accounting standards - refer to note no. 2.39 of financial statements.
- v. (a) In our opinion and based on our examination, "the Company" does not have adequate internal audit system commensurate with the size and nature of its business.
- (b) Internal Audit has not been conducted for the period 01st April, 2025 to 31st March, 2026.
- vi. As per the information and explanations given by the management and in our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors. As per the provisions of section 192 of the Companies Act, 2013.
- vii.
- a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934.
- b) The company has not conducted any Non-Banking Financial or Housing Finance activities.
- c) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, clause 3(xvi)(c) of the Order is not applicable.
- d) There is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016).
- viii. The Company has not incurred cash losses during the current financial year covered by our audit but incurred cash losses of Rs. 969.56 Lakhs for the immediately preceding financial year 2024-25. However, the possible effect of the matters described in the "Basis of Qualified opinion" is not considered for the purpose of making comments in respect of this clause.
- ix. There has been no resignation of the statutory auditors of the Company during the year.
- x. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the Ind AS financial statements, our knowledge of the Board of Directors and management plans and based on our examination of evidence supporting the assumptions, we conclude based on the information obtained from the management and audit procedures performed that material uncertainty exists as on the date of the audit report indicate that the Company is not capable of meeting its liabilities existing at the date of Balance Sheet as and when they fall due within a period of one year from the Balance Sheet date, which depend on the outcome of the management plans on the discussions with its lenders to obtain approval for and implementation of appropriate debt resolution plan.
- xi. In view of the losses incurred by the company in the last three years, it is not covered under the provisions of section 135 of the companies act 2013.
- xii. The qualifications or adverse remarks by the respective auditors in the Companies (Auditor's Report) Order (CARO) reports of the companies included in the consolidated Ind AS financial statements, the details of the companies and the clauses of the CARO report containing the qualifications or adverse remarks

S No	Name	CIN	Holding Company/subsidiary /Step down subsidiary	Clause number of the CARO report which is qualified
1	MADHUCON INFRA LIMITED	U45200TG2006PLC049235	Subsidiary	III, VII, IX, XIV
2	MADURAI-TUTICORIN EXPRESSWAYS LIMITED	U45203TG2006PLC050114	Subsidiary	IV,VII,IX,XIII,XIV
3	NAMA HOTELS PRIVATE LIMITED	U55101TG2007PTC056818	Subsidiary	XIV
4	MADHUCONHEIGHTS PRIVATE LIMITED	U45209TG2007PTC056733	Subsidiary	VII,XIV
5	MADHUCON MEGA MALL PRIVATE LIMITED	U45400TG2007PTC056734	Subsidiary	VII,XIV
6	MADHUCON TOLL HIGHWAYS LIMITED	U93000TG2008PLC060479	Subsidiary	XIV
7	TN(DK) EXPRESSWAYS LIMITED	U45200TG2006PLC048941	Step down subsidiary	VII,IX,XIV
8	TRICHY-THANJAVUR EXPRESSWAYS LIMITED	U45200TG2006PLC049815	Step down subsidiary	VII,IX,XIV, XVII,XIX,
9	CHHAPRA-HAJIPUR EXPRESSWAYS LIMITED	U45209TG2010PLC068742	Step down subsidiary	VII,IX, XIII,XIV,XIX
10	BARASAT-KRISHNAGAR EXPRESSWAYS LIMITED	U45203TG2011PLC073469	Step down subsidiary	IV,VII,IX,XIV, XVII,XIX
11	VIJAYAWADA-MACHILIPATNAM EXPRESSWAYS LIMITED	U45209AP2011PLC077676	Step down subsidiary	VII,XIII, XVII,XIX,
12	RAJAU-BAKHTIYARPUR EXPRESSWAYS LIMITED	U45203TG2012PLC080775	Step down subsidiary	VII,XVII, XIX
13	RANCHI EXPRESSWAYS LIMITED	U45209TG2011PLC073568	Step down subsidiary	VII,IX,XIV,XIX

For P. Murali & Co,
Chartered Accountants,
FRN No: 007257S

A Krishna Rao
Partner
Membership No:020085
UDIN: 26020085NNNYQW6296

Place: Hyderabad
Date: 28 -05-2026

**Annexure B to the Independent Auditor's
Report on the Internal Financial Controls over Financial Reporting under clause (i) of the Sub-section 3 of the
Section 143 of the Companies Act, 2013 ('The Act')**

We have audited the internal financial controls over financial reporting of M/s. Madhucon Projects Limited ('the company') as of 31st March 2026 in conjunction with our audit of Ind AS financial statements of the company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the company's internal financial controls over financial reporting based on our Audit. We conducted our audit in accordance with the Guidance note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the standards on Auditing deemed to be prescribed under section 143(10) of the Act to the extent applicable to an Audit of Internal Financial Controls, both applicable to an audit of Internal Financial Controls and both issued by the ICAI. These standards and guidance note require that we comply with ethical requirements and plan and performed the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our Audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the Auditor's Judgment, including the assessment of the risk of material misstatement of the Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion and the company's internal financial control system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Ind AS financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes these policies and procedures that (1) pertain to the maintenance of records that, in reasonable detailed, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Ind AS financial statements in accordance with generally accepted principles, and that receipts and expenditures are being made only in accordance with authorization of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Ind AS financial statements.

Inherent Limitation of Internal Financial Controls over Financial Reporting

Because of the inherent limitation of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, Projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Qualified Opinion

In our opinion, except for the possible effects of the matter described in the basis for qualified opinion, the Company has an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were not operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

**For P. Murali & Co.,
Chartered Accountants
Firm Registration No: 007257S**

**A Krishna Rao
Partner
Membership No: 020085
UDIN: 26020085NNYQW6296**

**Place: Hyderabad
Date: 28-05- 2026**

Madhucon Projects Limited

Standalone Balance Sheet as at March 31, 2026

(in Lakhs)

	Particulars	Note No.	As at March 31, 2026	As at March 31, 2025
1	ASSETS			
	Non-Current Assets			
	(a) Property, Plant and Equipment	2.1	1,634.00	2,050.80
	(b) Financial Assets			
	(i) Investments	2.2	43,083.92	74,167.98
	(ii) Trade Receivables	2.3	8,114.61	8,093.58
	(iii) Loans	2.4	5,593.27	5,594.47
	(iv) Others Financial Assets	2.5	16,867.59	16,441.50
	(c) Deferred tax Asset (Net)	2.6	5,106.08	5,015.26
	(b) Other Non-Current Assets	2.7	14,939.83	13,349.95
	Total Non-Current Assets		95,339.30	124,713.53
2	Current Assets			
	(a) Inventories	2.8	-	-
	(b) Financial Assets			
	(i) Trade Receivables	2.9	461.58	392.84
	(ii) Cash and Cash equivalents	2.10	3,952.88	528.75
	(iii) Others Financial Assets	2.11	5,960.11	1,732.21
	(c) Current Tax Asset (Net)	2.12	2,285.78	2,071.47
	(d) Other Current Assets	2.13	7,831.60	7,889.66
	Total Current Assets		20,491.95	12,614.93
	Total Assets		115,831.25	137,328.46
	EQUITY AND LIABILITIES			
	Equity			
	(a) Equity Share capital	2.14	740.32	740.32
	(b) Other Equity	2.15	50,716.74	49,604.15
	Total Equity		51,457.06	50,344.47
	LIABILITIES			
1	Non-Current Liabilities			
	(a) Financial Liabilities			
	(i) Borrowings			
	(ii) Trade Payables	2.16		
	(A) total outstanding dues of micro enterprises and small enterprises; and		171.32	-
	(B) total outstanding dues of creditors other than micro enterprises and small enterprises.]		15,867.62	22,108.58
	(iii) Other Financial Liabilities	2.17	88.91	88.87
	(b) Provisions	2.18	42.56	40.74
	(c) Other Non-Current Liabilities	2.19	10,901.89	15,096.04
	Total Non-Current Liabilities		27,072.30	37,334.23
2	Current Liabilities			
	(a) Financial Liabilities			
	(i) Borrowings	2.20	3,144.43	6,785.99
	(ii) Trade Payables	2.21		
	(A) total outstanding dues of micro enterprises and small enterprises; and		6.69	187.46
	(B) total outstanding dues of creditors other than microenterprises and small enterprises.]		15,207.69	11,021.92
	(iii) Other Financial Liabilities	2.22	5,100.83	5,205.01
	(b) Other Current Liabilities	2.23	7,906.13	20,569.36
	(c) Provisions	2.24	5,195.74	5,123.78
	(d) Current Tax Liabilities (Net)	2.25	740.37	756.24
	Total Current Liabilities		37,301.89	49,649.76
	Total Equity and Liabilities		115,831.25	137,328.46

Significant accounting policies & Notes to accounts

1 & 2

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date annexed

For P.Murali & Co.

Chartered Accountants

FRN : 007257S

For and on behalf of the Board

A.Krishna Rao

Partner

Membership Number 020085

UDIN: 26020085NNNYQW6296

Mohammad Shafi

Jt. Managing Director

DIN: 07178265

K. Venkateswarlu

Director cum CFO

DIN: 09713108

Place : Hyderabad

Date : May 28, 2026

D. Malla Reddy

Company Secretary

ACS: 9559



Statement of Profit and Loss for the Year ended March 31, 2026

(All the amounts are in lakhs except "No of Shares" , "Face value of Equity share" and Earning per share)

(in Lakhs)

		Note No.	Year ended March 31, 2026		Year ended March 31, 2025	
	Income					
I	Revenue from Operations	2.26	46,407.81		58,032.49	
II	Other Income	2.27	19,738.99		27,559.97	
III	Total Income			66,146.80		85,592.46
	Expenses					
	Cost of Materials Consumed and Work Expenses	2.28	28,736.58		47,590.66	
	Employee Benefits Expense	2.29	1,226.75		1,459.99	
	Finance Costs	2.30	-		221.07	
	Depreciation and amortization expense	2.1	249.93		570.55	
	Other Expenses	2.31	34,912.12		37,290.30	
IV	Total Expenses			65,125.39		87,132.56
V	Profit/Loss Before Tax before Exceptional Items (III-IV)			1,021.41		(1,540.10)
VI	Exceptional items			-		-
VII	Profit/Loss Before Tax after Exceptional Items(V-VI)			1,021.41		(1,540.10)
VIII	Tax Expense					
	Current Tax (Income Tax)		-		-	
	Income Tax Refund Received		-		-	
	Deferred Tax		(90.82)		564.30	
				(90.82)		564.30
	Profit / (loss) for the period from continuing operations (VII-VIII)			1,112.23		(2,104.40)
X	Profit/(loss) from discontinued operations			-		-
XI	Tax Expense of discontinued operations			-		-
	Profit/(loss) from discontinued operations(After tax) (X-XI)			-		-
XIII	Profit/(loss) for the period (IX+XII)			1,112.23		(2,104.40)
XIV	Other Comprehensive Income / (Loss)					
	A (i) Items that will not be reclassified to profit or loss					
	a.Remeasurement of the Defined Benefit Plans		0.36		7.87	
	(ii)Income tax relating to items that will		-			
	B (i) Items that will be reclassified to profit or loss		-			
	(ii) Income tax relating to items that will be reclassified to		-			
	Other Comprehensive Income / (Loss) for the year (net of taxes)			0.36		7.87
XV	Total Comprehensive Income/Loss for the Year (XIII+XIV)			1,112.59		(2,096.52)
XVI	Earnings per share of face value of ` 1 each (continuing					
	Basic and Diluted			1.51		(2.85)
XVII	Earnings per equity share (for discontinued operations)					
	Basic and Diluted			-		-
XVIII	Earnings per equity share (for continuing & discontinued					
	Basic and Diluted			1.51		(2.85)

18.2

Significant accounting policies & Notes to accounts

The accompanying notes are an integral part of the standalone financial statements

As per our report of even date annexed

For and on behalf of the Board

Chartered Accountants

FRN : 007257S

K. Venkateswarlu

Director cum CFO

DIN: 09713108

D. Malla Reddy

Company Secretary

ACS: 9559

Madhucon Projects Limited
Statement of Changes in Equity for the Year ended March 31, 2026
a) Equity Share Capital

(Equity Shares of Rs1/- each 7,37,94,940 shares)

1) Current Reporting Period		(□ In Lakhs)
Balance at the beginning of the current reporting period	Balance at the end of the current reporting period	
740.32	740.32	

2) Previous Reporting Period		(□ In Lakhs)
Balance at the beginning of the current reporting period	Balance at the end of the current reporting period	
740.32	740.32	

B) Other equity
1) Current Reporting Period

(□ In Lakhs)

	Securities Premium	Other Reserves - General Reserve	Retained Earnings	Other items of other comprehensive income	Total
Balance at the beginning of reporting period	29,313.07	5,061.53	15,515.56	(286.01)	49,604.15
Changes in accounting policy or prior period errors	-	-	-	-	-
Restated balance at the beginning of the reporting period	-	-	-	-	-
Profit or loss for the year	-	-	1,112.23	-	1,112.23
Dividends	-	-	-	-	-
Transfer to retained earnings	-	-	-	-	-
Other Comprehensive Income/(loss) for the year	-	-	-	0.36	0.36
Balance at the end of the year	29,313.07	5,061.53	16,627.79	(285.65)	50,716.74

2) Previous Reporting Period

(□ In Lakhs)

	Securities Premium	Other Reserves - General Reserve	Retained Earnings	Other items of other comprehensive income	Total
Balance at the beginning of reporting period	29,313.07	5,061.53	17,619.97	(293.89)	51,700.68
Changes in accounting policy or prior period errors	-	-	-	-	-
Restated balance at the beginning of the reporting period	-	-	-	-	-
Profit or loss for the year	-	-	(2,104.41)	-	(2,104.41)
Dividends	-	-	-	-	-
Transfer to retained earnings	-	-	-	-	-
Other Comprehensive Income/(loss) for the year	-	-	-	7.87	7.87
Balance at the end of the year	29,313.07	5,061.53	15,515.56	(286.01)	49,604.15

The accompanying notes are an integral part of the standalone financial statement
In terms of report attached

For P.Murali & Co.
Chartered Accountants
FRN : 007257S

For and on behalf of the Board

A.Krishna Rao
Partner
Membership Number 020085
UDIN: 26020085NNNYQW6296

Mohammad Shafi
Jt. Managing Director
DIN-07178265

K. Venkateswarlu
Director cum CFO
DIN-09713108

Place : Hyderabad
Date : May 28, 2026

D. Malla Reddy
Company Secretary
ACS: 9559

Madhucon Projects Limited

Standalone Statement of Cash Flow for the Year ended March 31, 2026

(All the amounts are in lakhs except "No of Shares", "Face value of Equity share" and Earning per share)

(in Lakhs)

Particulars	Year ended 31 March 2026	Year ended 31 March 2025
A Cash flow from operating activities		
Profit/(loss) before income tax	1,021.41	(1,540.11)
Adjustments for:		
Exceptional Item	-	-
Depreciation and amortisation expense	249.93	570.55
Dividend and interest income classified as investing cash flows	(276.38)	(3,208.64)
Finance costs	-	221.07
Change in operating assets and liabilities		
(Increase)/decrease in trade receivables	(89.77)	3,915.05
(Increase) decrease in inventories	-	55.09
(Increase)/decrease in other financial assets	(4,654.00)	4,903.08
(Increase)/decrease in other current and non-current assets	(1,746.12)	5,541.02
Increase/(decrease) in Loans	1.20	4,518.20
Increase/(decrease) in trade payables	(2,064.65)	(11,498.43)
Increase/(decrease) in other financial liabilities	(29.99)	(6,724.29)
Increase/(decrease) in other current and non-current liabilities	(16,873.25)	(5,175.96)
Increase/(decrease) in Non current Investments	31,084.06	35,118.73
Cash generated from operations	6,622.44	26,695.36
Income taxes paid	-	-
Net cash inflow from operating activities	6,622.44	26,695.36
B Cash flows from investing activities		
Payments for property, plant and equipment	166.87	245.52
Payments for purchase of investments	-	-
Dividend paid	-	-
Interest received	276.38	3,208.64
Net cash outflow from investing activities	443.25	3,454.16
C Cash flows from financing activities		
Proceeds/(Repayment) of long term borrowings	-	-
Proceeds from short term borrowings (net)	(3,641.56)	(29,953.69)
Interest paid	-	(221.07)
Net cash outflow from financing activities	(3,641.56)	(30,174.76)
Net increase/(decrease) in cash and cash equivalents	3,424.13	(25.25)
Cash and cash equivalents at the beginning of the financial year	528.75	553.99
Cash and cash equivalents at end of the year	3,952.88	528.75
Reconciliation of cash and cash equivalents as per the cash flow statement		
	31 March, 2026 ¹	31 March, 2025 ¹
Cash and cash equivalents as per above comprise of the following:		
Cash and cash equivalents	3,952.88	528.75
Cash and Cash Equivalents end of the Year	3,952.88	528.75

Significant accounting policies & Notes to accounts

The accompanying notes are an integral part of the standalone financial statements In terms of our report attached

As per our report of even date annexed

For P.Murali & Co.
Chartered Accountants
FRN : 007257S

For and on behalf of the Board

A.Krishna Rao
Partner
Membership Number 020085
UDIN: 26020085NNYQW6296

Mohammad Shafi **K. Venkateswarlu**
Jt. Managing Director Director cum CFO
DIN: 07178265 DIN: 09713108

Place : Hyderabad
Date : May 28, 2026

D. Malla Reddy
Company Secretary
ACS: 9559

Madhucon Projects Limited
Notes forming part of Financial Statements

Company Overview:

Madhucon Projects Limited (MPL) or "the Company" is an integrated construction, Infrastructure development and management Company. The Corporate Office of the Company is located at 'Madhucon House' Road No.36, Jubilee Hills, Hyderabad, India.

The Company is engaged in the business of development and execution of Engineering, Procurement and Construction (EPC) and Turnkey Projects in multiple sectors such as Transportation, Irrigation, Water Resource Infrastructures, Railways, development of smart cities and properties in India. Completing the projects with high quality workmanship and commitment to excellence made the Company a leader in the industry. The Company is best in innovation, creativity and technological mastery, delivering top-quality work, ahead of schedule, in all sectors. A majority of the development projects of the Company are based on execution of Engineering, Procurement and Construction (EPC) and Turnkey Projects.

Basis of preparation:

A) Statement of compliance

The standalone financial statements of the Company have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III to the Companies Act, 2013.

The standalone financial statements were authorised for issue by the Company's Board of Directors on May 28, 2026.

Details of the Company's accounting policies are included in Note 1. The accounting policies set out below have been applied consistently to the years presented in the standalone financial statements.

B) Basis of Measurement

These financial statements are prepared under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair value in accordance with Indian Accounting Standards (Ind AS). Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

The Balance Sheet, the Statement of Profit and Loss and OCI are prepared and presented in the format prescribed in the Schedule III to the Companies Act, 2013 ("the Act"). The statement of cash flows has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash flows". The disclosure requirements with respect to items in the Balance Sheet and Statement of Profit and Loss, as prescribed in the Schedule III to the Act, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under the notified Accounting Standards and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

C) Functional and presentation currency

Amounts in the financial statements are presented in Indian Rupees in lakhs rounded off to two decimal places as permitted by Schedule III to the Companies Act, 2013. Per share data are presented in Indian Rupees to two decimal places.

1. Summary of significant accounting policies

1.1 Current versus non-current classification

The Company has identified twelve months as its operating cycle. The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents.

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification.

An asset is treated as current when it is:

Expected to be realised or intended to be sold or consumed in normal operating cycle

Held primarily for the purpose of trading

Expected to be realised within twelve months after the reporting period, or

Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

All liability is current when:

It is held primarily for the purpose of trading

It is due to be settled within twelve months after the reporting period, or

There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

1.2 Foreign exchange translation and foreign currency transactions:

The functional currency and presentation currency of the Company is Indian rupees.

Foreign currency transactions are accounted at the exchange rates prevailing on the date of transactions. Gains and losses resulting from settlement of such transactions are recognised in the Statement of Profit and Loss.

Monetary assets and liabilities related to foreign currency transactions remaining unsettled at the end of the year are translated at year end rates. The difference in translation of monetary assets and liabilities and realised gains and losses on foreign exchange transactions are recognised in the Statement of Profit and Loss.

1.3 Fair value measurement

Financial instruments are recognised when the Company becomes a party to the contractual provisions of the instrument. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

in the principal market for the asset or liability, or

in the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the standalone financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the standalone financial statements, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

At each reporting date, the Management analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Company's accounting policies. For this analysis, the Management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The management also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable. On an annual basis, the Management presents the valuation results to the Audit Committee and the Company's independent auditors. This includes a detailed discussion of the major assumptions used in the valuations.

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

1.4 Use of Accounting Estimates & Assumptions:

The preparation of the financial statements requires that the management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities as at the date of financial statements and the results of operation during the reported period. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates which are recognised in the period in which they are determined.

1.5 Revenue recognition

The Company has adopted Ind AS 115, Revenue from Contracts with Customers, The Company has applied the following accounting policy for revenue recognition:

Revenue from contracts with customers:

The Company recognises revenue from contracts with customers based on a five step model as set out in Ind AS 115:

- Step 1:** Identify the contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.
- Step 2:** Identify the performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.
- Step 3:** Determine the transaction price: The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.
- Step 4:** Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Company will allocate the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Company expects to be entitled in exchange for satisfying each performance obligation.
- Step 5:** Recognize revenue when (or as) the entity satisfies a performance obligation.

The Company satisfies a performance obligation and recognizes revenue over time, if one of the following criteria is met:

- 1. The customer simultaneously receives and consumes the benefits provided by the Company's performance as the Company performs; or
- 2. The Company's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
- 3. The Company's performance does not create an asset with an alternative use to the Company and the entity has an enforceable right to payment for performance completed to date.

Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of various discounts and schemes offered by the Company as part of the contract.

Contract revenue (construction contracts)

Revenue from works contracts, where the outcome can be estimated reliably, is recognised under the percentage of completion method by reference to the stage of completion of the contract activity. The stage of completion is measured by calculating the proportion that costs incurred to date bear to the estimated total costs of a contract. Determination of revenues under the percentage of completion method necessarily involves making estimates by the management.

When the Company satisfies a performance obligation by delivering the promised goods or services it creates a contract asset based on the amount of consideration to be earned by the performance. Where the amount of consideration received from a customer exceeds the amount of revenue recognised this gives rise to a contract liability.

Any variations in contract work, claims, and incentive payments are included in the transaction price if it is highly probable that a significant reversal of revenue will not occur once associated uncertainties are resolved.

Consideration is adjusted for the time value of money if the period between the transfer of goods or services and the receipt of payment exceeds twelve months and there is a significant financing benefit either to the customer or the Company.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and including taxes or duties collected as principal contractor.

Revenue earned in excess of billing has been reflected as unbilled revenue and billing in excess of revenue has been reflected as unearned revenue.

Operation and maintenance contracts

Revenue from maintenance contracts are recognized over the period of the contract as and when services are rendered.

Other Income:

Dividend Income:

Dividend income from Investments is recognised when the shareholder's right to receive payment has been established.

Interest Income:

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Contract balances

Contract assets

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Company performs its obligations by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional. The contract assets are transferred to receivables when the rights become unconditional.

Trade receivables

A receivable represents the Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Company has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Company transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Company performs under the contract.

1.6 Taxes on Income

Income tax expense represents sum of the tax currently payable and deferred tax

Current Tax

Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the applicable tax rates and the provisions of the Income tax Act, 1961.

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Company's financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

In respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary differences arise from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

1.7 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

1.8 Contingent Liabilities and Contingent assets

A disclosure for Contingent liabilities is made in the notes on accounts when there is a possible obligation or present obligations that may, but probably will not, require an outflow of resources. A contingent liabilities arises where there is a liability that cannot be recognised because it cannot be measured reliably.

A contingent asset is not recognised unless it becomes virtually certain that an inflow of economic benefits will arise. When an inflow of economic benefits is probable, contingent assets are disclosed in the standalone financial statements.

Contingent liabilities and contingent assets are reviewed at each balance sheet date.

1.9 Provisions

The Company recognises provisions when there is present obligation as a result of past event and it is probable that there will be an outflow of resources and reliable estimate can be made of the amount of the obligation.

1.10 Investments in subsidiaries and joint ventures

The Company accounts for the investments in equity shares of subsidiaries and joint ventures at cost in accordance with Ind AS 27- Separate Financial Statements. The Company reviews its carrying value of investments carried at amortised cost annually, or more frequently when there is indication for impairment. If the recoverable amount is less than its carrying amount, the impairment loss is accounted for. On disposal of investments in subsidiaries and joint venture, the difference between net disposal proceeds and the carrying amounts are recognised in the Standalone Statement of Profit and Loss.

1.11 Employee Benefits:

Provident fund is defined Contribution scheme and contributions are charged to profit and loss account of the year when the contributions to the respective funds are due. Other retirement benefits such as Gratuity, leave encashment etc., are recognized on basis of the independent actuarial valuation.

1.12 Financial Instruments:

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at transaction values and where such values are different from the fair value, at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

A. Financial Assets

Financial assets are recognised when the Company becomes a party to the contractual provisions of the instruments. Financial assets other than trade receivables are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss is initially recognised at fair value, and transaction costs are expensed in the Statement of Profit and Loss.

Subsequent Measurement

For the purpose of subsequent measurement, financial assets are classified in following categories:

(a) Financial Assets at Amortised Cost

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(b) Financial Assets Measured at Fair Value

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Further, in case where the company has made an irrevocable selection based on its business model, for its investments which are classified as equity instruments, the subsequent changes in fair value are recognized in other comprehensive income. In any other case, financial asset is fair valued through profit and loss.

(c) Impairment of Financial Assets

The Company recognizes loss allowances using the expected credit loss (ECL) model for the financial assets which are not fair valued through profit or loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL. The amount of expected credit losses (or reversal) that is required to adjust the loss allowance at the reporting date to the amount that is required to be recognised is recognised as an impairment gain or loss in statement of profit or loss.

(d) De-recognition of Financial Assets

The Company de-recognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognizes its retained interest in the assets and an associated liability for amounts it may have to pay.

If the Company retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

B. Equity Instruments and Financial Liabilities

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

(a) Equity Instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments which are issued for cash are recorded at the proceeds received, net of direct issue costs. Equity instruments which are issued for consideration other than cash are recorded at fair value of the equity instrument.

(b) Financial Liabilities

Financial liabilities are classified, at initial recognition, as financial liabilities at FVPL, loans and borrowings and payables as appropriate. All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

(c) Subsequent Measurement

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate the fair value due to the short maturity of these instruments.

(d) De-recognition of Financial Liabilities

Financial liabilities are de-recognised when the obligation specified in the contract is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as de-recognition of the original liability and recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

C. Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis to realise the assets and settle the liabilities simultaneously.

1.13 Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and demand deposits with an original maturity of three months or less and highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value net of outstanding bank overdrafts as they are considered an integral part of the company's cash management.

1.14 Earnings per Share:

Basic earnings per equity share are computed by dividing the net profit or loss for the year attributable to the Equity Shareholders by the weighted average number of equity shares outstanding during the year. Diluted earnings per share is computed by dividing the net profit or loss for the year, adjusted for the effects of dilutive potential equity shares, attributable to the Equity Shareholders by the weighted average number of the equity shares and dilutive potential equity shares outstanding during the year except where the results are anti-dilutive.

1.15 Lease

The Company has no leases or any contract containing lease and accordingly, no disclosure has been made on the same.

1.16 Impairment of non-financial assets

Non-financial assets other than inventories, deferred tax assets and non-current assets classified as held for sale are reviewed at each Balance Sheet date to determine whether there is any indication of impairment. If any such indication exists, or when annual impairment testing for an asset is required, the Corporation estimates the asset's recoverable amount. The recoverable amount is the higher of the assets or Cash-Generating Unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

1.17 Statement of Cash Flows:

Statement of Cash flows is prepared segregating the cash flows from operating, investing and financing activities. Cash flow from operating activities is reported using indirect method. Under the indirect method, the net profit/(loss) is adjusted for the effects of:

- i. Changes during the year in inventories and operating receivables and payables and transactions of a non-cash nature;
- ii. Non-cash items such as depreciation, provisions, unrealised foreign currency gains and losses, and undistributed profits of associates; and
- iii. All other items for which the cash effects are investing or financing cash flows.

The cash flows from operating, investing and financing activities of the Company is segregated based on the available information. Cash and cash equivalents (including bank balances) are reflected as such in the Cash Flow Statement.

1.18 Property, Plant and Equipment

Property, Plant and Equipment are stated at cost of acquisition including any directly attributable expenditure on making the asset ready for its intended use, attributable interest and finance costs, if any, till the date of acquisition/ installation of the asset less accumulated depreciation and impairment losses, if any. Subsequent expenditure relating to Property, Plant and Equipment is capitalised only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset.

On transition to Ind AS, the Company has opted to continue with the carrying values measured under the previous GAAP as at April 01, 2015 of its Property, Plant and Equipment and use the carrying value as deemed cost of the Property, Plant and Equipment on the date of transition i.e April 01, 2015.

1.19 Intangible Assets

Identifiable intangible assets are recognised when the Company controls the asset, it is probable that future economic benefits attributed to the asset will flow to the Company and the cost of the asset can be reliably measured. Intangible assets are stated at cost, less accumulated amortization and accumulated impairment losses, if any. The estimated useful life and amortization method reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

1.20 Depreciation/ Amortization

Depreciable amount for assets is the cost of an asset, or other amount substituted for cost less its estimated residual

value. Depreciation on Property, Plant and Equipment have been provided on Straight-Line method in accordance with the Schedule II of the Companies Act, 2013, based on the useful life estimated on the technical assessment as in force and proportionate depreciation are charged for additions/disposals during the year. In respect of additions / disposal to the fixed assets / leasehold improvements, depreciation is charged from the date the asset is ready to use / up to the date of disposal. The asset's useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

1.21 Investment property

Investment properties are properties held to earn rentals and/or for capital appreciation (including property under construction for such purposes). Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are measured in accordance with the Ind AS16's requirement for cost model.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no further economic benefits expected from disposal.

Any gain or loss arising on de-recognition of the property is included in profit or loss in the period in which the property is derecognized.

1.22 Inventories:

Raw Materials:

Raw Materials, construction materials and stores & spares are valued at lower of weighted average cost or net realizable value. Cost includes all charges in bringing the materials to the place of usage, excluding refundable duties and taxes.

Work in Progress:

Work-in-Progress is valued at the contracted rates less profit margin / estimates.

1.23 Interest in Joint Operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When a company undertakes its activities under joint operations, the company as a joint operator recognises in relation to its interest in a joint operation:

1. its assets, including its share of any assets held jointly,
2. its liabilities, including its share of any liabilities incurred jointly,
3. its revenue, including its share any revenue arising jointly.
4. its expenses, including its share of any expenses incurred jointly.

The Company accounts for the assets, liabilities, revenues, and expenses relating to its interest in a joint operation in accordance with the Ind AS applicable to the particular assets, liabilities, revenues, and expenses.

1.24 Insurance claims

Insurance claims are accounted for on the basis of claims admitted / expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection.

1.25 Claims

Claims against the company not acknowledged as debts are disclosed under contingent liabilities. Claims made by the company are recognised as and when the same is approved by the respective authorities with whom the claim is lodged.

1.26 Commitments

Commitments are future liabilities for contractual expenditure. Commitments are classified and disclosed as follows:

- a) Estimated amount of contracts remaining to be executed on capital account and not provided for
- b) Uncalled liability on shares and other investments partly paid
- c) Funding related commitment to subsidiary, associate and joint venture companies and
- d) Other non-cancellable commitments, if any, to the extent they are considered material and relevant in the opinion of management.
- e) Other commitments related to sales/procurements made in the normal course of business are not disclosed to avoid excessive details.

2.1 Property, Plant and Equipment

Notes forming part of Financial Statements
2.2 Investments

	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount	No. of Shares	Amount
1) Investment in Equity Instruments				
(i) Subsidiaries				
In Shares of '10 each, fully paid up (otherwise specified)				
Madhucon Infra Limited	1,222,027,045	30,550.68	1,222,027,045	61,101.35
Madurai Tuticorin Expressways Limited	88,561,500	2,952.05	88,561,500	5,904.10
Nama Hotels Private Limited	27,121,200	2,712.12	27,121,200	2,712.12
TN (DK) Expressways Limited	100,000	10.00	100,000	10.00
Trichy Thanjavur Expressways Limited	100,000	10.00	100,000	10.00
Chhapra Hajipur Expressways Limited	100,000	10.00	100,000	10.00
Madhucon Toll Highways Limited	30,000	3.00	30,000	3.00
Madhucon Mega Mall Private Limited	20,000	2.00	20,000	2.00
Madhucon Heights Private Limited	20,000	2.00	20,000	2.00
Barasat-Krishnagar Expressways Limited	14,000	1.40	14,000	1.40
Ranchi Expressways Limited	14,000	1.40	14,000	1.40
PT Madhucon Indonesia	760,000	350.97	760,000	350.97
(7,60,000 Ordinary Shares of Indonesia Rph 10,110)				
Madhucon Natural Resources Limited (Singapore)	750	0.21	750	0.21
(ii) Others:				
In Shares of ' 10 each, fully paid up				
Madhucon Properties Limited	10,000	1.00	10,000	1.00
In Shares of ' 10 each, fully paid up				
Rajamangalam Gas Power Private Limited	488,080	48.81	488,080	48.81
Canara Bank Limited	4,100	1.44	4,100	1.44
2) Other Investments *				
PT Madhucon Indonesia	-	3,573.18	-	3,573.18
Madurai Tuticorin Expressways Limited	-	435.00	-	435.00
Chhapra Hajipur Expressways Limited	-	2,418.67	-	-
Total		43,083.92		74,167.98

	As at March 31, 2026		As at March 31, 2025	
	Cost	Market Value	Cost	Market Value
Aggregate market value of Quoted Investments	1.44	-	1.44	-
Aggregate amount of Unquoted Investments	43,082.49	-	74,166.54	-
Total	43,083.92	-	74,167.98	-

* (i) The carrying value of investments held includes unsecured loans and advances given by the company to its subsidiaries. Certain subsidiaries have been incurring losses, net worth was fully or substantially eroded. Management of the company is of the view that carrying value of the investments and loans and advances are realizable at the value stated in the books taking into account the internal assessment and initiatives to be implemented to improve the working of the subsidiaries in the medium to long term.

(ii) The management, based on valuation reports, has determined that the "Investment in Madhucon Infra Limited" had no value and decided to written off this Investments over a period of 4 financial years and has written off Rs. 61,101.35 lakhs for last 2 years and 30,550.68 lakhs during the F.Y 2025-26 being 25% of the investment during the year ended.

(iii) The management, based on valuation reports, has determined that the "Madurai Tuticorin Expressways Limited" had no value and decided to written off this Investments over a period of 3 financial years and has written off Rs. 2,952.05 lakhs during the F.Y 2024-25 being 33.33% and Rs. 2,952.05 lakhs during the F.Y 2025-26 being 33.33% investment held.

(iv) The long term unquoted investments in equity shares of subsidiary companies as given hereunder are pledged with Banks and Financial Institutions which have extended loan facilities to the respective investee companies.

S.No	Name of the Subsidiary	No of Shares pledged	
		2025 -26	2024 -25
1	Madurai Tuticorin Expressways Limited	8,85,61,500	8,85,61,500
2	Madhucon Infra Limited	517,477,705	517,477,705

2.3 Trade Receivables

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current*	Non-Current	Current*
Un Secured, Considered good				
Trade Receivables				
From Related Parties	8,114.51	-	8,093.58	-
From Joint Ventures	-	148.14	-	125.34
From Others -				
Government Companies	0.10	313.45	-	267.50
Others	-	-	-	-
Total	8,114.61	461.58	8,093.58	392.84

Particulars	Outstanding for following periods from due date of payment (F.Y 2025-26)					Total
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	-	-	21.02	140.81	7,952.77	8,114.61
(ii) Undisputed Trade Receivables - which have significant	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant	-	-	21.02	140.81	7,952.77	8,114.61

Particulars	Outstanding for following periods from due date of payment (F.Y 2024-25)					Total
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables - considered good	-	-	140.81	916.00	7,036.77	8,093.58
(ii) Undisputed Trade Receivables - which have significant	-	-	-	-	-	-
(iii) Undisputed Trade Receivables - credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables - considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables - which have significant	-	-	140.81	916.00	7,036.77	8,093.58

2.4 Loans

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current*	Non-Current	Current*
Unsecured, considered good				
Loans to Related Parties	5,593.27	-	5,594.47	-
Total	5,593.27	-	5,594.47	-

Loans to Madhucon Infra Limited	As at March 31, 2026		As at March 31, 2025	
	As at March 31, 2026	As at March 31, 2025	As at March 31, 2026	As at March 31, 2025
Opening balance as on 01.04.2025	5,594.47	10,112.67	5,594.47	10,112.67
Add: Loan given during the year	7.98	1,205.29	7.98	1,205.29
Less : Loan adjustments net	(9.18)	(5,723.50)	(9.18)	(5,723.50)
Less : Loan written off during the year	-	-	-	-
Closing Balance as on 31-03-2026	5,593.27	5,594.47	5,593.27	5,594.47

Notes forming part of Financial Statements

2.5 Other Financial Assets

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current*	Non-Current	Current*
Unsecured, considered good				
Bank Deposits with more than 12 months maturity	393.35	-	375.43	-
Earnest Money Deposits	149.23	-	51.02	-
Retention Money Deposit	4,884.19	5,066.63	4,009.08	1,305.72
Security Deposit	251.86	635.83	251.68	416.42
Margin money and other deposits with banks	779.76	-	1,345.99	-
Advances-				
Related Parties	3,600.01	2.48	3,599.10	2.00
Others-				
Performance Gaurantee	6,787.45	-	6,787.45	-
Advances for OTS	-	-	-	-
PT Madhucon Sriwijaya Power	21.75	-	21.75	-
NNR Infra Investment Private Limited	-	7.09	-	8.07
Madhucon Properties Limited	-	246.01	-	-
Mana Blue Metal Private Limited	-	2.00	-	-
Name Investments Limited	-	0.06	-	-
Madhucon Realty Private Limitd	-	0.01	-	-
Madhucon Land Develoers Limited	-	0.01	-	-
Total	16,867.59	5,960.11	16,441.50	1,732.21

2.6 Deferred Tax Asset / (Liability) (net)

	As at March 31, 2026	As at March 31, 2025
Deferred Tax Asset		
Opening Balance	5,015.26	5,579.56
During the year	90.82	(564.30)
Total	5,106.08	5,015.26

2.7 Other Non-Current Assets

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current*	Non-Current	Current*
Advance to suppliers and sub-contractors	14,358.74	7,831.24	12,768.86	7,889.30
Interest Accrued on Deposits	7.59	-	7.59	-
Advance to Related Parties	230.47	-	230.47	-
MAT Credit	343.04	-	343.04	-
Rental Deposite	-	0.36	-	0.36
Total	14,939.83	7,831.60	13,349.96	7,889.66

2.8 Inventories

	As at March 31, 2026	As at March 31, 2025
*Raw Materials	-	-
Total	-	-

*Company is not having any inventory as at 31st March, 2026.

2.9 Trade Receivables

	As at March 31, 2026	As at March 31, 2025
Un Secured, Considered good		
Trade Receivables		
From Related Parties	-	-
From Joint Ventures	148.14	125.34
From Others -		
Government Companies	313.45	267.50
Others	-	-
Total	461.58	392.84

Particulars	Outstanding for following periods from due date of payment (F.Y 2025-26)					Total
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	440.08	21.51	-	-	-	461.58
(ii) Undisputed Trade Receivables – which have significant	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant	-	-	-	-	-	-
Total	440.08	21.51	-	-	-	461.58

Particulars	Outstanding for following periods from due date of payment (F.Y 2024-25)					Total
	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	267.50	125.34	-	-	-	392.84
(ii) Undisputed Trade Receivables – which have significant	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant	-	-	-	-	-	-
Total	267.50	125.34	-	-	-	392.84

2.10 Cash and Cash Equivalents

	As at March 31, 2026	As at March 31, 2025
Cash on hand	0.85	1.92
Balances with Banks		
In Current Accounts	3,342.28	272.75
Fixed Deposit Receipts	595.37	237.87
Other Bank Balances		
Inoperative Accounts	9.92	10.83
Unpaid Dividend Accounts	4.46	5.37
Total	3,952.88	528.75

Notes forming part of Financial Statements

2.11 Other Financial Assets

	As at March 31, 2026	As at March 31, 2025
Retention Money Deposit	5,066.63	1,305.72
Security Deposit	635.83	416.42
Advances-		
Related Parties	2.48	2.00
Others-		
NNR Infra Investment Private Limited	7.09	8.07
Madhucon Properties Limited	246.01	-
Nama Investments Limited	0.06	-
Madhucon Realty Private Limited	0.01	-
Madhucon Land Developers Limited	0.01	-
Mana Blue Metal Private Limited	2.00	-
Total	5,960.11	1,732.21

2.12 Current Tax Asset(Net)

	As at March 31, 2026	As at March 31, 2025
TDS Receivables	1,154.18	1,750.61
GST Input	1,131.60	320.86
Total	2,285.78	2,071.47

2.13 Other Current Assets

	As at March 31, 2026	As at March 31, 2025
Rental Deposits	0.36	0.36
Advance to suppliers, sub-contractors and others	7,831.24	7,889.30
Total	7,831.60	7,889.66

2.14 Equity Share Capital

	Number of Shares	As at March 31, 2026	Number of Shares	As at March 31, 2025
Authorised				
Equity Shares of ` 1 each	300,000,000	3,000.00	300,000,000	3,000.00
Redeemable Preference Shares of ` 100 each	200,000,000	2,000.00	200,000,000	2,000.00
Total		5,000.00		5,000.00
Issued, Subscribed and Called up Capital				
Equity Shares of ` 1 each	74,268,940	742.69	74,268,940	742.69
Fully paid up Capital				
Equity Shares of ` 1 each	73,794,940	737.95	73,794,940	737.95
Add : Forfeited Shares Amount originally paid up	237,250	2.37	237,250	2.37
Total		740.32		740.32

a) Reconciliation of the Number of Equity Shares Outstanding at beginning and at end of the year

	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount	No. of Shares	Amount
Balance at the beginning of the year	73,794,940	737.95	73,794,940	737.95
Add: Equity Shares allotted during the year	-	-	-	-
Shares bought back during the year	-	-	-	-
Balance at the end of the year	73,794,940	737.95	73,794,940	737.95

b) Terms/ Rights attached to Shares:

The Company has only one class of paid-up equity shares having par value of ` 1 per share. Each shareholder of equity share is entitled to one vote per share. The Company in the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts.

c) Details of shares held by shareholder holding more than 5%

Name of the Shareholder	As at March 31, 2026		As at March 31, 2025	
	Number of shares held	% of share holding	Number of shares held	% of share holding
1) Sri Nama Nageswara Rao	10,732,262	14.54	10,732,262	14.54
2) M/s Madhucon Granites Limited	8,044,000	10.90	8,044,000	10.90
3) Smt. Nama Chinnamma	6,158,000	8.34	6,158,000	8.34

S No	Promoter name	Shares held by promoters at the end of the year F.Y 2025-26			Shares held by promoters at the end of the year F.Y 2024-25		
		No. of Shares	% of total shares	% Change during the year	No. of Shares	% of total shares	% Change during the year
1	Nama Nageswar Rao	10,732,262	14.54%	-	10,732,262	14.54%	-
2	Seethaiah Nama	23,802	0.03%	-	23,802	0.03%	-
3	Krishnaiah Nama	462,327	0.63%	-	462,327	0.63%	-
4	Umadevi Nama	1,106,928	1.50%	-	1,106,928	1.50%	-
5	Nama Chinnamma	6,158,000	8.34%	-	6,158,000	8.34%	-
6	Prithviteja Nama	1,051,500	1.42%	-	1,051,500	1.42%	-
7	Bhavyateja Nama	667,350	0.90%	-	667,350	0.90%	-
8	Bhuvanswari Nama	67,500	0.09%	-	67,500	0.09%	-
9	Srinivasrao Kauruma	1,031,500	1.40%	-	1,031,500	1.40%	-
10	Ramarao Nama	509,000	0.69%	-	509,000	0.69%	-
11	Tarun Nama	3,076,239	4.17%	-	3,076,239	4.17%	-
12	Nama Heman	1,106,928	1.50%	-	1,106,928	1.50%	-
13	Nama Rushika	2,988,999	4.05%	-	2,988,999	4.05%	-
	Any Other (specify)						
14	Madhucon Granites Limited	8,044,000	10.90%	-	8,044,000	10.90%	-
15	Nama Investments Limited	3,644,410	4.94%	-	3,644,410	4.94%	-
16	NNR Infra Investments Limited	728,533	0.99%	-	728,533	0.99%	-
	Total	41,399,278	56.10%	-	41,399,278	56.10%	-

Notes forming part of Financial Statements

2.15 Other Equity

	As at March 31, 2026		As at March 31, 2025	
(a) Securities Premium		29,313.07		29,313.07
(b) General Reserve				
Opening Balance	5,061.53		5,061.53	
Add: Transfer from Surplus in Statement of Profit and Loss	-		-	
Closing Balance		5,061.53		5,061.53
(c) Surplus in Statement of Profit and Loss				
Opening Balance	15,515.56		17,619.97	
Add : Profit for the Year	1,112.23		(2,104.41)	
Translation Movement	-		-	
Less : Appropriations	-		-	
Proposed Dividend	-		-	
Dividend Distribution Tax	-		-	
Transfer to General Reserve	-		-	
Closing Balance		16,627.79		15,515.56
(d) Other Components of Equity				
Remeasurements of the Employee Defined Benefit Plans	166.06		165.70	
Expected credit loss on fair valuation of financial assets	(311.70)		(311.70)	
Increase/(Decrease) in borrowing cost pursuant to application of Effective Interest rate	(140.02)		(140.02)	
		(285.65)		(285.01)
Total (a)+(b)+(c)+(d)		50,716.74		49,604.15

2.16 Trade Payables

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current *	Non-Current	Current *
For Supplies and Services				
(a) Total outstanding dues of micro enterprises and small enterprises, and	171.32	6.69	-	187.46
(b) Total outstanding dues of creditors other than microenterprises and small enterprises.	9,616.11	2,499.45	16,095.65	5,222.20
Retention Money Deposits				
(a) Total outstanding dues of micro enterprises and small enterprises, and	-	-	-	-
(b) Total outstanding dues of creditors other than microenterprises and small enterprises.	3,931.61	3,673.90	3,864.46	562.55
Others				
(a) Total outstanding dues of micro enterprises and small enterprises, and	-	-	-	-
(b) Total outstanding dues of creditors other than microenterprises and small enterprises.	2,319.89	9,034.34	2,148.47	5,237.17
Total	16,038.93	15,214.38	22,108.58	11,209.39

Confirmation of balances could not be obtained as at 31st March 2026 for Trade Payables, various advances and borrowings though, the management has requested for the confirmation of balances. Management believes that no material adjustments would be required in books of accounts upon receipt of these confirmations..

Particulars	Outstanding for following periods from due date of payment (F.Y 2025-26)				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	171.32	-	-	171.32
(ii) Others	-	793.64	5,847.45	9,226.52	15,867.62
(iii) Disputed dues-MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
	-	964.96	5,847.45	9,226.52	16,038.94

Particulars	Outstanding for following periods from due date of payment (F.Y 2024-25)				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-
(ii) Others	-	1,330.08	4,578.17	16,200.34	22,108.58
(iii) Disputed dues-MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
	-	1,330.08	4,578.17	16,200.34	22,108.58

2.17 Other Financial Liabilities

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current *	Non-Current	Current *
Interest Accrued and due on Borrowings	-	10.58	-	10.58
Unpaid Dividend Accounts	-	2.82	-	3.73
Other Payables -				
Employees	88.91	704.24	88.87	763.40
Royalty	-	148.45	-	148.45
Works Contract Tax, Central Sales Tax, VAT	-	18.94	-	18.93
Dividend Tax	-	139.93	-	139.93
ESI, PF	-	92.55	-	94.12
Expenses Payable	-	66.83	-	61.74
Director Remuneration	-	8.61	-	11.34
Madhucon Granites Limited	-	2,177.30	-	2,177.78
Shareholders	-	1,730.56	-	1,774.99
Total	88.91	5,100.81	88.87	5,205.01

2.18 Provisions

	As at March 31, 2026	As at March 31, 2025
Provision for Employee Benefits		
Gratuity	31.65	29.70
Compensated absences	10.91	11.04
Total	42.56	40.74

2.19 Other Non-Current Liabilities

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current *	Non-Current	Current *
Mobilization Advance	672.93	-	3,858.67	-
Other Liabilities - Machinery Recovery	2.31	393.71	117.31	400.90
Material Advance	8.72	-	8.72	-
Revenue Received in advance	-	1,333.93	-	1,155.93
Advances from Related Parties	-	6,178.49	-	19,012.52
Other Liabilities - Fines & Penalties	474.51	-	489.69	-
Other Liabilities - Retention	1,655.23	-	1,712.08	-
Other Liabilities - Royalty	101.03	-	219.64	-
Other Liabilities - GST Withheld	1,634.88	-	1,632.90	-
Other Liabilities - Withheld	6,352.27	-	7,057.01	-
Total	10,901.88	7,906.13	15,096.04	20,569.36

Notes forming part of Financial Statements

2.20 Borrowings

	As at March 31, 2026	As at March 31, 2025
Loans repayable on demand		
Secured:		
From Banks	3,144.43	6,785.99
Total	3,144.43	6,785.99

Cash Credit/Overdraft facilities availed from banks are secured by:

- First pari-passu hypothecation charge to all working capital banks in Multiple Banking Arrangement on all existing and future
- Second pari-passu on all the fixed assets of the Company both present and future.

Outstanding balances as on March 31, 2026

Name of the Bank	As at March 31, 2026	As at March 31, 2025
Punjab National Bank	3,144.43	3,144.43
Canara Bank	-	3,641.56
Total	3,144.43	6,785.99

*During the year, outstanding dues in case of Canara Bank were settled through OTS and received No Dues certificate. OTS agreements have been entered into with PNB. But, OTS benefits have not been recognized despite full payments having been made, due to non-receipt of No Objection Certificate (NOC) from the Bank.

Details of delay in repayment of principal and interest to Banks and Financial Institutions as on March 31, 2026

Name of the Bank / Financial Institution	Principal (in Lakhs)	Period of delay	Interest (in Lakhs)	Period of delay
Punjab National Bank	3,144.43	2706 days	-	-

OTS agreement have been entered into with PNB. But OTS benefits have not been recognized despite full payments having been made due to non-receipt of No Objection Certificate (NOC) from Bank.

2.21 Trade Payables

	As at March 31, 2026	As at March 31, 2025
For Supplies and Services		
(a) Total outstanding dues of micro enterprises and small enterprises, and	6.69	187.46
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises.	2,499.45	5,222.20
Retention Money Deposits		
(a) Total outstanding dues of micro enterprises and small enterprises, and	-	-
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises.	3,673.90	562.55
Others		
(a) Total outstanding dues of micro enterprises and small enterprises, and	-	-
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises.	9,034.34	5,237.17
Total	15,214.38	11,209.39

Particulars	Outstanding for following periods from due date of payment (F.Y 2025-26)				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	6.69	-	-	-	6.69
(ii) Others	9,100.46	6,107.23	-	-	15,207.69
(iii) Disputed dues-MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
	9,107.15	6,107.23	-	-	15,214.38

Particulars	Outstanding for following periods from due date of payment (F.Y 2024-25)				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	16.15	171.32	-	-	187.46
(ii) Others	5,485.23	4,027.92	1,508.77	-	11,021.92
(iii) Disputed dues-MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
	5,501.38	4,199.24	1,508.77	-	11,209.39

2.22 Other Financial Liabilities

	As at March 31, 2026	As at March 31, 2025
Gratuity Payable	10.58	10.58
Unpaid Dividend Accounts	2.82	3.73
Other Payables-		
Employees	704.24	763.40
Royalty	148.45	148.45
Works Contract Tax, Central Sales Tax, VAT	18.94	18.93
Dividend Tax	139.93	139.93
ESI, PF	92.55	94.12
Expenses Payable	66.83	61.74
Director Remuneration	8.61	11.34
Madhucon Granites Limited	2,177.30	2,177.78
Shareholders	1,730.56	1,774.99
Total	5,100.81	5,205.01

2.23 Other Current Liabilities

	As at March 31, 2026	As at March 31, 2025
Revenue Received in advance	1,333.93	1,155.93
Advances from Joint Ventures	393.71	400.90
Advances from Related Parties	6,178.49	19,012.52
Total	7,906.13	20,569.36

2.24 Provisions

	As at March 31, 2026	As at March 31, 2025
Provision for Employee Benefits		
Gratuity	76.44	72.91
Compensated absences	28.22	28.08
Other Provisions		
Provision for Bad & Doubtful debts	4,128.46	4,128.46
Provision for Expenses	68.30	-
Provision for Others-		
Provision for payments to Sub Contractors	894.32	894.32
Total	5,195.74	5,123.78

Notes forming part of Financial Statements

2.25 Current Tax Liabilities (Net)

	As at March 31, 2026	As at March 31, 2025
TDS Payable	740.37	756.24
Total	740.37	756.24

2.26 Revenue from Operations

	Year ended March 31, 2026	Year ended March 31, 2025
Income from Contracts and Services	46,074.60	57,790.57
Other Operating Income-		
Machinery Hire Income	103.33	-
Sale of Materials	33.75	133.83
Sale of Scrap and Aggregate	196.13	108.09
Total	46,407.81	58,032.49

2.27 Other Income

	Year ended March 31, 2026	Year ended March 31, 2025
Interest Income	276.38	3,208.64
Profit on Sale of Asset	622.14	148.02
Benefit on OTS	3,641.56	22,176.41
Balances Write Back	14,279.73	1,865.24
Miscellaneous Income	919.19	161.66
Total	19,739.00	27,559.97

The Company has written back non payable long pending credit balances during the financial year FY 2025-26

2.28 Cost of Materials Consumed and Work Expenses

	Year ended March 31, 2026	Year ended March 31, 2025
Construction Materials, Stores and spares		
Opening Stock	-	55.09
Add: Purchases	2,188.15	8,007.40
Less : Closing Stock	-	-
Total Consumption	2,188.15	8,062.50
Work Expenses	26,548.44	39,528.17
Total	28,736.59	47,590.66

2.29 Employee Benefits Expense

	Year ended March 31, 2026	Year ended March 31, 2025
Salaries & Wages and Bonus	1,143.34	1,350.22
Contribution to provident and other funds	24.82	28.15
Staff Welfare Expenses	58.59	81.62
Total	1,226.75	1,459.99

2.30 Finance Cost

	Year ended March 31, 2026	Year ended March 31, 2025
Interest Expense	-	221.07
Total	-	221.07

2.31 Other Expenses

	Year ended March 31, 2026	Year ended March 31, 2025
Rent	90.63	178.35
Rates & Taxes	51.80	166.71
Travelling Expenses	85.90	92.40
Security Expenses	238.76	262.77
Insurance Charges	68.05	95.56
Consultancy charges	399.06	447.35
Advances Written Off	13.90	1,705.10
Investment Written Off	33,502.73	33,502.73
Administrative Expenses	378.58	438.97
Donations	4.15	0.97
Bank Guarantee Commission	66.57	389.38
Audit Fee	12.00	10.00
Total	34,912.13	37,290.30

2.32 Contingent Liabilities not provided for:

(₹ in Lakhs)			
S.No	Particulars	As at 31.03.2026	As at 31.03.2025
1	Bank Guarantees**	14,947.16	16,751.40
2	Service Tax	1,655.75	1,655.75
3	Interest on TDS paid	207.67	207.67
4	The Company is a party to legal suits on construction contract terms related disputes, pending before various courts in India as well as arbitration proceedings. It is not possible to make a fair assessment of the likely financial impact of these pending disputes / litigations until the cases are decided by the appropriate authorities	Amount not ascertainable	Amount not ascertainable

2.33 Employee benefits

Gratuity: The Company provides for gratuity, a defined benefit retirement plan ("the Gratuity Plan") covering eligible employees of Madhucon.

Liabilities with regard to these defined benefit plan are determined by actuarial valuation, performed by an external actuary.

Provident Fund: Eligible employees receive benefits from a provident fund, which is a defined benefit plan.

2.34 Remuneration to auditors:

(₹ in Lakhs)			
S. No	Particulars	2025-26	2024 -25
1	Statutory Audit Fee	10.00	8.00
2	Tax Audit Fee	2.00	2.00

2.35 Segment Reporting:

The Company's operations predominantly consist of construction/project activities. Hence there are no reportable segments under Ind AS 108.

2.36 Disclosure in accordance with Ind AS 115 Construction contracts

Particulars	(₹ in Lakhs)	
	2025 -26	2024 -25
Contract revenue recognized	46,074.60	57,790.57
Aggregate of contract costs incurred and recognized profits (less recognized losses) up to the reporting date for Contracts in progress	7,82,610.57	7,23,011.01
Amount of advances received for contracts in progress	-	2,743.33
Amount of retention money for contracts in progress	8,153.51	3,379.12
Gross amount due from customers for contracts in progress	443.71	392.74

2.37 Confirmation of balances as at 31st March 2026 could be obtained from most of the Trade Payables, Trade Receivables and various advances, loans and borrowings. Further, in view of the management no material adjustments would be required in the Books of Account upon receipt of these confirmations.

2.38 Earnings per Share:

(₹ in Lakhs)

	Year ended March 31, 2026	Year ended March 31, 2025
Net Profit after tax available for equity shareholders	1,112.23	(2,104.41)
Weighted Average number of equity shares for Basic EPS (Nos)	7,37,94,940	7,37,94,940
Weighted Average number of equity shares for Basic EPS (Nos)	7,37,94,940	7,37,94,940
Face Value per Share (₹)	1.00	1.00
Basic and Diluted EPS * (₹)	1.51	(2.85)

*The Company has no dilutive instruments. As such Diluted Earnings per share equals to Basic Earnings per share.

2.39 Related Party Transactions:

I. Following are the list of related parties

S. No. Particulars Subsidiaries

- 1) Madhucon Infra Limited [Includes Subsidiaries (a to i), mentioned below]
 - a) Madhucon Toll Highways Ltd
 - b) TN (DK) Expressways Ltd
 - c) Trichy-Tanjavur Expressways Ltd
 - d) Barasat-Krishnagar Expressways Ltd
 - e) Ranchi Expressways Ltd (audited by other auditors)
 - f) Vijayawada-Machilipatnam Limited
 - g) Rajauli-Bakhtiyapur Expressways Limited
 - h) Chhapra-Hajipur Expressways Limited
 - i) PT Madhucon Indonesia (unaudited)
- 2) Madurai-Tuticorin Expressways Limited
- 3) Madhucon Mega mall Pvt Ltd
- 4) Nama Hotels Pvt Ltd
- 5) Madhucon Heights Pvt Ltd

II. Related party transactions during the year as follows

	(₹ in Lakhs)	
	2025-26	2024 -25
Revenue from Contracts and Services		
Step-down subsidiaries	-	-
Jointly Controlled/entities and ventures	10,124.07	3,142.85
Remuneration		
Key Management Personnel	87.95	140.71
Director Sitting Fee	2.85	3.00
Loans/Advances Given		
Subsidiaries	2.40	(4,435.41)
Step-down subsidiaries	20.93	18.77
Jointly Controlled/entities and ventures	(2,022.29)	1,339.48
Loans/Advances Received		
Subsidiaries	-	-
Step-down subsidiaries	2,418.67	(4,822.78)
Jointly Controlled/entities and ventures	(157.35)	-
Retention Money		
Step-down subsidiaries	-	-
Jointly Controlled/entities and ventures	9.19	133.22

III. Related Party balances outstanding at the end of the year as follows

	(₹ in Lakhs)	
	2025 -26	2024 -25
Trade Receivables		
Step -down subsidiaries	8,114.51	8,093.58
Jointly Controlled/entities and ventures	121.76	125.34
Outstanding Receivables		
Subsidiaries	8,919.24	8,916.84
Step -down subsidiaries	593.43	593.43
Jointly Controlled/entities and ventures	2,029.26	4,173.31
Outstanding Payables		
Subsidiaries	-	-
Step -down subsidiaries	6,178.49	3,759.82
Jointly Controlled/entities and ventures	32.01	-
Bank Guarantees		
Step -down subsidiaries	4,335.00	4,335.00
Jointly Controlled/entities and ventures	2,041.95	5,579.55

2.40 Some of the Bank Accounts at closed projects which are in dormant and have not been reconciled due to non-availability of statements.

2.41 Certain accounts are pending from long times which are not recoverable/payable as per limitation Act, passed necessary entries in books of account.

2.42 Going Concern

In Preparing the financial statements the Board of Directors have considered the operations of the Company as going concern notwithstanding that the Company has a net Profit of Rs.1,112.59 Lakhs (Previous Year a net loss of Rs. 2,096.52) Lakhs for the financial year ended 31st march 2026, and as at that date, the Company is in net current liabilities position of Rs. 16,809.94 Lakhs (Previous year Rs. 37,034.83 Lakhs) as at 31st March 2026, and has defaulted in payments of dues to Punjab National Bank. Company settled the bank loans on OTS basis received the NOC, except Punjab National Bank. However the management believes the use of going concern assumption on the preparation of the financial statements of the company is still appropriate in view of closing most of the liabilities and also that the company will continue to be in operation in the foreseeable.

2.43 Additional Regulatory Information

- Title Deeds of all immovable properties are held in the name of the company.
- The Company is not in possession of any Investment property.
- The Company has not revalued any of its Property, Plant and Equipment during the year.
- No loans and advances were granted to promoters, directors, KMPs
- There is no capital work-in-progress
- There are no proceedings initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- The company has borrowed from banks on the basis of security of current assets and same has been settled on OTS except Punjab National Bank. Company has entered OTS agreement with Punjab National Bank and closed the limits. Company is working out to obtain NOC certificates from Punjab National Bank.
- The company was not declared as a wilful defaulter by any bank or financial institution.
- The company did not enter into any transactions with struck off companies.
- There are no charges or satisfaction yet to be registered with ROC beyond the statutory period
- The company has complied with the number of layers prescribed under clause (87) of section 2 of the Act read with the Companies (Restriction on number of Layers) Rules, 2017,

- xii) There are no Scheme of Arrangements approved by the Competent Authority in terms of sections 230 to 237 of the Companies Act, 2013.

xiii) Utilization of Borrowed funds and share premium:

- (A) The company didn't advance or lend or invest funds (either borrowed funds or share premium or any other sources or kind of funds) to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding (whether recorded in writing or otherwise) that the Intermediary shall
- (i) Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
- (ii) Provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- (B) The company didn't receive any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the company shall
- (i) Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
- (ii) Provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

- xiv) The Company has neither declared nor paid any dividend during the year.

xv) Ratios

Sl no	Particulars	Numerator	Denominator	31st March 2026	31st March 2025	Variance
1	Current Ratio	Current assets	Current liabilities	0.549	2.254	116%
2	Debt-Equity Ratio	Total Debt	Shareholder's Equity	1.149	1.625	29%
3	Debt Service Coverage Ratio	Earnings available for debt service	Debt Service	8.480	8.650	2%
4	Return on Equity (ROE)	Net Profits after taxes	Average Shareholder's Equity	0.022	(0.041)	153%
5	Trade receivables turnover ratio	Revenue	Average Trade Receivable	5.480	6.822	20%
6	Trade payables turnover ratio	Purchases of services and other expenses	Average Trade Payables	1.045	1.443	28%
7	Net capital turnover ratio	Revenue	Working Capital	(2.761)	(1.567)	76%
8	Inventory Turnover Ratio	Revenue	Average Inventory	N/A	2106.640	N/A
9	Net profit ratio	Net Profit	Revenue	0.024	(0.036)	166%
10	Return on capital employed (ROCE)	Earnings before interest and taxes	Capital Employed	0.018	(0.024)	176%
	Return on Investment(ROI)					
11	Unquoted	Income generated from investments	Time weighted average investments	NIL	NIL	There was no income from the investments
12	Quoted	Income generated from investments	Time weighted average investments	NIL	NIL	There was no income from the investments

Comments:

Debt-Equity Ratio:

Due to reduction in the overall debts

Debt Service Coverage Ratio:

Significant improvement in the ratio due to reduction in the liabilities by clearing long pending dues

Return on Equity Ratio:

Improvement in the Return on Equity Ratio due to Net Profit earned by the company during current Financial Year.

Trade payables Turnover Ratio:

Decreased in Trade Payable Turnover Ratio due to reduction in the turnover during the financial year.

Net capital turnover ratio:

Net Capital Turnover Ratio is increase due to significant reduction in turnover.

Net profit ratio:

Net profit Turnover Ratio is positive due to earning of net profit by the company during the year.

Return on Capital Employed:

Return on Capital Employed is positive and improved due to profits earned by the company during the year.

Undisclosed Income

There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.

xvi) Corporate Social Responsibility

Since the company is incurring losses in current year and consecutively for preceding 2 financial years CSR is not applicable

xvii) Details of Crypto Currency or Virtual Currency

The company has neither traded nor invested in Crypto currency or Virtual Currency during the financial year

2.44 Figures for the previous year have been regrouped/re-classified to confirm to the figures of the current year.

**In terms of our report attached
For P.Murali & Co.
Chartered Accountants
FRN: 007257S**

For and on behalf of the Board

**A. Krishna Rao
Partner
Membership Number 020085
UDIN: 26020085NNNYQW6296**

**Mohammad Shafi
Jt. Managing Director
DIN-07178265**

**K. Venkateswarlu
Director cum CFO
DIN-09713108**

**Place: Hyderabad
Date: May 28, 2026**

**D. Malla Reddy
Company Secretary
ACS: 9559**



CONSOLIDATED FINANCIAL STATEMENTS

2025-2026

INDEPENDENT AUDITOR'S REPORT

**To the Members of
M/s. Madhucon Projects Limited
Report on the Consolidated Ind AS Financial Statements**

1. Qualified opinion

We have audited the accompanying consolidated Ind AS financial statements of **MADHUCON PROJECTS LIMITED** (hereinafter referred to as 'the Holding Company'), its subsidiaries (the Holding Company and its subsidiaries and sub-subsidiaries together referred to as "The Group") which comprise the Consolidated Balance Sheet as at 31st March, 2026, the Consolidated Statement of Profit and Loss (including the statement of other comprehensive income), the Consolidated Statement of Cash Flow, the Consolidated Statement of Changes in Equity for the year ended and a summary of significant accounting policies and other explanatory information (hereinafter referred to as 'Consolidated Ind AS financial statements').

The Consolidated Financial statements include the following entities

Subsidiaries

- 1) Madhucon Infra Limited
- 2) Madurai Tuticorin Expressways Limited (audited by other auditors)
- 3) Madhucon Mega mall Pvt Ltd
- 4) Nama Hotels Pvt Ltd
- 5) Madhucon Heights Pvt Ltd

Stepdown Subsidiaries

- i) Madhucon Toll Highways Ltd
- ii) TN (DK) Expressways Ltd (audited by other auditors)
- iii) Trichy-Tanjavur Expressways Ltd (audited by other auditors)
- iv) Barasat-Krishnagar Expressways Ltd (audited by other auditors)
- v) Ranchi Expressways Ltd (audited by other auditors)
- vi) Vijayawada-Machilipatnam Limited (audited by other auditors)
- vii) Rajauli-Bakthiyapur Expressways Limited (audited by other auditors)
- viii) Chhapra-Hajipur Expressways Limited (audited by other auditors)
- ix) PT Madhucon Indonesia (unaudited)

In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matters described in the "Basis for Qualified Opinion" section of our report, the aforesaid Consolidated Ind AS financial statements give the information required by the Companies Act, 2013 ('the Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting standards and other accounting principles generally accepted in India, of the consolidated state of affairs of "The Group", as at 31st March, 2026, its consolidated loss and consolidated total comprehensive loss, consolidated changes in equity and its consolidated cash flows for the year ended on that date.

2. Basis for Qualified Opinion

We conducted our audit of the financial statements of "the Group" in accordance with the Standards on Auditing specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of Financial Statements of "the Group" section of our report. We are independent of "the Group" in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (ICAI) together with the ethical requirements that are relevant to our audit of the financial statements of "the Group" under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us in terms of the report referred to in sub-paragraph A & B of the Basis for Qualified opinion and audit evidence obtained by the other auditors in terms of their reports referred to in sub-paragraph a & b of other matters paragraph section below, is sufficient and appropriate to provide a basis for our qualified audit opinion on the financial statements of "the Group"

We draw your attention to the following paragraphs reproduced below, included in the audit report on the financial statements of the Holding company and the subsidiaries audited by us.

- A. In case of the "Holding Company", matters as reported in Basis of Qualified Opinion on the Standalone Financial Statements, are reproduced below:
 - I. We refer to the carrying value of Equity Investments of Rs.36,657.07 lakhs held in subsidiaries/other companies and

other investments of Rs.6,426.85 lakhs held in subsidiaries/other companies, some of these have been incurring losses and in case of some of the subsidiaries, net worth was fully or substantially eroded / Going Concern is affected. We are unable to comment upon the carrying value of investments and other investments whether any provision for impairment in the value of Equity Investments and other investments is required; the effect of same upon the profitability could not be ascertained in the absence of fair valuation.

- a. In the case of Madhucon Infra Limited, a subsidiary, networth is fully/substantially eroded and going concern is affected. "The Company" has written off investment of Rs. 30,550.68 lakhs being 25% of the total Investment held in it's subsidiary Madhucon Infra Limited for the period from 01st April, 2025 to 31st March, 2026 respectively. Accordingly, a total of 75% of the investment in Madhucon Infra Limited has been written off up to 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off.

- b. In the case of Madurai Tuticorin Expressways Limited, a step-down subsidiary, networth is fully/substantially eroded and going concern is affected. "The Company" has written off investment of Rs. 2,952.05 lakhs being 33.33% of the total Investment held in it's step-down subsidiary Madurai Tuticorin Expressways Limited for the period from 01st April, 2025 to 31st March, 2026 respectively. Accordingly, a total of 66.66% of the investment in Madurai Tuticorin Expressways Limited has been written off up to 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off

- ii. "The Company" has defaulted in payment of dues to Punjab National Bank (PNB) and the same was classified as NPA by the lender. Interest on this loan has not been provided. With respect to this outstanding dues, OTS agreements have been entered into with PNB. But, OTS benefits have not been recognized despite full payments having been made, due to non-receipt of No Objection Certificate (NOC) from the Bank.

- iii. The company had received advance of Rs. 15,252.71 lakhs against work bills during earlier years from it's step-down subsidiary. Out of this, "the company" has offered as revenue from operations an amount of Rs. 15,252.71 lakhs for the period from 01st April, 2025 to 31st March, 2026 respectively.

There is no proper justification for recognizing as revenue from operations during the current financial year 2025-26, of advances of Rs. 15252.71 lakhs received against work bills during the earlier years.

- iv. "The Company" has written back Trade Payables amounting to Rs. 14,279.73 lakhs for the period from 01st April, 2025 to 31st March, 2026 respectively.

- v. "The Company" has written off advances to Other Parties amounting to Rs. 13.90 lakhs for the period from 01st April, 2025 to 31st March, 2026 respectively.

- vi. "The company" is yet to transfer unpaid dividend of an amount aggregating to Rs. 4.46 lakhs relating to Financial Years 2009-10 to 2010-11 from unpaid dividend account to Investor Education and Protection Fund (IEPF).

- vii. The Turnover, Output GST and Input GST credits as per the books of account are subject to reconciliation with the GST returns filed.

- viii. Internal Audit has not been conducted for the period 1st April 2025 to 31st March, 2026.

- ix. "The Company" has not produced Title Deeds in respect of certain immovable properties (lands) held.

- x. During the year ended 31st March, 2026, "the company" has provided managerial remuneration of Rs. 74.50 Lakhs without the prior approval from the lender bank. However, management explains that, in view of complete settlement of dues no prior approval is obtained from lender bank.

- xi. Undisputed Statutory dues in case of following are outstanding:

S.No	Name of the Status	Nature of Due	Period	Rs. in Lakhs
1	The Income Tax Act, 1961	Dividend Distribution Tax & Interest on it	2011-12 to 2016-17	139.93
2	The Employees Provident funds and Miscellaneous provision act 1952	Provident fund	2013-14 to 2020-21	63.95

- xii. In case of "Ranchi Expressways Ltd (REL)", a step down subsidiary of Madhucon Projects Limited, CBI has filed FIR against REL, its Promoters and Directors on 12-03-2019 under Prevention of Corruption Act and Indian Penal Code. Subsequently, the Enforcement Directorate has raided the premises of "The Company" on 11-06-2021 and the Enforcement Directorate has filed a charge sheet during December 2023 and the next date of hearing is 18.06.2026.
- xiii. As per the press release dated 02-07-2022 and 17-10-2022 The Directorate of Enforcement has provisionally attached 105 immovable properties and 28 other assets worth Rs.96.21 Crore and Rs.80.65 Crore respectively belonging to Madhucon Group of companies, its directors and promoters which included the properties of Madhucon Projects Limited and group companies in a case against M/s Ranchi Expressway Ltd, under the provisions of PMLA, 2002.
- xiv. In case of Ranchi Expressways Ltd (REL) a step down subsidiary of Madhucon Projects Limited, "The Hon'ble National Company Law Tribunal" (NCLT) by an order dated 22.12.2023 admitted the Corporate Insolvency resolution process (CRIP), for a petition filed by State Bank of India. Ranchi Expressways Ltd (REL) has made an appeal to "The Hon'ble NCLAT" and "The Hon'ble NCLAT" has deferred the impugned order given by NCLT and posted the next hearing for Reserve per Orders.

Madhucon Projects Limited has made an Investment of Rs.1.40 lakhs and has Trade Receivables of Rs. 8,114.51 lakhs in the above step down subsidiary for which no provision has been made in the books of account for any possible impairment of Investment or credit loss.

- xv. In case of M/s. Trichy-Thanjavur Expressways Limited a step down subsidiary of Madhucon Projects Limited, "The Hon'ble National Company Law Tribunal" (NCLT) by an order dated 22.08.2023 admitted the Corporate Insolvency resolution process (CRIP), against which "The Hon'ble NCLAT" has passed an order, the effect of operation of the impugned order, has directed to be kept in abeyance and posted the next hearing to 02.07.2026

Madhucon Projects Limited has made an Investment of Rs.10 lakhs and advances made of Rs.42.82 lakhs in the above step down subsidiary for which no provision has been made in the books of account for any possible impairment of Investment or credit loss.

- xvi. In case of Barasat – Krishnagar Expressways Limited a step down subsidiary of Madhucon Projects Limited, "The Hon'ble National Company Law Tribunal" (NCLT) by an order dated 28.11.2023 admitted the Corporate Insolvency resolution process (CRIP), for a petition filed by State Bank of India. Barasat – Krishnagar Expressways Limited (BKEL) has made an appeal to "The Hon'ble NCLAT" and "The Hon'ble NCLAT" has deferred the impugned order given by NCLT and posted the next hearing to 30.06.2026.

Madhucon Projects Limited has made an Investment of Rs.1.40 lakhs in the above step down subsidiary for which no provision has been made in the books of account for any possible impairment of Investment.

- xvii. In case of Chhapra - Hajipur Expressways Limited, a step-down subsidiary of Madhucon Projects limited, network is fully eroded and going concern is affected. "The Company" has made an investment of Rs. 2,418.67 lakhs in its step-down subsidiary, but no provision for the impairment has been made during the year in the books of account of "The Company".

- xviii. Balance confirmation of current accounts, which have become Dormant, are not obtained in case of Bank Branches at various project sites.

- xix. In the absence of confirmation of some of the Trade payables, Trade Receivables and various advances/loans, we are unable to comment on the extent to which such balances are payable/recoverable. Some of the payables to parties are shown by netting off with the other receivables. Balance confirmations for the trade receivables have not been received.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Ind AS financial statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of the Companies Act, 2013 and the Rules there under, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Matters Relating to Going Concern

"The Company's" current liabilities exceeded current assets amounting to Rs.16,809.94 Lakhs. "The Company" in case of dues to Punjab National Bank, though payment was made as per OTS agreement "No objection certificate" (NOC) from PNB is pending.

The above events indicate a material uncertainty existing that may cast a significant doubt on "The Company's" ability to continue as a going concern. However, the management believes the use of going concern assumption on the preparation of the financial statements of "the company" is still appropriate in view of settlement of dues to Banks under

OTS and its continuing discussions with its other lenders to obtain approval for an appropriate debt resolution plan and also, that "the company" will continue to be in operation in the foreseeable future.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Ind AS financial statements of the current period.

We have determined the matters described below to be the key audit matters to be included in our audit programme.

- 1) The carrying value of Equity investments held and other investments held in its subsidiaries, which have been incurring losses and in case of some of these companies, net worth was fully or substantially eroded.

How the matter was addressed in our audit:

We have examined the key controls in place for investments made in subsidiaries. We assessed the net worth of subsidiaries on the basis of latest available Ind AS financial statements. It is concluded that, we are unable to comment upon the carrying value of Equity investments and other investments, as to whether any provision for impairment in investments is required.

In case of subsidiary, Madhucon Infra Limited, the company has obtained a valuation report, based on which 75% of the investment is written off instead of writing off complete value of investment. For the balance 25% of the Investment no provision for impairment is made in the books of account as at 31st March, 2026.

In the case of Madurai Tuticorin Expressways Limited, a stepdown subsidiary, the company has obtained a valuation report, based on which 66.66% of the investment is written off instead of writing off complete value of investment. For the balance 33.33% of the Investment no provision for impairment is made in the books of account as at 31st March, 2026.

- 2) "The Company" has defaulted in repayment of dues to Banks outstanding were classified as NPA by the Banks. Interest on these loans have not been provided for the financial years 2018-19 to 2025-26.

How the matter was addressed in our audit:

The company has settled the dues in case of Canara Bank through OTS and entries for the same has been passed in the books of account accordingly.

In case of Punjab National Bank, the company has entered into OTS. But, OTS benefits have not been recognized despite full payments having been made, due to non-receipt of No Objection Certificate (NOC) from the Bank.

B. In case of the Subsidiaries, matters as reported in their respective Basis for Qualified Opinion Para on financials are as reproduced below:

a. Madhucon Infra limited

- i. We refer to the carrying value of Equity investments of Rs 6,719.83 lakhs held in subsidiaries/other companies and other investments (Unsecured Loans and advances) of Rs 28,771.72 lakhs as at 31st March, 2026 given by the company to its subsidiaries/other companies, some of these have been incurring losses and in case of some of the subsidiaries, net worth was fully or substantially eroded / Going Concern is affected. We are unable to comment upon the carrying value of investments and other investments (Unsecured Loans and advances); whether any provision for impairment in the value of investments and other investments (Unsecured Loans and advances) is required; the effect of same upon the profitability could not be ascertained in the absence of fair valuation.
- ii. Has made a provision of Rs. 7,085.89 lakhs for the Year ended, towards impairment on investment in equity and other investments (Unsecured Loans and advances) made in its subsidiaries. In the absence of fair valuation of the same, we are unable to comment on the adequacy of the provisions made.
- iii. In the case of Chhapra - Hajipur Expressways Limited, a step-down subsidiary of Maducon Projects limited, net worth is fully eroded and going concern is affected. "The Company" has written off investment of Rs. 348.08 lakhs being 10% of the total Investment held for the period from 01st April, 2025 to 31st March, 2026. Accordingly, a total of 50% of the investment in Chhapra - Hajipur Expressways Limited has been written off up to 31st March, 2026.

Madhucon Infra Limited has given an advance of Rs. 14,637.68 lakhs to the above subsidiary. "The company" has written off an amount of Rs. 1,463.77 lakhs during the year ended 31st March, 2026 against the said advance in the books of account. Thus, a total of 50% of the loan amount is written off as of 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off.

- iv. Internal Audit has not been conducted for the period from 1st April, 2025 to 31st March, 2026.
- v. In case of M/s. Trichy-Thanjavur Expressways Limited step down -subsidiary of Madhucon Projects Limited, "The

Hon'ble National Company Law Tribunal" (NCLT) by an order dated 22.08.2023 admitted the Corporate Insolvency resolution process (CIRP), against which "The Hon'ble NCLAT has passed an order and directed the COC to defer its proceedings till next hearing to 02.07.2026.

Madhucon Infra Limited has given an advance of Rs. 5,000.35 lakhs to the above subsidiary. Provision for Impairment of Rs. 500.03 Lakhs has been made during the Year ended 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off.

- vi. In case of Ranchi Expressways Ltd (REL) a step down subsidiary of Madhucon Projects Limited, "The Hon'ble National Company Law Tribunal" (NCLT) by an order dated 22.12.2023 admitted the Corporate Insolvency resolution process (CRIP), for a petition filed by State Bank of India. Ranchi Expressways Ltd (REL) has made an appeal to "The Hon'ble NCLAT" and "The Hon'ble NCLAT" has deferred the impugned order given by NCLT and posted the next hearing for Reserve per Orders.

Madhucon Infra Limited has given an advance of Rs. 26,668.16 lakhs to the above subsidiary. Provision for Impairment of Rs. 2,666.81 lakhs has been made during the year ended 31st March, 2026 against the said advance in the books of accounts.

Madhucon Infra Limited has an Investment of Rs. 1.60 lakhs in the above subsidiary. Provision for Impairment on Investments of Rs. 0.16 lakhs have been made during the year ended 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off.

- vii. In case of "Ranchi Expressways Ltd (REL)", a step down subsidiary of Madhucon Projects Limited, CBI has filed FIR against REL, its Promoters and Directors on 12-03-2019 under Prevention of Corruption Act and Indian Penal Code. Subsequently, the Enforcement Directorate has raided the premises of "The Company" on 11-06-2021 and the Enforcement Directorate has filed a charge sheet during December 2023 and the next date of hearing is 18.06.2026.
- viii. As per the press release dated 02-07-2022 and 17-10-2022 The Directorate of Enforcement has provisionally attached 105 immovable properties and 28 other assets worth Rs.96.21 Crore and Rs.80.65 Crore respectively belonging to Madhucon Group of companies, its directors and promoters which included the properties of Madhucon Projects Limited and group companies in a case against M/s Ranchi Expressway Ltd, under the provisions of PMLA, 2002.
- ix. In case of Barasat – Krishnagar Expressways Limited a step- down subsidiary of Madhucon Projects Limited, "The Hon'ble National Company Law Tribunal" (NCLT) by an order dated 28.11.2023 admitted the Corporate Insolvency resolution process (CRIP), for a petition filed by State Bank of India. Barasat – Krishnagar Expressways Limited (BKEL) has made an appeal to "The Hon'ble NCLAT" and "The Hon'ble NCLAT" has deferred the impugned order given by NCLT and posted the next hearing to 30.06.2026.

Madhucon Infra Limited has an Investment of Rs. 1.60 lakhs in the above subsidiary. Impairment Provision of Rs. 0.16 lakhs were made against the said Investment in the books of accounts year ended 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off.

- x. The Commercial Tax Officer, Circle -1, Nellore issued an VAT penalty order/notice dated 30.04.2021 to Madhucon Infra Limited in the case of contract awarded with Simhapuri energy limited in FY 2014-15. Madhucon Infra Limited has filed a Writ Petition dated 04.11.2023 at "The Hon'ble High Court of Andhra Pradesh".
- xi. The IFCI Ltd had approved one-time settlement (OTS) of its outstanding dues of Rs.190.96 Crores vide its letters dated 24th February, 2020. In terms of settlement, OTS amount of Rs.70 Crores was to be paid by the company in three instalments. However, the company made total payment of 15.5 crores up to 31st March, 2023 and has represented to IFCI to reduce the OTS amount from Rs 70 Crores to Rs 51 Crores.

Subsequently, IFCI Ltd had approved full and final settlement of dues of Rs.51 crores to be paid within 9 months vide its letter dated 19th June, 2023. As of 31st March, 2026 the Company has paid Rs. 4,250.00 lakhs towards settlement of these dues.

- xii. In case of PT Madhucon Indonesia, a step- down subsidiary of Madhucon Projects Limited, the said entity has no revenue from operations and unaudited for the past 6 Financial years. MIL has written off investment of Rs. 614.31 lakhs being 10% of the total investment held in its subsidiary PT Madhucon Indonesia for the period from 01st April, 2025 to 31st March, 2026. Thus, a total of 50% of the investment in PT Madhucon Indonesia has been written off up to 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off

Matters Relating to Going Concern

The company, has accumulated losses and also, current liabilities exceeded current assets and the company has defaulted in respect of instalments and interest on loans, affecting the company's ability to continue as a going concern. However, the management believes the use of going concern assumption on the preparation of the financial statements of "the company" is still appropriate as company is in discussions with its lenders to obtain approval for and implementation of an appropriate debt resolution plan and will continue to be in operation in the foreseeable future.

b. Madhucon Mega Mall Private Limited

Matters Relating to Going Concern

Madhucon Mega Mall Private Limited, which is a subsidiary to "the Holding Company", the accumulated losses have completely eroded the Net worth of the company. The Subsidiary have suffered recurring Losses. The accounts of the subsidiary have been prepared on the basis of going concern assumption. However, the eroded Net worth will significantly affect these subsidiary's ability to continue as a going concern unless it raises capital in order to fund the operations.

c. Madhucon Heights Private Limited

In absence of valuation report of capital work in progress, the realizable value is not ascertainable. However as per the management representation, the case in connection therewith is still pending in the Hon'ble High court of Telangana.

d. Nama Hotels Private Limited

In absence of Fair valuation report of capital work in progress, the realizable value is not ascertainable.

e. Madhucon Toll Highways Limited

- i. We refer to the carrying value of Equity investments of Rs. 6347.75 lakhs held in subsidiaries/other companies and other investments (Unsecured Loans and advances) of Rs. 2,393.04 lakhs given by the company to its subsidiaries/other companies as at 31st March, 2026. Some of these have been incurring losses and in case of some of the subsidiaries, net worth was fully or substantially eroded /Going Concern is affected. The Company has made provision for impairment on the basis of internal evaluation. But, in the absence of fair value, we cannot ascertain whether the impairment made is adequate.
- ii. Has made a provision of Rs. 1407.77 lakhs for the Year ended 31st March, 2026, towards impairment on investment in equity and other investments made in its subsidiaries. In the absence of fair valuation of the same, we are unable to comment on the adequacy of the provisions made.
- iii. In the case of Chhapra - Hajipur Expressways Limited, a step-down subsidiary of Maducon Projects limited, networth is fully/substantially eroded and going concern is affected. "The Company" has made provision for impairment on the basis of internal evaluation of Rs. 292.56 lakhs being 10% of the total Investment held in it's step-down subsidiary Chhapra – Hajipur Expressways Limited for the period from 01st April, 2025 to 31st March, 2026 respectively. Thus, a total of 40% of the investment in Chhapra - Hajipur Expressways Limited has been written off up to 31st March, 2026.

In the absence of proper justification, we are not able to ascertain the basis of such partial write off.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Ind AS financial statements of the current period.

We have determined the matters described below to be the key audit matters to be communicated in our report

1. **The carrying value of investments held in and unsecured loans and advances given by the company to its subsidiaries, which have been incurring losses and in case of some of these companies, net worth was fully or substantially eroded.**

How the matter was addressed in our audit:

Provision for impairment was made by the company on the basis of internal evaluation.

We conducted our audit in accordance with the standards on auditing (SAs) specified under section 143(10) of "the Act". Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the Ind AS financial statements section of our report. We are Independent of the company in accordance with the code of ethics issued by the institute of chartered accountants of India together with the ethical requirements that are relevant to our audit of the Ind AS financial statements under the provisions of "the Act" and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's code of ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

2. Material uncertainty related to going concern of "The Group"

"The Group's" current liabilities exceeded current assets. In case of "The Holding Company" though discharged the dues to Punjab National Bank as per OTS agreement entered into, NOC (No Objection Certificate) is pending from the Bank. There are adverse observations in the Audit Reports of "The Holding Company" and Subsidiaries/ Step-down Subsidiaries. All these events indicate a material uncertainty existing that may cast a significant doubt on "The Group's" ability to continue as a going concern.

However, the management believes the use of going concern assumption on the preparation of the Consolidated Ind AS financial statements of "the Group" is still appropriate in view of settlement of dues under OTS in case of some banks and received approval for restructure of loan for settlement of dues by the financial institution and its continuing discussions with its other lenders to obtain approval for an appropriate debt resolution plan and also, that "The Group" will continue to be in operation in the foreseeable future.

3. Management's Responsibility for the Consolidated Ind AS Financial Statements

The Holding Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Consolidated Ind AS financial statements that give a true and fair view of the Consolidated financial position, Consolidated financial performance including consolidated other comprehensive income, consolidated changes in equity and consolidated cash flows of "The Group" in accordance with the accounting principles generally accepted in India, including the accounting Standards specified under section 133 of the Act.

The respective Board of Directors of the companies included in "The Group" are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of "The Group" and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated Ind AS financial statements by the directors of the holding company as aforesaid.

In preparing the consolidated Ind AS financial statements, the respective Board of Directors of the companies included in "The Group" are responsible for assessing the ability of "The Group" to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Management either intends to liquidate "The Group" or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the Companies included in "The Group" are responsible for overseeing the financial reporting process of "The Group".

4. Auditor's Responsibility for the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- i. Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- ii. Obtain an understanding of internal financial controls relevant to the audit in order to design audit Procedures that is appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- iii. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- iv. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant

doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists; we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause "The Group" to cease to continue as a going concern.

- v. Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the Consolidated Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- vi. Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within "The Group" to express an opinion on the consolidated Ind AS financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated Ind AS financial statements of which we are the independent auditors. For the other entities included in the consolidated Ind AS financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion

Materiality is the magnitude of misstatements in the Consolidated Ind AS financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Consolidated Ind AS financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the statements of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated Ind AS financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

5. Other Matter Paragraph:

- a) We did not audit the financial statements and other financial information of one subsidiary and, seven Madhucon Infra Limited subsidiaries, included in the statement, whose financial statements together comprise total assets, before elimination, of Rs. 2,29,037.49 lakhs as at March 31, 2026, total Revenue of Rs.8,991.78 lakhs and Total Comprehensive Income of Rs. (48,081.37) Lakhs for the for the period from 1st April, 2025 to 31st March, 2026 respectively. The financial statements and other financial information of these subsidiaries have been audited by other auditors whose reports have been furnished to us by the Management, and our audit opinion on the consolidated financial results, to the extent they have been derived from such financial statement is solely based on the reports of the other auditors.

Our opinion on the statement is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

- b) The financial statements and other financial information of 'PT Madhucon Indonesia', a Foreign stepdown subsidiary of the company included in the statement, whose financial statements comprise total assets, before elimination, of Rs. 8,758.82 Lakhs as at March 31, 2026, total Revenue of NIL and Total Comprehensive loss of Rs. (3.65) Lakhs for the period from 1st April, 2025 to 31st March, 2026 respectively. The Financial statements / financial information of this company are unaudited since last 6 financial years and current year's financial statements / information have been furnished to us by the Management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of this Foreign step down subsidiary, and our report in terms of sub-sections (3) and (11) of section 143 of the Act, in so far it relates to the aforesaid stepdown subsidiary, is based solely on such unaudited financial statements / financial information.

The "Opinion"/" Emphasis of Matter Paragraph"/" Report on Other Legal and Regulatory Requirements" in such audit reports are reproduce below:

a) Barasat -Krishnagar Expressways Limited ('BKEL')

Adverse Opinion

In our opinion, based on the significance of the matters described in the Basis for Adverse Opinion section of our report, the accompanying standalone financial statements do not present fairly, in all material respects, the financial position of the Company as at 31st March 2026, and its financial performance and its cash flows for the year then ended in accordance with the Indian Accounting Standards prescribed under section 133 of the Companies Act, 2013, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India.

Basis for Adverse Opinion

Based on our review, we have observed the following material uncertainties that raises significant doubt on the Company's ability to continue as a going concern:

1. The project undertaken by the Company, for which purpose the Company was formed, was terminated by the National Highway Authority of India on 31-12-2015, which indicates that a material uncertainty exists that may cast significant doubt on the company's ability to continue as a going concern. However, the Company prepared its Financials as a Going Concern; at the same time, they did not provide certain provisions, which are required to be made had the entity been a going concern.
2. State Bank of India had filed a petition under Section 7 of the Insolvency and Bankruptcy Code, 2016 against the Company before the Hon'ble NCLT. The Hon'ble NCLT admitted the petition and initiated Corporate Insolvency Resolution Process (CIRP) against the Company and appointed an Interim Resolution Professional (IRP)/Resolution Professional (RP). Subsequently, the management of the affairs of the Company vested with the IRP/RP and Committee of Creditors (CoC) was constituted. The Company filed an appeal before the Hon'ble NCLAT, Chennai bearing Company Appeal (AT) (CH) (Ins) No.453/2023 challenging the admission order. As per the latest available order dated 22.04.2026, the matter is pending before the Hon'ble NCLAT and posted for further hearing on 30.06.2026. Further, the earlier interim order, if any, granted by the Hon'ble NCLAT continues till the next date of hearing.
3. As per the Arbitral Tribunal Award dated 05-05-2022, the company is liable to pay the awarded claim to the EPC contractor M/s Madhucon Projects Limited amounting to Rs.396.06 crores. The company had not challenged this award; however, the company had not passed necessary entries in its books of accounts recognising this liability.

In view of the above, we are unable to obtain sufficient appropriate audit evidence to quantify the impact of financial statements, if any, that may be required to be made and the consequential impact thereof on the accompanying standalone financial statements for the year ended 31st March 2026. In the absence of such evidence and coupled with the adverse factors mentioned above and the diverse stand taken by the Company while making provisions, we are unable to quantify the impact as such exercise was not carried on by the Company.

Material Uncertainty related to Going Concern

We draw attention to Notes 5 and 15 of the standalone financial statements, which describe that the Company has written off significant portion of receivables from NHAI amounting to Rs. 14,551.29 Lakhs. Further, the Company's current liabilities exceed its current assets as at the balance sheet date. As informed by the management of the company, the receivable from NHAI will be written off in subsequent years amounting to Rs. 29,102.58 Lakhs as on 31st March, 2026, based on the developments from time to time. These events or conditions indicate the existence of a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern.

Our opinion is not modified in respect of this matter.

Emphasis of Matter

1. We draw attention to Note 1 of standalone financial statements, which states that the Company is a public limited Special Purpose Vehicle (SPV) incorporated to execute a road infrastructure project under a concession agreement with National Highway Authority of India (NHAI), which was terminated by the company on 31st December, 2015.
2. We draw attention to Note 2.10 of the standalone financial statements, where it has been stated that the interest was not provided during the financial year from the day the term loans availed by the Company became Non-Performing Assets (NPA).
3. We draw attention to Note 35 of the standalone financial statements where it has been stated that the company is involved in significant litigation against NHAI at various forums, and in which case NHAI filed SLP in the Hon'ble Supreme Court of India and the matter is still pending.
4. We draw attention to Note 37 of the standalone financial statements where it has been stated that the Company has failed to adhere to the regulations stated in section 203 of Companies Act 2013 regarding the appointment of Key Management Personnel and Company Secretary, section 177 concerning the audit committee, section 178 concerning to nomination and remuneration committee, section 149 concerning in to appointment of Independent Director.

Our opinion is not modified in respect of the above matters.

b) Rajauli-Bakhtiyarpur Expressways Limited

Adverse Opinion

In our opinion, based on the significance of the matters described in the Basis for Adverse Opinion section of our report, the accompanying standalone financial statements do not present fairly, in all material respects, the financial position of the Company as at 31st March 2026, and its financial performance and its cash flows for the year then ended in accordance with the Indian Accounting Standards prescribed under section 133 of the Companies Act, 2013, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India.

Basis for Adverse Opinion

Based on our review, we have observed the following material uncertainties that raises significant doubt on the Company's ability to continue as a going concern.

The project was terminated by NHAI on 31-12-2015 which indicates that a material uncertainty exists that may cast significant doubt on the company's ability to continue as a going concern. Further, the Company's current liabilities exceed its current assets as at the balance sheet date. However, the Company prepared its Financials as a Going Concern; at the same time, they did not provide certain provisions, which are required to be made had the entity been a going concern.

Emphasis of Matter

1. We draw attention to Note 1 of standalone financial statements, which states that the Company is a public limited Special Purpose Vehicle (SPV) incorporated to execute a road infrastructure project under a concession agreement between the company and Bihar State Road Development Corporation Limited (BSRDC), which was terminated by BSRDC on 02-03-2016.
2. We draw attention to Note 24 of standalone financial statements which states that the company is involved in significant litigation under Arbitration against BSRDC, the outcome of which is expected to be unfavourable.

Material Uncertainty related to Going Concern

In connection with our audit of the standalone financial statements, we noticed that the Company's current liabilities exceed its current assets as at the balance sheet date.

As mentioned in the Note 1 Rajauli - Bakhtiyarpur Expressways Limited (RBEL), a Public Limited Company, was incorporated under the Companies Act, 1956, on 7th Day of May 2012 as a Special Purpose Vehicle for undertaking the work of Four Laning of Rajauli-Bakhtiyarpur Section of NH-31 from KM 47.723 to KM 154.500 on Design, Build, Finance, Operate and Transfer (DBFOT) basis. Due to the non-handing over of Right Of Way (ROW) as per terms of the Contract by BSRDC. The company approached BSRDC for mutual foreclosure of the project and the contract was mutually agreed and terminated. These events or conditions indicate the existence of a material uncertainty that may cast significant doubt on the Company's ability to continue as a going concern.

Our opinion is not modified in respect of this matter.

c) Madurai Tuticorin Expressways Limited

Adverse Opinion

In our opinion, based on the significance of the matters described in the Basis for Adverse Opinion section of our report, the accompanying standalone financial statements do not present fairly, in all material respects, the financial position of the Company as at 31st March 2026, and its financial performance and its cash flows for the year then ended in accordance with the Indian Accounting Standards prescribed under section 133 of the Companies Act, 2013, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India.

Basis for Adverse Opinion

1. We draw attention to Note 49 of standalone financial statements, which states that the standalone financial statements have been prepared by the management on a basis other than going concern, on the grounds of termination of the project, classification of borrowings as non-performing assets (NPA), and absence of revenue since such termination.
2. The project undertaken by the Company, the very purpose for which the Company was formed, was terminated by the National Highway Authority of India on 17-03-2023 which indicates that a material uncertainty exists that may cast significant doubt on the company's ability to continue as a going concern. However, the Company prepared its Financials as a Going Concern; at the same time, they did not provide certain provisions, which are required to be made had the entity been a going concern

In view of the above, we are unable to obtain sufficient appropriate audit evidence to quantify the impact of financial statements, if any, that may be required to be made and the consequential impact thereof on the accompanying standalone financial statements for the year ended 31st March 2026. In the absence of such evidence and coupled with the adverse factors mentioned above and the diverse stand taken by the Company while making provisions, we are unable to quantify the impact as such exercise was not carried on by the Company.

Material Uncertainty related to Going Concern

We draw attention to Note no. 49 of the standalone financial statements, which states that the project awarded to M/s Madurai-Tuticorin Expressways Limited has been terminated by NHAI on 17-03-2023 though company has commenced Periodic Maintenance works and its obligations. These events or conditions, indicate that a material uncertainty exists that casted significant doubt on the Company's ability to continue as a going concern. Based on our audit procedures and evaluation of the entity's standalone financial statements and other relevant information, we have concluded that the entity is not a going concern. Our conclusion is based on several factors, including the entity's financial position, cash flows from operations, and its ability to meet its obligations as they come due.

Emphasis of Matter

1. We draw attention to Note 48 of the standalone financial statements, where it has been stated that the Company had not pending litigations except arbitration with NHAI. Due to land issues and CRS clearance delays, the ROB project was extended by 1.5 years, leading the concessionaire to file arbitration claims with NHAI. As per the High Court order dated 18/11/2022, the Arbitral Tribunal's mandate expired on 17/01/2020. NHAI filed an SLP on 01/03/2023, and the Supreme Court reconstituted the tribunal on 31/07/2023. Arbitration proceedings have resumed, with cross-examination of witnesses currently underway.
2. We draw attention to Note 2.09 of the Standalone financial statements where it has been stated that the loans taken from banks and financial institutions have become NPAs. Hence, interest has not been recognized for the year on both long term and short-term portions of loans.
3. We draw attention to Note 51 of the standalone financial statements where it has been stated that the Company has failed to adhere to the regulations stated in section 203 of Companies Act 2013 regarding the appointment of Key Management Personnel and Company Secretary, section 177 concerning the audit committee, section 178 concerning to nomination and remuneration committee, section 149 concerning in to appointment of Independent Director.

Our opinion is not modified in respect of the above-mentioned matters.

d) Vijayawada-Machilipatnam Expressways Limited

Adverse Opinion

In our opinion, based on the significance of the matters described in the Basis for Adverse Opinion section of our report, the accompanying standalone financial statements do not present fairly, in all material respects, the financial position of the Company as at 31st March 2026, and its financial performance and its cash flows for the year then ended in accordance with the Indian Accounting Standards prescribed under section 133 of the Companies Act, 2013, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India.

Basis for Adverse Opinion

We draw attention to Note 2.2.13 of standalone financial statements, which states that the company is not confident enough of discharging its liabilities in the normal course of business from the applicable and expected funds, which has a significant impact on going concern assumption of the company. However, the Company prepared its Financials as a Going Concern; at the same time, they did not provide certain provisions, which are required to be made had the entity been a going concern.

The Company is a public limited Special Purpose Vehicle (SPV) incorporated to execute a road infrastructure project under a concession agreement, which was terminated by NHAI on 29-10-2013. Since then, the Company has had no operational activities from the date of termination.

Further, it is involved in significant litigation under Arbitration, the outcome of which remains uncertain.

Despite these adverse conditions, the management has prepared the financial statements on historical cost basis of accounting as per the applicable Ind AS, which, in our view, is inappropriate, given:

Termination of the only revenue-generating contract,
Absence of business operations for an extended period,
Uncertainty around recovery of dues or continuation of business,
And the Company's ongoing legal dispute.

Had the Company prepared its financial statements using an appropriate alternative basis, such as liquidation basis, the values of assets, liabilities, and related disclosures would have been materially different. Accordingly, we express an adverse opinion on these Standalone financial statements.

Material Uncertainty Related to Going Concern

As mentioned in the Note 2.1.1, The fact of Cancellation of the company's project undertaken by NHAI, ongoing legal disputes, loan accounts being categorized as non-performing assets and the resultant financial distress faced by the company raise serious doubts about the ability of the Company to continue as a going concern and reflect significant weaknesses in governance and regulatory compliance.

Given these conditions and the absence of a realistic plan to continue or revive operations, we are of the view that the standalone financial statements should have been prepared using the liquidation basis of accounting, which would have involved significant changes in the measurement and presentation of assets and liabilities. The use of historical cost basis in such a context is not appropriate and materially misstates the financial position of the Company.

e) TN (DK) Expressways Limited

Qualified Opinion

In our opinion and to the best of our information and according to the explanations given to us, except for the possible effects of the matter described in the "Basis for Qualified Opinion" section of our report, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2026, the loss, changes in equity and its cash flows for the year ended on that date.

Basis for Qualified Opinion

As mentioned in the Note No. 1, TN(DK) Expressways Limited (TNDK) was incorporated under the Companies Act, 1956, on 31st Day of January, 2006 as a Special Purpose Vehicle for Design, Construction, Development, Finance, Operation and Maintenance of KM 305.600 (End of Karpur Bypass) - KM 373.275 (Start of Proposed Flyover at Dindigul Bypass) covering 68.125 Kms, and Improvement, Operation and Maintenance of KM 292.600 (Start of Karur Bypass) - KM 305.600 (End of Karur Bypass) covering 9.600 Kms on NH-7 in state of Tamil Nadu on Build, Operate and Transfer (BOT) basis.

Based on information provided to us by management.

1. The Company has defaulted in repayment of borrowings and the loan accounts have been classified as Non-Performing Assets (NPA) by banks / financial institutions. However, the Company has not recognized interest expense and the corresponding interest liability on such borrowings in the standalone financial statements for the year ended March 31, 2020 onwards, as required under Ind AS 109 "Financial Instruments" and Ind AS 23 "Borrowing Costs".
2. In the absence of recognition of such interest liability, we are unable to quantify the consequential impact thereof on finance costs, other financial liabilities, total loss for the year and retained earnings. Had the aforesaid interest been recognized, finance costs and financial liabilities would have increased and the loss for the year would have increased by the corresponding amount.

Emphasis of Matter

1. We draw attention to Note 1 to the Standalone Financial Statements; the company has submitted claim to NHAI for the works already completed. The company has initiated arbitration by invoking arbitral clause and the award was in Favor of the company. The company has approached the Hon'ble High Court for execution of arbitration award. NHAI contested the award and filed a petition with the Hon'ble High Court of Delhi.
2. We draw attention to Note 41 (c) to the Standalone Financial Statements; the company has recognized a contingent liability for the penalty levied by NHAI of Rs. 475.36 Crs for delay in carrying out the periodic maintenance obligations in the project stretch. In this regard, the company has commenced periodic maintenance works and completed the major portion of the periodic maintenance works and its obligations as per the notice given.
3. We draw attention to Note 2.09 of the standalone financial statements, where it has been stated that the Company has not provided interest on term loans from the date account became Non-Performing Asset.
4. We draw attention to Note 53 of the standalone financial statements, where it has been stated that the Company has failed to adhere to the regulations stated in section 203 of Companies Act 2013 regarding the appointment of Key Management Personnel and Company Secretary, section 177 concerning the audit committee, section 178 concerning to nomination and remuneration committee, section 149 concerning in to appointment of Independent Director, Section 138 concerning Internal Audit and Section 148 concerning maintenance of cost records.

5. We draw attention to Note 51 to the Standalone Financial Statements, where it has been stated that the company had not obtained any actuarial valuation reports for the year under review.
6. We draw attention to Note 52 to the Standalone Financial Statements, where State Bank of India had filed a petition under Section 7 of the Insolvency and Bankruptcy Code, 2016 against the Company before the Hon'ble NCLT, Hyderabad Bench-II bearing CP (IB) No.112/07/HDB/2023. The Hon'ble NCLT, vide order dated 29.07.2025, disposed of the said petition without initiating Corporate Insolvency Resolution Process (CIRP), while granting liberty to the Financial Creditor to file a fresh petition in future upon occurrence of specified events.

Our Opinion is not modified in respect of these matters.

f) Trichy-Thanjavur Expressways Limited

Adverse Opinion

In our opinion, based on the significance of the matters described in the Basis for Adverse Opinion section of our report, the accompanying standalone financial statements do not present fairly, in all material respects, the financial position of the Company as at 31st March 2026, and its financial performance and its cash flows for the year then ended in accordance with the Indian Accounting Standards prescribed under section 133 of the Companies Act, 2013, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India

Basis for Adverse Opinion

1. M/s IDBI Bank Limited had filed a petition under Section 7 of the Insolvency and Bankruptcy Code, 2016 against the Company before the Hon'ble NCLT, Hyderabad Bench-I. The Hon'ble NCLT, Hyderabad Bench-I admitted the petition and initiated Corporate Insolvency Resolution Process (CIRP) against the Company by appointing an Interim Resolution Professional (IRP), and subsequently the affairs of the Company are being managed by the Resolution Professional (RP). The Company has filed an appeal before the Hon'ble NCLAT, Chennai seeking relief against the said order and the matter is pending adjudication.
2. The project for which the Company was set up, was terminated by NHAI on 17-03-2023 which indicates that a material uncertainty exists, that may cast significant doubt on the company's ability to continue as a going concern. However, the Company prepared its Financials as a Going Concern; at the same time, they did not provide certain provisions, which are required to be made had the entity been a going concern.

In view of the above, we are unable to obtain sufficient appropriate audit evidence to quantify the impact of financial statements, if any, that may be required to be made and the consequential impact thereof on the accompanying standalone financial statements for the year ended 31st March 2026. In the absence of such evidence and coupled with the adverse factors mentioned above and the diverse stand taken by the Company while making provisions, we are unable to quantify the impact as such exercise was not carried on by the Company.

Material Uncertainty Relating to Going Concern

As mentioned in the Note No 1, Trichy - Thanjavur Expressways Limited was incorporated under the Companies Act, 1956, on 13th April, 2006 as a Special Purpose Vehicle of Madhucon Projects Limited for execution of four lanes Trichy - Thanjavur Section Road Project on NH-67 in the state of Tamil Nādu on Build, Operate and Transfer (BOT) basis. Due to delays in undertaking periodic maintenance works NHAI terminated the project on 17-03-2023 through issue of termination notice.

Based on our audit procedures and evaluation of the entity's standalone financial statements and other relevant information, we have concluded that the entity is not a going concern. Our conclusion is based on factors mentioned above, including the entity's financial position, cash flows from operations, and its ability to meet its obligations as they come due.

Emphasis of Matter

1. We draw attention to Note 1 of the Standalone financial statements, the company has submitted claim to NHAI for the works already completed. As informed to us, the company has initiated arbitration by invoking arbitral clause and the arbitration proceedings have commenced, which are still in progress.
2. We draw attention to Note 2.09 of the Standalone financial statements which states that loans from banks and financial institutions have become NPA's on 30th October, 2018. Thereafter, interest has not been recognized for the year on both long term and short-term portions of loans.
3. We draw attention to Note 7, 16 and 17 of standalone financial statements which states that the balances are yet to be confirmed from third parties.

4. We draw attention to Note 51 of standalone financial statements, where it has been stated that the Company has failed to adhere to the regulations stated in section 203 of Companies Act 2013 regarding the appointment of Key Management Personnel and appointment of company secretary, as well as provisions of 177 and 178 concerning the audit committee and nomination and remuneration committee, section 138 concerning internal audit, section 148 concerning maintenance of cost records, and section 149 concerning in to appointment of Independent Director.

Our opinion is not modified in respect of the matters mentioned above.

g) Chhapra-Hajipur Expressways Limited

Adverse Opinion

In our opinion, based on the significance of the matters described in the Basis for Adverse Opinion section of our report, the accompanying standalone financial statements do not present fairly, in all material respects, the financial position of the Company as at 31st March 2026, and its financial performance and its cash flows for the year then ended in accordance with the Indian Accounting Standards prescribed under section 133 of the Companies Act, 2013, read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India.

Basis for Adverse Opinion

We draw attention to Note 20 of standalone financial statements, where it is stated that the Company has been incorporated on 2nd June 2010 as Special Purpose Vehicle for undertaking the Design, Engineering, Financing, Procurement, Construction, Operation and Maintenance of 4 laning of Chhapra-Hajipur section of NH-19 from KM 143.200 to Km 207.200 in the state of Bihar on annuity basis for a concession period of 15 years (2.5 years of construction period and 12.5 years of operating period).

The above-mentioned contract was awarded by National Highway Authority of India (NHAI). As per the said Agreement, the company shall hand over project to the NHAI on expiry of concession period. The Concession Agreement, on execution, will entitle the company to take a fixed sum of annuity every 6 months, in arrears, starting from the date of commencement of commercial operations (COD) from NHAI. However, as there was considerable delay in the execution, and the Company could complete only 87.28% of the project (which was due to several factors as listed in the said Note No.20) during the current year 2025-2026, NHAI had terminated the said contract given to the Company and transferred the said project to some other nominated company. Lenders also exercised their substitution rights in this regard.

This resulted in Ind-AS 36 'Impairment of Assets' to be followed which mandates that an asset cannot be carried on the balance sheet at an amount exceeding its recoverable amount. As the company no longer has control over the project, the concessionaire agreement is terminated and physical possession is given to another nominated company, the corresponding value shown as Project Asset should be fully provided for, which was not done by the Company, which is not in compliance with Ind AS 36.

Similarly, in the immediately preceding year, the management out to had recognised the amount receivable from NHAI as per Appendix D – "Service Concession Arrangements" to Ind AS 115 – "Revenue from Contracts with Customers" which was not done by the Company.

Further, as per para 5.4.1 of Ind AS 109 – "Financial Instruments", interest must be calculated using the effective interest method which is to be recognised in statement of profit and loss, which was not done by the Company.

With reference to Note no. 3 stated in the financial statements, the amount stated as "Project cost" in Non-current Assets amounting Rs. 1,19,721.79 Lakhs as on 31-03-2026, Rs. 1,19,365.27 Lakhs as on 31-12-2025, Rs. 1,19,365.27 Lakhs as on 30-09-2025 and Rs.1,19,365.27 Lakhs as on 30-06-2025 has not been recognized as prescribed under INDAS 109, in addition to non-provision;

We also draw attention to Note No.9 Borrowings wherein various amounts due towards Term Loan, NHAI Loan and interest accrued thereon are disclosed. Subsequent to the exercising of substitution agreement by Lenders to other Nominated Company upon termination of the Project by NHAI, the details of exact amount payable to various Lenders was not ascertainable, as Company had calculated interest on those loans only upto the date of NPA and hence the actual amount calculated by the Banks and its appropriation if any, from the value offered by the nominated company is not known to be accounted for in the financials.

We draw attention to Note 14, 15 & 36.8 of the standalone financial statements, which describes the accounting treatment of the "Revenue from Operations". In our view, the Company has not complied with the requirements of Appendix D to Ind AS 115, Revenue from Contracts with Customers, relating to Service Concession Arrangements, in determining the said amount.

Had the Company applied the appropriate principles, the measurement, recognition and presentation of the various assets, liabilities, revenue as well as provisioning expenses might have been different. Further, as the Company ceased

to be a Going Concern, Financial Statements have to be drawn and prepared accordingly, which was not done by the Company. Hence, we are unable to determine the impact, if any, on the accompanying standalone financial statements.

Because of the matters described in the above paragraphs, we were unable to obtain sufficient and appropriate audit evidence to quantify its impact on the standalone financial statements.

Emphasis of Matter

1. We draw attention to Note 36.12 to the Standalone financial statements, where it has been stated that interest is not provided during the financial year due to term loans became Non-performing Assets (NPA), however the company has provided interest on NHAI loan.
2. We draw attention to Note 36.21 to the Standalone financial statements, Company has failed to adhere to the regulations stated in section 203 of Companies Act, 2013 regarding the appointment of Key Management Personnel and appointment of company secretary as well as provisions of 177 and 178 concerning the audit committee and nomination and remuneration committee and section 149 concerning in to appointment of Independent Director.

Our opinion is not modified in respect of the above-mentioned matters.

h) Ranchi Expressways Limited

Qualified Opinion

We have audited the accompanying Standalone financial statements of M/s RANCHI EXPRESSWAYS LIMITED ("REL") which comprises the Balance Sheet as at 31st March, 2026, and the Statement of Profit and Loss, the Statement of Cash flows and the Statement of Changes in Equity for the year then ended, and notes to the financial statements and a summary of significant accounting policies and other explanatory information.

In our opinion and to the best of our information and explanations given to us, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the aforesaid Standalone financial statements give a true and fair view in conformity with the accounting principles generally accepted in India, on the state of affairs of the Company as at 31st March 2026, and its Cash flows for the year ended on that date.

Basis for Qualified Opinion

- i. No Internal audit was conducted for the financial year as applicable under section 138 of the Companies Act, 2013 and relevant rules made thereunder.
- ii. The Company has not complied with the provisions of Indian Accounting Standard Ind AS 37 (Provisions, Contingent Liabilities and Contingent Assets) Claims being Contingent asset in nature. This has resulted in over-statement of Current Assets by Rs.669.06 crores and understatement of Cumulative loss by the same amount.
- iii. Note 14 to the Financial Statements which describes the Outstanding balances of loans and interests thereon from Banks or financial institutions for which no Confirmations were received from banks.
- iv. The Company has defaulted on payment of Statutory Dues (PF & Professional tax), which was due and pending for more than 6 months.
- v. The company has not been complying with Chapter XVII-B of Income tax related to deposit of TDS deducted with the income tax authorities.
- vi. The company had not deposited works contract tax amounts to Rs.20.74 crores with the government authority.

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics.

However, because of the matters described in the above paragraphs, we were not able to obtain sufficient and appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

Emphasis of matters:

We draw your attention to the following matters in the Notes to the financial statements:

- i. Ranchi Expressways Limited was incorporated under the Companies Act, 1956, on 29th Day of March 2011 as a Special Purpose Vehicle for Design, Build, Finance, Operate and Transfer (DBFOT) of Four Laning of Ranchi-Rargaon-Jamshedpur Section of NH-33 from Km. 114.000 to Km. 277.500 in the state of Jharkhand on DBFOT (Annuity) basis for a concession period of 15 years. This contract was awarded by National Highway Authority of India. The Company shall hand over the Project Highway to NHAI on expiry of the Concession Period. The Rights of Concessionaire as specified in Note- 1 to the financial statements has been suspended pursuant to Article 36 of the Concessionaire Agreement with NHAI.
- ii. The company has achieved physical progress of 50.24% and about 10% is in WIP and approached NHAI for One Time Fund Infusion (OTFI) for completion of the remaining stretch. NHAI initially sanctioned an amount of Rs.223 Crs as One Time Fund Infusion and subsequently NHAI has gone back by cancelling the already sanctioned OTFI amount of Rs.223 Crs. Lenders and the company preferred One Time Settlement (OTS) with NHAI for the work already completed.
- iii. While negotiations are going on for OTS proposal, NHAI has terminated the Concession Agreement on 30/01/2019 without following the termination procedure laid down in the Concession Agreement and called for tenders from public to complete the balance work on EPC basis. Since the project got terminated, Lenders are seeking for a One Time Settlement. Company and Lenders agreed and requested the NHAI to refer the matter to Conciliation Committee of Independent Engineers (CCIE).
- iv. The NHAI had given its consent to refer to the matter to CCIE vide its letter dated 18-04-2019. The company has submitted the claim to NHAI. The proceedings of CCIE commenced on 25-09-2019. CCIE vide their order dated 10-08-2020 informed that both parties, despite their attempts at reaching an amicable settlement of their disputes through conciliation before this committee, have not been successful. The committee hereby records the failure and closure of the conciliation proceedings on this matter. The company has initiated an arbitration clause the arbitration committee formed, and arbitration proceedings commenced. EPC contractor has made claims against the company. On receipt of arbitration award the company will negotiate with the EPC Contractor to settle the claims.
- v. CBI has filed FIR against the Company, Promoters, Directors and Holding Companies on 12/03/2019 under Prevention of Corruption Act and Indian Penal Code. Subsequently, the Enforcement Directorate raided the premises of the Company on 11-06-2021 and the ED is collecting information and investigation is under progress.
- vi. Banker, the State Bank of India which Disbursed Loans to the Ranchi Express Way Ltd has filed a petition under IBC Code, 2016 herewith referred as Financial Creditor with the National Company Law Tribunal (Hyderabad Bench-1). The Bench is satisfied that the bank has established an existence of financial debt of sum exceeding one crore rupees payable by the respondent, the Ranchi Expressways Limited. In the process, the honorable bench appointed Interim Resolution Professional (IRP) and declared the moratorium under section 14 of IBC Code on 22nd Dec 2023.
- vii. M/s State Bank of India has filed a petition under section 7 of IBC Code, 2016 being CP (IB) No. 145 of 2023, before Hon'ble NCLT, Hyderabad Bench-1. The Hon'ble NCLT, Hyderabad Bench-1 by order dated 22.12.2023 allowed the petition filed by State Bank of India and appointed an Interim Resolution Professional. Apart from the same, the Hon'ble NCLT, Hyderabad Bench-1 by a separate order dated 22.12.2023, dismissed the Application being IA (IBC) No. 1922 of 2023 filed by REL for taking additional documents on record.
- viii. The Company challenged both the orders by filing Company Appeal being Company Appeal No. 28 of 2024 challenging the acceptance of section 7 IBC petition filed by State Bank of India and Company Appeal No. 147 of 2024 challenging the dismissal of Application being IA (IBC) No. 1922 of 2023, before Hon'ble NCLAT, Chennai Bench.
- ix. The Hon'ble NCLAT, Chennai Bench in Company Appeal No. 28 of 2024 and Company Appeal No. 147 of 2024 by Common Order dated 12.08.2025 has ordered:

"Heard the learned counsel for the parties, arguments concluded, the respective counsels for the parties are requested to file their written submissions, within a period of one week".

Further, the Hon'ble NCLAT, Chennai Bench also directed:

"Interim Order, if any, granted by this 'Tribunal' in Company Appeal (AT) (CH) (Ins) No. 28/2024, shall continue to operate till the pronouncement of judgment".

The next date of hearing is not yet mentioned as on 08-05-2026.

- x. As of 31st March 2026, the company had incurred project costs totaling ₹1,33,812.65 lakhs. The company initiated the amortization of these financial assets from financial year 2024-25, applying the costs over a 4-year period. The

amortized amount for the period was ₹33,453.16 lakhs. However, the remaining unamortized balance, ₹66,906.45 lakhs, was recognized as "Claims Receivable" under the head "Other Financial Assets". This accounting treatment appears to contravene the provisions of Indian Accounting Standard (Ind AS) 37 – Provisions, Contingent Liabilities, and Contingent Assets, which prohibits the recognition of contingent assets. Contingent assets are not recognized in the financial statements but are disclosed when an inflow of economic benefits is probable. Consequently, recognizing the unamortized costs as receivable has led to an overstatement of current assets by ₹66,906.45 lakhs and an understatement of cumulative losses by the same amount, potentially misrepresenting the company's financial position. Furthermore, the termination of the Concession Agreement indicates material uncertainty, casting significant doubt on the company's ability to continue as a going concern.

- xi. Interest on Term Loans from banks are not provided for during the year as the Bank Accounts have been frozen.
- xii. We draw attention to Note-13 to the Financial Statements which indicated that the Company has accumulated losses of Rs.83,697.38 Lakhs and its Net worth has been substantially eroded.
- xiii. We draw attention to Note-50 to the financial statements, which states that the Company has not complied with the requirements of Section 149 of the Companies Act, 2013 relating to the composition of the Board of Directors and provisions of Section 177 of the Companies Act, 2013 regarding the constitution of Audit Committee with independent directors. As disclosed, the Company did not have the prescribed number of Directors and Independent director on its Board during the financial year ended 31st March 2026.
Our Opinion is not modified in respect of these matters.

Our opinion on the consolidated financial statements is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

6. Report on Other Legal and Regulatory Requirements

1. As required by section 143(3) of the Act, we further report that:
 - a) we have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
 - b) Except for the possible effects of the matter described in the basis for Qualified opinion, in our opinion proper books of account as required by law have been kept by the Group so far as appears from our examination of those books;
 - c) Except for the possible effects of the matter described in the basis for Qualified opinion the Consolidated Balance Sheet, Consolidated Statement of Profit and Loss including Consolidated Other Comprehensive Income, the Consolidated Statement of Cash Flows and the Consolidated statement of changes in equity dealt with by this Report are in agreement with the books of account;
 - d) Except for the possible effects of the matter described in the basis for Qualified opinion, the aforesaid Consolidated Ind AS Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act, read with relevant rules issued thereunder.
 - e) On the basis of written representations received from the directors as on March 31, 2026, and taken on record by the Board of Directors of respective companies including "the group", none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164(2) of the Act.
 - f) With respect to the adequacy of the internal financial controls over financial reporting of respective companies including "the group" and the operating effectiveness of such controls, refer to our separate report in 'Annexure A'; and
 - g) With respect to other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us;
 - i. The Group has disclosed the pending litigations which would impact its financial position in its notes to Consolidated Ind AS financial statements.
 - ii. The Group does not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii. The Holding Company has not complied with the provisions of section 124(5) of the Companies Act, 2013 regarding the remittance of unpaid dividend of an amount aggregating to Rs. 3.73 Lakhs relating to Financial Years 2009-10 to 2010-11 from unpaid dividend account to Investor Education and Protection Fund (IEPF) within the stipulated period.
 - iv. (a) The Management of respective companies including "the group" has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by The company or "The Group" to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - (b) The Management of respective companies including "the group" has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the company or "The Group" from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities

identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- v. None of the companies in "The Group" has neither declared nor paid any dividend during the year.
- vi. (a) Based on our examination, which included test checks, "the holding Company" and its subsidiaries and step-down subsidiary audited by us have used accounting software for maintaining its books of account for the financial year ended 31st March, 2026, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

(b) In case of one subsidiary and, seven step down subsidiaries of "The Group" not audited by us, comments made by respective auditors are reproduced below:

- (i) In case of Ranchi Expressways Ltd

"Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended 31st March, 2026, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with.

As proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 is applicable from April 1, 2023 reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 on preservation of audit trail as per the statutory requirements for record retention is not applicable for the financial year ended March 31, 2026."

- (ii) In case of other subsidiaries and step-down subsidiaries

"Proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 for maintaining books of account using accounting software which has a feature of recording audit trail (edit log) facility is applicable to the Company w.e.f. April 1, 2023. However, the company has not maintained the books of accounts with edit log facility."

For P. Murali & Co,
Chartered Accountants,
FRN No: 007257S

A Krishna Rao
Partner
M.No:020085
UDIN: 26020085DNJFWM9217

Place: Hyderabad
Date: 28-05-2026

Annexure A to the Independent Auditor's Report

Report on the Internal Financial Controls over Financial Reporting under clause (i) of the Sub-section 3 of the Section 143 of the Companies Act, 2013 ('The Act')

In conjunction with our Audit of the Consolidated Ind AS financial statements of the company as of and for the year ended 31st March 2026, we have audited the internal financial controls over financial reporting of Madhucon Projects Limited ('the Holding company') and its subsidiary companies which are incorporated in India, as of the date.

Management's Responsibility for Internal Financial Controls

The respective company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the company's internal financial controls over financial reporting based on our Audit. We conducted our audit in accordance with the Guidance note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the standards on Auditing deemed to be prescribed under section 143(10) of the Act to the extent applicable to an Audit of Internal Financial Controls, both applicable to an audit of Internal Financial Controls and both issued by the ICAI. These standards and guidance note require that we comply with ethical requirements and plan and performed the audit to obtain reasonable assurance about whether adequate

internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our Audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the Auditor's Judgment, including the Assessment of the risk of material misstatement of the Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion and the company's internal financial control system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A Company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control over financial reporting includes these policies and procedures that (1) pertain to the maintenance of records that, in reasonable detailed, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Financial Statements in accordance with generally accepted principles, and that receipts and expenditures are being made only in accordance with authorization of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Financial Statements.

Inherent Limitation of Internal Financial Controls over Financial Reporting

Because of the inherent limitation of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, Projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Qualified Opinion

In our opinion, except for the possible effects of the matters described in the basis for qualified opinion, the Company has an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were not operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

Other Matter

We did not audit the internal financial controls over financial reporting of one subsidiary and, seven step-down subsidiaries included in the statement, whose financial statements reflect total assets of Rs. 2,29,037.49 lakhs as at 31 March 2026 and total revenue of Rs. 8,991.78 lakhs for the year ended 31st March 2026. The internal financial controls over financial reporting of these entities have been audited by other auditors whose reports have been furnished to us, and our opinion, in so far as it relates to the internal financial controls over financial reporting included in respect of these entities, is based solely on the reports of the other auditors.

**For P. Murali & Co,
Chartered Accountants,
FRN No: 007257S**

**A Krishna Rao
Partner
M.No: 020085
UDIN: 26020085DNJFWM9217**

**Place: Hyderabad
Date: 28-05-2026**

MADHUCON PROJECTS LIMITED
Consolidated Balance Sheet As at March 31, 2026

(All the amounts are in lakhs except "No of Shares", "Face value of Equity share" and Earning per share)

(₹ in Lakhs)

	Note No.	As at March 31, 2026	As at March 31, 2025
ASSETS			
Non-Current Assets			
(a) Property, Plant and Equipment	2.1	3,598.50	4,134.52
(i) Capital Work-in-Progress	2.1	8,708.53	8,708.53
Intangible Assets	2.1a	4,729.55	8,311.62
(ii) Intangible Assets under Development		-	-
(iii) Investment Properties		-	-
(b) Financial Assets			
(i) Investments	2.2	54.58	54.58
(ii) Trade Receivables	2.3	0.10	-
(iii) Loans	2.4	5,846.18	5,605.74
(iv) Others Financial Assets	2.5	127,794.49	133,003.98
(c) (Deferred Tax Assets (Net))	2.6	5,106.08	5,015.26
(d) Other Non-Current Assets	2.7	23,549.51	20,425.10
Total Non-Current Assets		179,387.52	185,269.33
Current Assets			
(a) Inventories	2.8	172.98	180.01
(b) Financial Assets			
(i) Investments		-	-
(ii) Trade Receivables	2.9	586.82	542.48
(iii) Cash and Cash Equivalents	2.10	7,782.75	5,985.96
(iv) Bank Balances other than above	2.11	689.81	643.56
(v) Loans	2.12	635.83	-
(vi) Others Financial Assets	2.13	104,630.77	149,118.42
(c) Current Tax Asset (Net)	2.14	2,638.11	2,392.33
(d) Other Current Assets	2.15	16,962.16	17,082.42
Total Current Assets		134,099.23	175,945.18
Total Assets		313,486.75	361,204.52
EQUITY AND LIABILITIES			
Equity			
(a) Equity Share Capital	2.16	740.32	740.32
(b) Other Equity	2.17	(188,629.62)	(147,530.61)
Less : Profit / (Loss) from Associates		-	-
Equity Attributable to Shareholders of the Company		(187,889.30)	(146,790.29)
(c) Non-Controlling Interests		(56,220.46)	(53,725.18)
Total Equity		(244,109.76)	(200,515.47)
Liabilities			
Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	2.18	172,302.53	145,582.24
(ii) Trade Payables	2.19	16,038.93	22,108.64
(A) total outstanding dues of micro enterprises and small enterprises; and			
(B) total outstanding dues of creditors other than microenterprises and small enterprises.]			
(iii) Other Financial Liabilities	2.20	91.91	3,678.49
(b) Provisions	2.21	13,855.74	18,467.52
(c) Deferred Tax Liabilities (Net)		-	-
(d) Other Non-Current Liabilities	2.22	10,901.88	15,096.03
Total Non-Current Liabilities		213,190.99	204,932.92
Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	2.23	193,417.12	209,855.40
(ii) Trade Payables	2.24	15,380.02	11,368.47
(A) total outstanding dues of micro enterprises and small enterprises; and			
(B) total outstanding dues of creditors other than microenterprises and small enterprises.]			
(iii) Other Financial Liabilities	2.25	34,186.87	24,227.09
(b) Other Current Liabilities	2.26	58,302.31	68,165.73
(c) Provisions	2.27	42,376.45	42,411.77
(d) Current Tax Liabilities (Net)	2.28	742.75	758.62
Total Current Liabilities		344,405.52	356,787.08
Total Equity and Liabilities		313,486.75	361,204.52

Significant accounting policies & Notes to accounts

The accompanying notes are an integral part of the consolidated financial statements

As per our reported even date annexed

For and on behalf of the Board

For P.Murali & Co.

Chartered Accountants

FRN : 007257S

A.Krishna Rao

Partner

Membership Number 020085

UDIN:26020085DNJFWM9217

Place : Hyderabad

Date : May 28, 2026

Mohammad Shafi
Jt. Managing Director
DIN-07178265

K. Venkateswarlu
Director cum CFO
DIN-09713108

D. Mallu Reddy
Company Secretary
ACS: 9559

MADHUCON PROJECTS LIMITED
Consolidated Statement of Profit and Loss for the Year Ended March 31, 2026

(₹ in Lakhs)

	Note No.	Year Ended March 31, 2026		Year Ended March 31, 2025	
(a) Revenue					
(i) Revenue from Operations	2.29	55,177.12		67,656.13	
(ii) Other Income	2.30	19,967.77		33,467.96	
Total Revenue			75,144.89		101,124.09
(b) Expenses					
(i) Cost of Materials and Work Expenses	2.31	33,308.05		53,594.54	
(ii) Changes in inventory and work-in-progress		-		-	
(iii) Employee Benefits Expense	2.32	1,549.37		1,812.86	
(iv) Finance Costs	2.33	66.57		3,884.20	
(v) Depreciation and amortization expense	2.1	52,292.52		53,111.73	
(vi) Other Expenses	2.34	35,016.74		40,480.74	
Total Expenses			122,233.25		152,884.07
Profit before Exceptional and Extraordinary Items and Tax			(47,088.36)		(51,759.98)
Exceptional Items			-		-
Share of (Loss) from Associate Company			-		-
Profit Before Tax			(47,088.36)		(51,759.98)
Tax Expense					
Current Tax		-		-	
Adjustment of Tax relating to earlier periods		-		-	
Deferred Tax		(90.82)		564.30	
			(90.82)		564.30
(Loss) / Profit for the Year			(46,997.54)		(52,324.28)
Attributable to					
Shareholders of the Company			(44,452.64)		(47,520.49)
Non-Controlling Interests			(2,544.87)	-	(4,803.79)
Other Comprehensive Income					
Re-Classification of Employee Defined Benefit Obligation			0.36		7.87
Exchange differences on translation			-		-
Amount Not Reclassifiable to P&L			-		-
Other Comprehensive Income for the Year			0.36		7.87
Total Comprehensive (Loss) / income for the year			(44,452.28)		(47,512.62)
Attributable to					
Shareholders of the Company			(44,452.28)		(47,512.62)
Non-Controlling Interests			(2,544.87)		(4,803.79)
Total Comprehensive Income			(44,452.28)		(47,512.62)
Earnings per share of Face Value of ₹ 10/- each					
Basic and Diluted			(60.24)		(64.40)

Significant accounting policies & Notes to accounts
The accompanying notes are an integral part of the consolidated financial statements
In terms of our report attached

For P.Murali & Co.
Chartered Accountants
FRN : 007257S

For and on behalf of the Board

A.Krishna Rao
Partner
Membership Number: 020085
UDIN: 26020085DNJFWM9217

Mohammad Shafi
Jt. Managing Director
DIN-07178265

K. Venkateswarlu
Director cum CFO
DIN 09713108

Place : Hyderabad
Date : May 28, 2026

D. Malla Reddy
Company Secretary
ACS: 9559

Madhucon Projects Limited

Statement of Changes in Equity for the Year ended March 31, 2026

a) Equity Share Capital

(Equity Shares of Rs1/- each 7,37,94,940 shares)

1) Current Reporting Period			(₹ in Lakhs)
Balance at the beginning of the current reporting period	Restated balance at the beginning of the current reporting period	Balance at the end of the current reporting period	
740.32	-	740.32	

2) Previous Reporting Period			(₹ in Lakhs)
Balance at the beginning of the Previous reporting period	Restated balance at the beginning of the Previous reporting period	Balance at the end of the Previous reporting period	
740.32	-	740.32	

B) Other equity

1) Current Reporting Period

(₹ in Lakhs)

	Equity component of compound financial instruments	Securities Premium	Other Reserves - General Reserve	Retained Earnings	Other items of other comprehensive income	Total
Balance at the beginning of reporting period	-	29,313.07	5,061.53	(182,709.90)	712.35	(147,622.95)
Changes in accounting policy or prior period errors	-	-	-	-	-	-
Restated balance at the beginning of the reporting period	-	-	-	-	-	-
Total comprehensive income for the year				(40,833.45)	-	(40,833.45)
Dividends	-	-	-	-	-	-
Transfer to retained earnings	-			-		-
Other Comprehensive Income/(loss) for the year	-	-	-		(173.22)	(173.22)
Adjustments on account of Consolidation				-		-
Balance at the end of the year	-	29,313.07	5,061.53	(223,543.35)	539.13	(188,622.62)

2) Previous Reporting Period

(₹ in Lakhs)

(₹ in Lakhs)

	Equity component of compound financial instruments	Securities Premium	Other Reserves - General Reserve	Retained Earnings	Other items of other comprehensive income (specify nature)	Total
Balance at the beginning of Previous reporting period	-	29,313.07	5,061.53	(182,289.59)	712.35	(147,202.64)
Changes in accounting policy or prior period errors	-	-	-	-	-	-
Restated balance at the beginning of the Previous reporting period	-	-	-	-	-	-
Total comprehensive income for the Previous year				(47,512.62)	-	(47,512.62)
Dividends	-	-	-	-	-	-
Transfer to retained earnings	(3,810.00)			-		(3,810.00)
Other Comprehensive Income/(loss) for the year	-	-	-		92.34	92.34
Adjustments on account of Consolidation	3,810.00			47,092.31		50,902.31
Profit From Associate				-		-
Balance at the end of the Previous year	-	29,313.07	5,061.53	(182,709.90)	804.69	(147,530.61)

The accompanying notes are an integral part of the standalone financial statements

In terms of our report attached

For P.Murali & Co.

Chartered Accountants

FRN : 007257S

For and on behalf of the Board

A.Krishna Rao

Partner

Membership Number 020085

UDIN: 26020085DNJFWM9217

Mohammad Shafi
Jt. Managing Director
DIN-07178265

K. Venkateswarin
Director cum CFO
DIN 09713108

D. Malla Reddy
Company Secretary
ACS: 9559

Place : Hyderabad
Date : May 28, 2026

Madhucon Projects Limited

Consolidated Statement of Cash Flow for the Year ended March 31, 2026

(All the amounts are in lakhs except "No of Shares", "Face value of Equity share" and Earning per share)

(₹ in Lakhs)

	Year ended March 31, 2026	Year ended March 31, 2025
A Cash flow from operating activities		
(Loss) / Profit before tax	(47,088.34)	(51,759.98)
Adjustments for:		
Depreciation and amortisation expense	52,292.52	53,111.73
Dividend Income	-	-
Interest Income	(322.62)	(3,208.64)
Receivables / Advances Written Off	-	-
Exceptional Items	-	-
Foreign Exchange (Gain) / Loss	-	-
Finance costs	-	3,494.83
	51,969.90	53,397.92
Operating Profit Before Working Capital Changes	4,881.56	1,637.94
Change in Working Capital		
(Increase)/decrease in Trade Receivables	(44.44)	3,029.13
(Increase)/decrease in Inventories	7.03	28.88
(Increase)/decrease in Other Financial Assets	49,697.13	48,417.73
(Increase)/decrease in Other Current and Non-Current Assets	(3,249.93)	1,771.85
Increase/(decrease) in short term borrowings (net)	(16,438.28)	(13,951.13)
Increase/(decrease) in Trade Payables	(2,058.15)	(11,500.16)
Increase/(decrease) in Other Financial Liabilities	6,373.19	(21,480.58)
Increase/(decrease) in Other Current and Non-Current Liabilities	(18,728.05)	520.83
Cash generated from operations	20,440.06	8,474.50
Income taxes paid	-	-
Net cash from operating activities	20,440.06	8,474.50
B Cash flows from investing activities		
Purchase of Property, Plant and Equipment including CWIP	(48,174.43)	(48,683.51)
Change in other equity	3,410.74	50,635.43
Changes in Investments	0.00	-
(Increase) / decrease in other bank balances	(46.25)	(643.56)
Dividend Received	-	-
Interest Received	322.62	3,208.64
Net cash used in investing activities	(44,487.31)	4,516.99
C Cash flows from financing activities		
Proceeds/(Repayment) of long term borrowings	26,720.29	(11,948.24)
Increase/(decrease) in Loans	(876.26)	4,528.36
Dividend paid	-	-
Interest paid	-	(3,494.82)
Net cash used in financing activities	25,844.03	(10,914.70)
Net increase/(decrease) in cash and cash equivalents	1,796.79	2,076.79
Cash and cash equivalents at the beginning of the financial year	5,985.96	3,909.17
Cash and cash equivalents at end of the year	7,782.75	5,985.96
	March 31, 2026'	31 March, 2025'
Cash and cash equivalents as per above comprise of the following:		
Cash and cash equivalents	7,782.75	5,985.96
Cash and Cash Equivalents end of the Year	7,782.75	5,985.96

The accompanying notes are an integral part of the consolidated financial statements
In terms of our report attached

For P.Murali & Co
Chartered Accountants
FRN : 007257S

For and on behalf of the Board

A.Krishna Rao
Partner
Membership Number 020085
UDIN: 26020085DNJFWM9217

Mohammad Shafi	K. Venkateswarlu
Jt. Managing Director	Director cum CFO
DIN-07178265	DIN-09713108

Place : Hyderabad
Date : May 28, 2026

D. Malla Reddy
Company Secretary
ACS: 9559

Madhucon Projects Limited
Notes forming part of Consolidated Financial Statements

Company Overview:

Madhucon Projects Limited (MPL) or "the Company" is an integrated construction, Infrastructure development and management Company. The Corporate Office of the Company is located at 'Madhucon House' Road No.36, Jubilee Hills, Hyderabad, India.

Basis of preparation:

A) Statement of compliance

The consolidated financial statements of the Group have been prepared in accordance with Indian Accounting Standards (Ind AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirements of Division II of Schedule III to the Companies Act, 2013.

The consolidated financial statements were authorized for issue by the Company's Board of Directors on May 28, 2026.

Details of the Group's accounting policies are included in Note 1. The accounting policies set out below have been applied consistently to the years presented in the consolidated financial statements.

B) Basis of Measurement

These consolidated financial statements are prepared under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair value in accordance with Indian Accounting Standards (Ind AS). Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

The Consolidated Balance Sheet, Consolidated Statement of Profit and Loss and OCI are prepared and presented in the format prescribed in the Schedule III to the Companies Act, 2013 ("the Act"). The Consolidated statement of cash flows has been prepared and presented as per the requirements of Ind AS 7 "Statement of Cash flows". The disclosure requirements with respect to items in the Balance Sheet and Statement of Profit and Loss, as prescribed in the Schedule III to the Act, are presented by way of notes forming part of the financial statements along with the other notes required to be disclosed under the notified Accounting Standards and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended.

C) Functional and presentation currency

Amounts in the financial statements are presented in Indian Rupees in lakhs rounded off to two decimal places as permitted by Schedule III to the Companies Act, 2013. Per share data are presented in Indian Rupees to two decimal places.

1. Summary of significant accounting policies

Basis of consolidation

The consolidated financial statements of the group comprise the financial statements of the Madhucon Projects Limited ("Parent Company") and its subsidiaries and associates ("the group") as at 31st March 2026.

Subsidiaries:

Entity which is directly or indirectly controlled by Parent Company is treated as subsidiary. Control exists when the Parent Company, directly or indirectly, has power over the investee, is exposed to variable returns from its involvement with the investee and has the ability to use its power to affect its returns.

The Parent Company starts consolidation of a subsidiary when it obtains control over the subsidiary (directly or indirectly) and ceases when it loses control (directly or indirectly) of the subsidiary.

Consolidation procedure:

The accounting policies of subsidiaries have been harmonized to ensure the consistency with the policies adopted by the Parent Company.

The financial statements of all entities used for the purpose of consolidation are drawn up to same reporting date as that of the parent company, i.e., year ended on 31st March. When the end of the reporting period of the parent is different from that of a subsidiary, the subsidiary prepares, for consolidation purposes, additional financial information as of the same date as the financial statements of the parent to enable the parent to consolidate the financial information of the subsidiary.

The consolidated financial statements of the Group combines the financial statements of Parent Company and its subsidiaries on line by line basis by adding together the like items of assets, liabilities, equity, income and expenses.

Unrealised profits/losses on intra-group transactions, Intra-group assets, liabilities, income and expenses are eliminated in consolidation. Parent's investment in each subsidiary and the Parent's portion of equity of each subsidiary are eliminated in consolidation.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Parent Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Parent Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Non-controlling interest represents that part of the total comprehensive income and net assets of subsidiaries attributable to interests which are not owned directly or indirectly by Parent Company.

1.1 Current versus non-current classification

The Group has identified twelve months as its operating cycle. The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents.

The Group presents assets and liabilities in the balance sheet based on current/ non-current classification.

An asset is treated as current when it is:

Expected to be realised or intended to be sold or consumed in normal operating cycle

Held primarily for the purpose of trading

Expected to be realised within twelve months after the reporting period, or

Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period.

All other assets are classified as non-current.

All liability is current when:

It is held primarily for the purpose of trading

It is due to be settled within twelve months after the reporting period, or

There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Group classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

1.2 Foreign exchange translation and foreign currency transactions:

The functional currency and presentation currency of the Group is Indian rupees.

Foreign currency transactions are accounted at the exchange rates prevailing on the date of transactions. Gains and losses resulting from settlement of such transactions are recognised in the Statement of Profit and Loss.

Monetary assets and liabilities related to foreign currency transactions remaining unsettled at the end of the year are translated at year end rates. The difference in translation of monetary assets and liabilities and realised gains and losses on foreign exchange transactions are recognised in the Statement of Profit and Loss.

1.3 Fair value measurement

Financial instruments are recognised when the Group becomes a party to the contractual provisions of the instrument. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- in the principal market for the asset or liability, or

- in the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1- Quoted (unadjusted) market prices in active markets for identical assets or liabilities

Level 2- Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

Level 3-Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the consolidated financial statements, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

At each reporting date, the Management analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the Group's accounting policies. For this analysis, the Management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation computation to contracts and other relevant documents.

The management also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable. On an annual basis, the Management presents the valuation results to the Audit Committee and the Group's independent auditors. This includes a detailed discussion of the major assumptions used in the valuations.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

1.4 Use of Accounting Estimates & Assumptions:

The preparation of the consolidated financial statements requires that the management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities as at the date of financial statements and the results of operation during the reported period. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates which are recognised in the period in which they are determined.

1.5 Revenue recognition

The Group has adopted Ind AS 115, Revenue from Contracts with Customers, The Group has applied the following accounting policy for revenue recognition:

Revenue from contracts with customers:

The Group recognises revenue from contracts with customers based on a five step model as set out in Ind AS 115:

- Step 1: Identify the contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.
- Step 2: Identify the performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.
- Step 3: Determine the transaction price: The transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.
- Step 4: Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Group will allocate the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Group expects to be entitled in exchange for satisfying each performance obligation.

Step 5: Recognise revenue when (or as) the entity satisfies a performance obligation.

The Group satisfies a performance obligation and recognises revenue over time, if one of the following criteria is met:

1. The customer simultaneously receives and consumes the benefits provided by the Group's performance as the Group performs; or
2. The Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or
3. The Group's performance does not create an asset with an alternative use to the Group and the entity has an enforceable right to payment for performance completed to date.

Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of various discounts and schemes offered by the Group as part of the contract.

Contract revenue (construction contracts)

Revenue from works contracts, where the outcome can be estimated reliably, is recognised under the percentage of completion method by reference to the stage of completion of the contract activity. The stage of completion is measured by calculating the proportion that costs incurred to date bear to the estimated total costs of a contract. Determination of revenues under the percentage of completion method necessarily involves making estimates by the management.

When the Group satisfies a performance obligation by delivering the promised goods or services it creates a contract asset based on the amount of consideration to be earned by the performance. Where the amount of consideration received from a customer exceeds the amount of revenue recognised this gives rise to a contract liability.

Any variations in contract work, claims, and incentive payments are included in the transaction price if it is highly probable that a significant reversal of revenue will not occur once associated uncertainties are resolved.

Consideration is adjusted for the time value of money if the period between the transfer of goods or services and the receipt of payment exceeds twelve months and there is a significant financing benefit either to the customer or the Group.

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and including taxes or duties collected as principal contractor.

Revenue earned in excess of billing has been reflected as unbilled revenue and billing in excess of revenue has been reflected as unearned revenue.

Operation and maintenance contracts

Revenue from maintenance contracts are recognized over the period of the contract as and when services are rendered.

Income from toll contracts

Toll collections from the users of the infrastructure facility constructed by the Company under the Service Concession Arrangement are accounted for based on actual collection. Revenue from sale of smart cards is accounted on cash basis.

Other Income:

Dividend Income:

Dividend income from Investments is recognised when the shareholder's right to receive payment has been established.

Interest Income:

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Contract balances**Contract assets**

A contract asset is the right to consideration in exchange for goods or services transferred to the customer. If the Group performs its obligations by transferring goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional. The contract assets are transferred to receivables when the rights become unconditional.

Trade receivables

A receivable represents the Group's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment of the consideration is due).

Contract liabilities

A contract liability is the obligation to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs under the contract.

1.6 Taxes on Income

Income tax expense represents sum of the tax currently payable and deferred tax

Current Tax

Current tax is the amount of tax payable on the taxable income for the year as determined in accordance with the applicable tax rates and the provisions of the Income tax Act, 1961.

Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Group's financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

In respect of taxable temporary differences associated with investments in subsidiaries, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary differences arise from the initial recognition of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Minimum Alternate Tax (MAT):

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, which gives future economic benefits in the form of adjustment to future income tax liability, is considered as an asset if there is convincing evidence that the entity will pay normal income tax. Accordingly, MAT is recognised as an asset when it is highly probable that future economic benefit associated with it will flow to the entity.

1.7 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

1.8 Contingent Liabilities and Contingent assets

A disclosure for Contingent liabilities is made in the notes on accounts when there is a possible obligation or present obligations that may, but probably will not, require an outflow of resources. A contingent liabilities arises where there is a liability that cannot be recognised because it cannot be measured reliably.

A contingent asset is not recognised unless it becomes virtually certain that an inflow of economic benefits will arise. When an inflow of economic benefits is probable, contingent assets are disclosed in the consolidated financial statements.

Contingent liabilities and contingent assets are reviewed at each balance sheet date.

1.9 Provisions

The Group recognises provisions when there is present obligation as a result of past event and it is probable that there will be an outflow of resources and reliable estimate can be made of the amount of the obligation.

1.10 Investments in subsidiaries and joint ventures

The Group accounts for the investments in equity shares of subsidiaries and joint ventures at cost in accordance with Ind AS 27- Separate Financial Statements. The Group reviews its carrying value of investments carried at amortised cost annually, or more frequently when there is indication for impairment. If the recoverable amount is less than its carrying amount, the impairment loss is accounted for. On disposal of investments in subsidiaries and joint venture, the difference between net disposal proceeds and the carrying amounts are recognised in the consolidated Statement of Profit and Loss.

1.11 Employee Benefits:

Provident fund is defined Contribution scheme and contributions are charged to profit and loss account of the year when the contributions to the respective funds are due. Other retirement benefits such as Gratuity, leave encashment etc., are recognized on basis of the independent actuarial valuation.

1.12 Financial Instruments:

Financial assets and financial liabilities are recognised when the Group becomes a party to the contractual provisions of the instrument. Financial assets and financial liabilities are initially measured at transaction values and where such values are different from the fair value, at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Financial Assets

Financial assets are recognised when the Group becomes a party to the contractual provisions of the instruments. Financial assets other than trade receivables are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss is initially recognised at fair value, and transaction costs are expensed in the Statement of Profit and Loss.

Subsequent Measurement

For the purpose of subsequent measurement, financial assets are classified in following categories:

Financial Assets at Amortised Cost

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial Assets Measured at Fair Value

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. Further, in case where the group has made an irrevocable selection based on its business model, for its investments which are classified as equity instruments, the subsequent changes in fair value are recognized in other comprehensive income. In any other case, financial asset is fair valued through profit and loss.

Impairment of Financial Assets

The Group recognizes loss allowances using the expected credit loss (ECL) model for the financial assets which are not fair valued through profit or loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL. The amount of expected credit losses (or reversal) that is required to adjust the loss allowance at the reporting date to the amount that is required to be recognised is recognised as an impairment gain or loss in statement of profit or loss.

De-recognition of Financial Assets

The Group de-recognises a financial asset only when the contractual rights to the cash flows from the asset expire, or it transfers the financial asset and substantially all risks and rewards of ownership of the asset to another entity. If the Group neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Group recognizes its retained interest in the assets and an associated liability for amounts it may have to pay.

If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Group continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

Equity Instruments and Financial Liabilities

Financial liabilities and equity instruments issued by the Group are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

Equity Instruments

An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities. Equity instruments which are issued for cash are recorded at the proceeds received, net of direct issue costs. Equity instruments which are issued for consideration other than cash are recorded at fair value of the equity instrument.

Financial Liabilities

Financial liabilities are classified, at initial recognition, as financial liabilities at FVPL, loans and borrowings and payables as appropriate. All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

Subsequent Measurement

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate the fair value due to the short maturity of these instruments.

De-recognition of Financial Liabilities

Financial liabilities are de-recognised when the obligation specified in the contract is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as de-recognition of the original liability and recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the Balance Sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis to realise the assets and settle the liabilities simultaneously.

1.13 Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and demand deposits with an original maturity of three months or less and highly liquid investments that are readily convertible into known amounts of cash and which are subject to an insignificant risk of changes in value net of outstanding bank overdrafts as they are considered an integral part of the Group's cash management.

1.14 Lease

The Group has no leases or any contract containing lease and accordingly, no disclosure has been made on the same.

1.15 Impairment of non-financial assets

Non-financial assets other than inventories, deferred tax assets and non-current assets classified as held for sale are reviewed at each Balance Sheet date to determine whether there is any indication of impairment. If any such indication exists, or when annual impairment testing for an asset is required, the Corporation estimates the asset's recoverable

amount. The recoverable amount is the higher of the asset's or Cash-Generating Unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets.

When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

1.16 Cash flow statement:

Cash flow statement is prepared segregating the cash flows from operating, investing and financing activities. Cash flow from operating activities is reported using indirect method. Under the indirect method, the net profit/(loss) is adjusted for the effects of:

Changes during the year in inventories and operating receivables and payables and transactions of a non-cash nature;

Non-cash items such as depreciation, provisions, unrealised foreign currency gains and losses, and undistributed profits of associates; and

All other items for which the cash effects are investing or financing cash flows.

The cash flows from operating, investing and financing activities of the Group is segregated based on the available information. Cash and cash equivalents (including bank balances) are reflected as such in the Cash Flow Statement.

1.17 Property, Plant and Equipment

Property, Plant and Equipment are stated at cost of acquisition including any directly attributable expenditure on making the asset ready for its intended use, attributable interest and finance costs, if any, till the date of acquisition/ installation of the assets less accumulated depreciation and impairment losses, if any. Subsequent expenditure relating to Property, Plant and Equipment is capitalised only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset.

On transition to Ind AS, the Group has opted to continue with the carrying values measured under the previous GAAP as at April 01, 2015 of its Property, Plant and Equipment and use the carrying value as deemed cost of the Property, Plant and Equipment on the date of transition i.e April 01, 2015.

1.18 Intangible Assets

Identifiable intangible assets are recognised when the Group controls the asset, it is probable that future economic benefits attributed to the asset will flow to the Group and the cost of the asset can be reliably measured. Intangible assets are stated at cost, less accumulated amortisation and accumulated impairment losses, if any. The estimated useful life and amortization method reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Rights under Service Concession Arrangements

Intangible assets are recognised when it is probable that future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably. Intangible assets are stated at original cost net of tax/duty credits availed, if any, less accumulated amortisation and cumulative impairment.

1.19 Depreciation/ Amortisation

Depreciable amount for assets is the cost of an asset, or other amount substituted for cost less its estimated residual value. Depreciation on Property, Plant and Equipment have been provided on Straight-Line method in accordance with the Schedule II of the Companies Act, 2013, based on the useful life estimated on the technical assessment as in force and proportionate depreciation are charged for additions/disposals during the year. In respect of additions / disposal to the fixed assets / leasehold improvements, depreciation is charged from the date the asset is ready to use / up to the date of disposal. The asset's useful lives are reviewed and adjusted, if appropriate, at the end of each reporting period.

1.20 Investment property

Investment properties are properties held to earn rentals and/or for capital appreciation (including property under construction for such purposes). Investment properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are measured in accordance with the Ind AS16's requirement for cost model.

An investment property is derecognised upon disposal or when the investment property is permanently withdrawn from use and no further economic benefits expected from disposal.

Any gain or loss arising on de-recognition of the property is included in profit or loss in the period in which the property is derecognized.

1.21 Inventories:

Raw Materials:

Raw Materials, construction materials and stores & spares are valued at lower of weighted average cost or net realizable value. Cost includes all charges in bringing the materials to the place of usage, excluding refundable duties and taxes.

Work in Progress:

Work-in-Progress is valued at the contracted rates less profit margin / estimates.

1.22 Interest in Joint Operations

A joint operation is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligations for the liabilities, relating to the arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

When a Group undertakes its activities under joint operations, the Group as a joint operator recognises in relation to its interest in a joint operation:

1. its assets, including its share of any assets held jointly,
2. its liabilities, including its share of any liabilities incurred jointly,
3. its revenue, including its share any revenue arising jointly.
4. its expenses, including its share of any expenses incurred jointly.

The Group accounts for the assets, liabilities, revenues, and expenses relating to its interest in a joint operation in accordance with the Ind AS applicable to the particular assets, liabilities, revenues, and expenses.

1.23 Insurance claims

Insurance claims are accounted for on the basis of claims admitted / expected to be admitted and to the extent that the amount recoverable can be measured reliably and it is reasonable to expect ultimate collection.

1.24 Claims

Claims against the Group not acknowledged as debts are disclosed under contingent liabilities. Claims made by the group are recognised as and when the same is approved by the respective authorities with whom the claim is lodged.

1.25 Commitments

Commitments are future liabilities for contractual expenditure. Commitments are classified and disclosed as follows:

Estimated amount of contracts remaining to be executed on capital account and not provided for Uncalled liability on shares and other investments partly paid Funding related commitment to subsidiary, associate and joint venture companies and Other non-cancellable commitments, if any, to the extent they are considered material and relevant in the opinion of management.

Other commitments related to sales/procurements made in the normal course of business are not disclosed to avoid excessive details.

1.26 Earnings per Share:

Basic earnings per equity share are computed by dividing the net profit or loss for the year attributable to the Equity Shareholders by the weighted average number of equity shares outstanding during the year. Diluted earnings per share is computed by dividing the net profit or loss for the year, adjusted for the effects of dilutive potential equity shares, attributable to the Equity Shareholders by the weighted average number of the equity shares and dilutive potential equity shares outstanding during the year except where the results are anti-dilutive.

1.27 Segment Reporting:

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. Revenue and expenses directly attributable to segments are reported under each reportable segment. Expenses which are not directly identifiable to each reporting segment are allocated on the basis of associated revenue of the segment and manpower efforts. All other expenses which are not attributable or allocable to segments are disclosed as un-allocable expenses. Assets and liabilities that are directly attributable or allocable to segments are disclosed under each reportable segment and all other assets and liabilities are disclosed as un-allocable. Property, plant and equipment that are used interchangeably among segments are not allocated to reportable segments.

1.28 Toll Projects (Right to charge users):

Toll collection rights obtained in consideration for rendering construction services, represent the right to collect toll revenue from the users of the public service (road) during the concession period in respect of Build-Operate-Transfer ("BOT") project undertaken by the Group. Toll collection rights are capitalized as intangible assets upon completion of the project at the cumulative construction costs plus the present value of obligation towards negative grants and additional concession fee payable to National Highways Authority of India ("NHAI")/State authorities, if any. Till the completion of the project, the same is recognised under intangible assets under development.

The cost incurred for work beyond the original scope per Concession agreement (normally referred as "Change of Scope") is capitalized as intangible asset under development as and when incurred. Reimbursement in respect of such amounts from NHAI/State authorities is reduced from the carrying amount intangible assets to the extent of actual receipts.

Extension of concession period by the authority in compensation of claims made are capitalised as part of Toll Collection Rights at the time of admission of the claim or when there is a contractual right to extension at the estimated amount of claims admitted or computed based on average collections whichever is more evident.

Any Viability Gap Funding (VGF) in the form of equity support in connection with project construction is accounted as a receivable and is adjusted to the extent of actual receipts.

Pre-operative expenses including administrative and other general overhead expenses that are directly attributable to the development or acquisition of intangible assets are allocated and capitalized as part of cost of the intangible assets.

Intangible assets that are not ready for the intended use on the date of the Balance Sheet are disclosed as "Intangible assets under development".

1.29 Impairment of Assets:

At the end of each accounting year, the Group reviews the carrying amounts of Intangible assets and property, plant and equipment whether there is any indication that those assets have suffered an impairment loss.

Impairment loss is recognised when the carrying amount of an asset exceeds its recoverable amount. Recoverable amount is determined at the higher of the fair value less cost to sell and the value in use in case of an individual asset and at higher of the cash generating unit's (CGU) net selling price and the value in use.

Impairment loss is recognised immediately in the Statement of Profit and Loss as impairment loss and the carrying amount of the asset or CGU is reduced to its recoverable amount.

When an impairment loss subsequently reverses, the carrying amount of the asset CGU is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss is recognised for the asset or CGU in prior years. A reversal of an impairment loss is recognised immediately in the Statement of Profit and Loss.

1.30 Schedule III amendment disclosures:

Ministry of Corporate Affairs ("MCA") issued notification dated March 24, 2021 to amend Schedule III of the Companies Act, 2013 to enhance the disclosures required to be made by the Group in its financial statements. These amendments are applicable to the Group for the financial year starting April 1, 2021 and applied to the consolidated financial statements:

Certain additional disclosures in the statement of changes in equity such as changes in equity share capital due to prior period errors and restated balances at the beginning of the current reporting period.

Additional disclosure for shareholding of promoters.

Additional disclosure for ageing schedule of trade receivables, trade payables and capital work-in-progress.

Specific disclosure such as compliance with approved schemes of arrangements, compliance with number of layers of companies, title deeds of immovable property not held in name of Group, loans and advances to promoters, directors, key managerial personnel (KMP) and related parties etc.

Additional disclosure for relating to Corporate Social Responsibility (CSR) and undisclosed income.

Madhucon Projects Limited

Notes forming part of the Consolidated Financial Statements

2.1 Property, Plant, Equipment and Capital Work-in-Progress

Particulars	Land	Buildings	Plant & Machinery	Tipper & Trucks	Vehicles	Centering Materials	Temporary Structures	Furniture & Fixtures	Office Equipment	Computers	Total	Capital Work-In-Progress	Software	Carriage Way	Total
Cost															
As at 1 April, 2023	5,401.16	61.77	28,990.73	10,490.48	2,203.34	2,328.60	3,438.03	1,475.62	77.11	594.61	55,061.45	15,598.86	12.28	177,913.88	177,926.16
Additions	540.19	58.03	49.36	-	-	256.15	-	18.04	-	11.67	933.44	-	-	-	-
Disposals / Adjustments	(52.14)	-	(359.39)	(897.48)	(0.75)	-	-	-	-	-	(1,309.76)	-	-	-	-
As at 31.03.2024	5,899.21	119.80	28,680.70	9,593.00	2,202.59	2,584.75	3,438.03	1,493.66	77.11	606.28	54,685.13	15,598.86	12.28	177,913.88	177,926.16
Additions	20.10	-	5.15	1.98	-	2.66	-	6.12	1.26	2.07	39.34	-	-	48,819.85	48,819.85
Disposals / Adjustments	(17.92)	-	-	(311.76)	(80.54)	-	234.67	(1,148.39)	-	-	(1,323.94)	-	-	-	-
As at 31.03.2025	5,891.39	119.80	28,685.85	9,283.22	2,122.05	2,687.41	3,672.70	351.39	78.37	608.35	53,400.53	15,598.86	12.28	226,733.73	226,746.01
Additions	-	-	39.30	-	-	3.17	-	9.12	3.99	1.64	57.22	-	-	48,398.50	48,398.50
Disposals / Adjustments	(20.11)	-	575.35	(706.53)	168.18	(97.38)	(234.71)	39.44	0.01	(5.53)	(281.28)	-	-	-	-
As at 31.03.2026	5,871.28	119.80	29,300.50	8,576.69	2,290.23	2,493.20	3,437.99	399.95	82.37	604.46	53,176.47	15,598.86	12.28	276,132.23	275,144.51
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
As at 31.03.2024	3,497.09	39.61	28,177.83	8,312.49	2,069.84	2,182.26	3,437.99	1,405.19	75.07	569.79	49,767.16	6,890.33	12.26	165,957.82	165,969.78
Depreciation	-	9.19	226.83	260.41	47.03	58.84	-	26.47	1.68	16.79	647.24	-	-	52,464.62	52,464.62
Disposals	-	-	-	-	-	-	-	(1,148.39)	-	-	(1,148.39)	-	-	-	-
As at 01.04.2025	3,497.09	48.80	28,404.66	8,572.90	2,116.87	2,241.10	3,437.99	283.27	75.75	586.58	49,266.01	6,890.33	12.26	218,422.14	218,434.40
Depreciation	-	-	171.56	1.81	42.32	58.25	-	25.08	2.06	10.87	311.95	-	-	51,980.57	52,292.52
Disposals	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
As at 31.03.2026	3,497.09	48.80	28,576.22	8,574.71	2,159.19	2,299.35	3,437.99	308.35	78.81	597.45	49,577.96	6,890.33	12.26	270,402.71	270,726.92
Net Block															
As at 31 March 2025	2,394.30	71.00	281.19	710.32	5.18	346.31	234.71	68.12	1.62	21.77	4,134.52	8,708.53	0.02	8,311.59	21,154.67
As at 31 March 2026	2,374.19	71.00	724.28	1.98	131.04	193.85	-	91.60	3.56	7.01	3,596.52	8,708.53	0.02	4,729.62	17,036.58

Madhucon Projects Limited
Notes forming part of the consolidated financial statements
2.2 Investments

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
1) Investment in Equity Instruments		
(i) Subsidiaries:		
In Shares of ₹ 10 each, fully paid up (otherwise specified)		
Simhapuri Energy Limited	-	-
Madhucon Natural Resources Limited (Singapore)	0.21	0.21
Shares of S\$ 1/- each		
Others-Subsidiary Companies*		
(ii) Associates:		
In Shares of ₹ 10 each, fully paid up (otherwise specified)		
Madhucon Agra Jaipur Expressways Limited	3.12	3.12
Madhucon Properties Limited	1.00	1.00
Chhapra Hajipur Expressways Limited	-	-
(iii) Others:		
In Shares of ₹ 10 each, fully paid up (otherwise specified)		
Rajanagarum Gas Power Private Limited	48.81	48.81
Canara Bank Limited	1.44	1.44
(iv) Provision for impairment on investment	-	-
Total	54.58	54.58

2.3 Trade Receivables

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current	Non-Current	Current
Un Secured, Considered good				
- From Related Parties	-	-	-	-
From Others	0.10	586.82	-	542.48
Total	0.10	586.82	-	542.48

Particulars	Outstanding for following periods from due date of payment F.Y 2025-26					
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	-	-	0.10	-	-	0.10
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
	-	-	0.10	-	-	0.10

Particulars	Outstanding for following periods from due date of payment F.Y 2024-25					
	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	-	-	-	-	-	-
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
	-	-	-	-	-	-

2.4 Loans

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current	Non-Current	Current
Unsecured, considered good				
Loans to Related Parties				
Security Deposits	252.91	635.83	11.27	-
Others	5,593.27	-	5,594.47	-
Total	5,846.18	635.83	5,605.74	-

2.5 Other Financial Assets

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current	Non-Current	Current
Unsecured, considered good				
Bank Deposits with maturity more than 12 months	393.35	-	375.43	-
Earnest Money Deposits	4,884.19	-	51.02	-
Retention Money Deposit	539.81	-	4,020.86	-
Receivable under service concession arrangements	120,739.39	-	119,374.03	-
Advances Recoverable	1,237.75	-	8,443.78	-
Receivable From Others	-	-	738.86	2,760.85
Receivable From NHAI	-	96,066.86	-	100,882.42
Claims Receivable from NHAI	-	10.26	-	43,653.88
Retention Money Deposit	-	5,116.00	-	1,316.54
Other receivables from related parties	-	3,437.65	-	504.73
Total	127,794.49	104,630.77	133,003.98	149,118.42

2.6 Deferred Tax Asset / (Liability) (net)

	As at March 31, 2026	As at March 31, 2025
Deferred Tax Asset		
Opening Balance	5,015.26	5,579.56
During the year	90.82	(564.30)
Total	5,106.08	5,015.26

2.7 Other Non-Current Assets

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current	Non-Current	Current
Capital Advances	-	-	-	-
Advance to suppliers and sub-contractors	14,367.67	209.52	12,777.13	180.05
Others	9,163.68	-	7,629.81	-
Prepaid Expenses	-	6.26	-	7.02
Prepaid Insurance	-	5.05	-	3.38
Advances to related parties	-	0.09	-	1,768.54
OTS Payment to IFCI Limited	-	4,250.00	-	4,250.00
Statutory Dues Receivable	18.16	51.21	18.16	2,379.06
Advances other than Capital Advances	-	12,440.03	-	8,494.37
Total	23,549.51	16,962.16	20,425.10	17,082.42

2.8 Inventories

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Raw Materials	172.98	180.01
Work-in-Progress	-	-
Total	172.98	180.01

2.9 Trade Receivables

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Un Secured, Considered good		
From Related Parties	-	125.34
From Others	586.82	417.14
Total	586.82	542.48

Particulars	Outstanding for following periods from due date of payment F.Y 2025-26					
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	440.08	21.51	125.23	-	-	586.82
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
	440.08	21.51	125.23	-	-	586.82

Particulars	Outstanding for following periods from due date of payment F.Y 2024-25					
	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed Trade receivables – considered good	267.50	125.34	149.64	-	-	542.48
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-
	267.50	125.34	149.64	-	-	542.48

2.10 Cash and Cash Equivalents

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Cash on hand	34.22	4.95
Balances with Banks		
In Current Accounts	7,147.32	5,725.56
In Deposit Accounts with Maturity less than 3 months	595.37	237.87
Unpaid Dividend Accounts	5.84	17.58
Total	7,782.75	5,985.96

2.11 Bank Balance other than above

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Margin money and other deposits with banks	689.81	643.56
Total	689.81	643.56

Madhucon Projects Limited

Notes forming part of the financial statements

2.12 Loans

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Unsecured, considered good		
Security Deposit	635.83	-
Total	635.83	-

2.13 Other Financial Assets

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Receivable From Others	-	2,760.85
Receivable From NHAI	96,066.86	100,882.42
Other receivables from related parties	3,437.65	504.73
Claims Receivable from NHAI	10.26	43,653.88
Retention Money Deposit	5,116.00	1,316.54
Total	104,630.77	149,118.42

2.14 Current Tax Asset(Net)

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
TDS Receivables	1,499.35	6,943.40
GST Input	1,138.76	226.36
Total	2,638.11	7,169.76

2.15 Other Current Assets

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Prepaid Expenses	6.26	7.02
Prepaid Insurance	5.05	3.38
Advance to suppliers, sub-contractors and others	209.52	180.05
Statutory Dues Receivable	51.21	2,379.06
Advances to related parties	0.09	1,768.54
OTS Payment to IFCI Limited	4,250.00	4,250.00
Advances other than Capital Advances	12,440.03	8,494.37
Total	16,962.16	17,082.42

Madhucon Infra Limited

Notes forming part of the consolidated financial statements

2.16 Equity Share Capital

(₹ in Lakhs)

	Number of Shares	As at March 31, 2026	Number of Shares	As at March 31, 2025
Authorised Equity Shares of ₹ 10/- each	4,500,000,000	450,000.00	4,500,000,000	450,000.00
Total		450,000.00	-	450,000.00
Issued, Subscribed and Called up Capital Equity Shares of ₹ 10/- each		742.69	-	-
Fully paid up Capital	7,37,94,940 Equity Shares of ₹. 1/- each		7,37,94,940 Equity Shares of ₹. 1/- each	
Equity Shares of ₹ 10/- each		737.95		737.95
Add : Forfeited Shares Amount originally paid up		2.37		2.37
Total		740.32		740.32

a) Reconciliation of the Number of Equity Shares Outstanding at beginning and at end of the year

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
	No. of Shares	Amount	No. of Shares	Amount
Balance at the beginning of the year	1,287,777,045	128,777.70	1,287,777,045	128,777.70
Add: Equity Shares allotted during the year	-	-	-	-
Shares bought back during the year	-	-	-	-
Balance at the end of the year	1,287,777,045	128,777.70	1,287,777,045	128,777.70

b) Terms/ Rights attached to Shares:

The Company has only one class of paid-up equity shares having par value of ₹ 10 per share. Each shareholder of equity share is entitled to one vote per share. The In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all

c) Bonus Shares/ Buy back shares for consideration other than cash issued during the past five years:

- (1) Aggregate number and class of shares allotted as fully paid up pursuant to contracts without payment being received in Cash - Nil
- (2) Aggregate number and class of shares allotted as fully paid up by way of Bonus shares - Nil
- (3) Aggregate number and class of Shares bought back - Nil

Notes forming part of the financial statements

2.17 Other Equity

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
(a) Securities Premium		29,313.07		29,313.07
(b) Capital Reserve	5,774.50	-	5,774.50	-
Less: Capital Grant Defferment	(5,774.50)		(5,774.50)	
(b) General Reserve				
Opening Balance	5,061.53		5,061.53	
Add: Additions during the year	-		-	
Closing Balance		5,061.53		5,061.53
(c) Surplus in Statement of Profit and Loss				
Opening Balance	(182,709.90)		(133,514.36)	
Add: Profit for the Year	(40,833.45)		(47,525.38)	
Add: Capital Grant Defferment	-		-	
Correction in Profit and Loss	-		(1,670.16)	
Less: Appropriations				
Proposed Dividend	-		-	
Dividend Distribution Tax	-		-	
Transfer to Reserves	-		-	
Closing Balance		(223,543.35)		(182,709.90)
Other Components of Equity				
Remeasurements of the defined benefit plans and others	(145.64)		(146.00)	
Exchange differences in translating the financial statements of foreign operations	824.79		1,090.71	
Increase/(Decrease) in borrowing cost pursuant to application of Effective Interest rate method	(140.02)		(140.02)	
		539.13		804.69
(d) Reserves on Consolidation		-		-
Equity Component of Unsecured Loan	-	-		-
Total		(188,629.62)		(147,530.61)

2.18 Borrowings

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Secured:		
Debentures		
Term Loans		
From Banks	126,021.66	73,521.47
From Others	13,423.83	70,631.96
Unsecured:		
Loans from related parties	-	1,000.00
From Banks	32,571.14	142.91
From Financial Institutions	285.90	285.90
Total	172,302.53	145,582.24

Madhucon Infra Limited

Notes forming part of the consolidated financial statements

(i) Madhucon Infra Limited

Total amount payable to IFCI is Rs.13,496.41 lakhs (Net), as per books of account. The company has submitted One time settlement proposal with IFCI and it was agreed for Rs.7,000 Lakhs towards full and final settlement. The company has paid Rs.1,350 Lakhs upto 31st March 2022. The company has requested to IFCI to reduce the OTS amount from Rs. 7,000 lakhs to Rs. 5,100 Lakhs. Subsequently, IFCI had approved full and final settlement of dues of Rs. 5,100 Lakhs, but to be paid within 9 months vide its letter dated 19th June, 2023. The Company has defaulted in payment of these dues, as per terms and conditions. The Company has paid only Rs.4,250/- lakhs upto March 2025(including Rs.1,100/-lakh paid during the year

i) No Interest has been provided on the amounts payable to IFCI for the current FY 2022-23, pending OTS.

(ii) Chhapra - Hajipur Expressways Limited

Term loans from banks - The loan is repayable in 17 semiannual unequal installments starting from June,2022. NHAI Loan - The loan is repayable at the time of receipt of semi annuities after PCOD.

Unsecured Loan - Repayment shall be made only after the Final Settlement date, on which all the Secured Obligations have been discharged.

Terms of Security of secured term loans

Indian rupees term loan consists of loan borrowed from a consortium of 05 bankers & from NHAI as per common loan agreement dated 03-12-2010 for an amount of Rs.585 crores, and further enhanced loan facility agreement dated on 30-01-2016 for an amount of Rs.176.83 crores. Further enhanced loan facility agreement dated on 09-01-2018 for an amount of Rs.171.99 crores and from NHAI as per tripartite agreement dated on 21-10-2016. During the year the company has not provided the interest on to the term loans due to term loans became NPA. And interest has been provided for loan from NHAI.

Terms of Security

The Company has executed loan documents and created security as per common loan agreement dated 03-12-2010 and enhanced loan facility agreement dated 30-01-2016 and 09-01-2018.

(iii) Ranchi Expressways Limited

Terms of Security of Secured Term Loans

Indian Rupee Term Loans Consists of Loans borrowed from a consortium of 13 bankers & one financial institution as per common loan agreement dated 31-10-2011. The entire outstanding debt as per common loan agreement was re-structured and the loan amount was payable as per master amendment to common loan agreement dated 28-03-2017. The company has entered in OTS with one of the consortium bank and payments are being made as per repayment schedule.

Terms of Security

The Company has executed loan documents and created security as per common loan agreement dated 31-10-2011 and amendment to common loan agreement

Terms of Repayment

Un Secured Loan from Related Parties: The unsecured loans are provided by the promoters of the company as per common loan agreement with Senior Lenders by way of Sub-ordinate loan such sub-Ordinate loans interest and principle repayment shall be paid after final settlement date on which all the secured obligations have been discharged in full to the satisfaction of the lenders.

(iv) TN (DK) Expressways Limited

Terms of Repayment of Secured Loan:

Indian Rupees Term Loans consists of Loans borrowed from a consortium of 4 banks as per common loan agreement dated 11.10.2006. The entire outstanding debt as per common loan agreement was re-structured and the loan amount was payable as per master restructure agreement dated 30.03.2013. During the year company has not provided interest.

The Lenders adjusted an amount of Rs.384.75 Crs from Escrow Account directly towards interest and principal as at March 2024 against the term loan of Rs.224.00 Crs given by the Lenders.

Terms of Security:

The company has executed loan documents and created security as per common loan agreement dated 11.10.2006 and master restructure agreement dated 30.03.2013.

Terms of Repayment of Unsecured Loans:

The unsecured loans are provided by the promoters of the company as per common loan agreement with senior lenders by way of subordinate loan. Such subordinate loans interest and principal repayment shall be made after final settlement date. The date on which all the secured obligations have been discharged in full to the satisfaction of the lenders.

(v) Madurai-Tuticorin Expressways Limited

Terms of Repayment - Secured Loans

Indian Rupees Term Loans consists of Loans borrowed from a consortium of 5 bankers & one financial institution as per common loan agreement dated 13.01.2007

The Lenders adjusted an amount of Rs.801.60 Crs from Escrow Account directly towards interest and principal as at March 2024 against the term loan of Rs.598.00 Crs given by the Lenders.

Terms of Security

The company has executed loan documents and created security as per common loan agreement dated 13.01.2007 and master restructure agreement dated 28.03.2013

Terms of Repayment - Unsecured Loan - from related parties

The unsecured loans are provided by the promoters of the company as per the common loan agreement with Senior Lenders by way of Sub-ordinate loan. Such Sub-Ordinate loans interest and principal repayment shall be paid after final settlement date. The date on which all the secured obligations have been discharged in full to the satisfaction of the lenders.

Terms of Repayment - Unsecured Loan - from others:

The company has availed loan from M/s Innovations Payment Services Limited and the amount was utilised for closing the term loan account availed from SBI.

(vi) Trichy-Thanjavur Expressways Limited

Terms of Repayment - Secured Loans

Indian rupees Term Loans consists of Loans borrowed from a consortium of 5 bankers & one financial institution as per common loan agreement dated 02.12.2006. The entire outstanding debt as per common loan agreement was re-structured and the loan amount was payable as per master restructure agreement dated 28.03.2013. The company has not provided interest.

The Lenders adjusted an amount of Rs.430.99 Crs from Escrow Account directly towards interest and principal as at March 2023 against the term loan of Rs.261.00 Crs given by the Lenders.

Terms of Security

The company has executed loan documents and created security as per common loan agreement dated 02.12.2006 and master restructure agreement dated 28.03.2013.

Terms of Repayment- Unsecured Loan - from related parties

The unsecured loans are provided by the promoters of the company as per the common loan agreement with senior lenders by way of sub-ordinate loan. Such sub-ordinated loans interest and principal repayment shall be made after final settlement date. The date on which all the secured obligations have been discharged in full to the satisfaction of the lenders.

The company has availed loan from M/s innovations Payment Services Limited and the amount was utilised for closing the term loan account availed from SBI.

(vii) Baraat-Krishnagar Expressways Limited

Terms of Repayment - Secured Loan

Indian rupee Loans Consists of Loans borrowed from a consortium of 7 bankers & one financial institution as per common loan agreement dated 26-09-2011. The entire outstanding debt as per common loan agreement was amended and the loan amount was payable as per master agreement dated 24-06-2015. During the year the company has not closed the any term loan account. The company has not provided the interest during the financial year.

Interest is not provided during the financial year due to the term loans became NPA.

Terms of Security

The Company has executed loan documents and created security as per common loan agreement dated 26-09-2011 and master agreement amended on dated 24-06-2015

Terms of Repayment - Un Secured Loan from Related Parties

The unsecured loans are provided by the promoters of the company as per common loan agreement with Senior Lenders by way of Sub-ordinate loan such sub-Ordinate loans interest and principle repayment shall be paid after final settlement date on which all the secured obligations have been discharged in full to the satisfaction of the lenders.

2.19 Trade Payables

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current	Non-Current	Current
For supply and Services	9,787.43	2,506.20	16,095.65	5,409.66
Retention Money Deposits	3,931.61	3,673.90	3,864.46	562.55
Others	2,319.89	-	2,148.53	-
Due to Other Payables	-	9,199.92	-	5,396.25
Total	16,038.93	15,380.02	22,108.64	11,368.46

Particulars	Outstanding for following periods from due date of payment F.Y 2025-26				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	171.32	-	-	171.32
(ii) Others	-	793.64	5,847.45	9,226.52	15,867.61
(iii) Disputed dues-MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
	-	964.96	5,847.45	9,226.52	16,038.93

Particulars	Outstanding for following periods from due date of payment F.Y 2024-25				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	-	-	-	-	-
(ii) Others	-	1,330.14	4,578.17	16,200.34	22,108.64
(iii) Disputed dues-MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
	-	1,330.14	4,578.17	16,200.34	22,108.64

2.20 Other Financial Liabilities

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current	Non-Current	Current
Amounts payable to related parties	-	-	-	2,146.01
Interest Accrued and due on Borrowings	-	3,409.02	-	3,409.02
Other Payables	91.91	18,175.12	3,678.49	9,003.90
Unpaid Dividends	-	2.82	-	3.73
Trade Payables	-	11,519.39	-	6,786.79
Payables to Related Parties	-	1,080.52	-	5,023.65
Total	91.91	34,186.87	3,678.49	24,227.09

2.21 Provisions

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Provision for Employee Benefits		
Gratuity	63.63	64.47
Compensated absences	21.66	21.47
Provision for Major Maintenance and Repairs	13,770.45	18,381.58
Total	13,855.74	18,467.52

2.22 Other Non-Current Liabilities

(₹ in Lakhs)

	As at March 31, 2026		As at March 31, 2025	
	Non-Current	Current	Non-Current	Current
Mobilization Advance	672.93	-	3,858.67	-
Material Advance	8.72	-	8.72	-
Statutory Dues Payable	-	2,946.99	-	2,973.44
Other Liabilities	10,220.23	45,489.71	11,228.64	44,619.30
Revenue Received in Advances	-	1,333.93	-	1,155.93
Other advances from related parties	-	8,531.68	-	19,417.06
Total	10,901.88	58,302.31	15,096.03	68,165.73

2.23 Borrowings

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Secured:		
Loans repayable on demand		
From Banks	51,216.79	36,764.40
From Financial Institutions	97,840.50	118,295.33
From Others	44,359.83	54,795.67
Total	193,417.12	209,855.40

2.24 Trade Payables

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
For Supplies and Services	2,506.20	5,409.66
Due to Other Payables	9,199.92	5,396.25
Retention Money Deposits	3,673.90	562.55
Total	15,380.02	11,368.46

Particulars	Outstanding for following periods from due date of payment F.Y 2025-26				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	6.94	-	-	-	6.94
(ii) Others	9,106.44	6,266.64	-	-	15,373.08
(iii) Disputed dues-MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
Total	9,113.38	6,266.64	-	-	15,380.02

Particulars	Outstanding for following periods from due date of payment F.Y 2024-25				
	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) MSME	16.15	171.32	-	-	187.46
(ii) Others	5,469.09	4,203.14	1,508.77	-	11,181.00
(iii) Disputed dues-MSME	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-
Total	5,485.23	4,374.46	1,508.77	-	11,368.46

2.25 Other Financial Liabilities

	(₹ in Lakhs)	
	As at March 31, 2026	As at March 31, 2025
Interest Accrued and due on Borrowings	3,409.02	3,409.02
Trade Payables	11,519.39	6,786.79
Other Payables	18,175.12	9,003.90
Payables to Related Parties	1,080.52	5,023.65
Unpaid Dividends	2.82	3.73
Total	34,186.87	24,227.09

2.26 Other Current Liabilities

	(₹ in Lakhs)	
	As at March 31, 2026	As at March 31, 2025
Statutory Dues Payable	2,946.99	2,973.44
Other Liabilities	45,489.71	44,619.30
Revenue Received in Advances	1,333.93	1,155.93
Other advances from related parties	8,531.68	19,417.06
Total	58,302.31	68,165.73

2.27 Provisions

	(₹ in Lakhs)	
	As at March 31, 2026	As at March 31, 2025
Provision for Employee Benefits		
Gratuity	91.14	87.62
Compensated absences	57.72	34.22
Provision for Baddebts	4,128.49	4,128.49
Provision for Expenses	195.77	240.78
Provision for Periodic Maintenance	37,903.33	37,920.66
Total	42,376.45	42,411.77

2.28 Current Tax Liabilities (Net)

	(₹ in Lakhs)	
	As at March 31, 2026	As at March 31, 2025
TDS Payable	742.75	758.62
Total	742.75	758.62

2.29 Revenue from Operations

	(₹ in Lakhs)	
	Year Ended March 31, 2026	Year ended March 31, 2025
Operating Income		
Income from Contracts and Services	46,074.60	57,881.32
Toll Fee Collection	8,756.15	8,274.15
Others	346.37	1,500.66
Total	55,177.12	67,656.13

2.30 Other Income

	(₹ in Lakhs)	
	Year Ended March 31, 2026	Year ended March 31, 2025
Interest Income	322.62	3,208.64
Miscellaneous Income	15,840.60	7,920.41
Capital Grant Defferment	162.94	162.50
Benefit on OTS	3,641.56	22,176.41
Other Non Operating Income	0.05	-
Total	19,967.77	33,467.96

2.31 Cost of Materials and Work Expenses

	(₹ in Lakhs)	
	Year Ended March 31, 2026	Year ended March 31, 2025
Stores and Spares	2,188.15	8,062.50
Work Expenses	31,119.90	45,532.04
Total	33,308.05	53,594.54

2.32 Employee Benefits Expense

	(₹ in Lakhs)	
	Year Ended March 31, 2026	Year ended March 31, 2025
Salaries & Wages Bonus and Provident Fund	1,472.82	1,702.35
Staff Welfare Expenses	76.55	110.51
Total	1,549.37	1,812.86

2.33 Finance Cost

(₹ in Lakhs)

	Year Ended March 31, 2026	Year ended March 31, 2025
Interest Expense	-	3,494.82
Bank Guarantee Commission	66.57	389.38
Total	66.57	3,884.20

2.34 Other Expenses

(₹ in Lakhs)

	Year Ended March 31, 2026	Year ended March 31, 2025
Administrative Expenses	34,392.26	6,078.74
Insurance Charges	80.93	104.09
Consultancy charges	399.06	447.35
Rent, Rates & Taxes	144.49	347.73
Advances & Investments written off	-	33,502.83
Total	35,016.74	40,480.74

2.35 Subsidiaries companies considered in the financial statements are:

S.No	Name of the Entity	Country of Incorporation	Proportion of Ownership Interest		
			Madhucon Projects Limited	Madhucon Infra Limited	Madhucon Toll Highways Limited
1	Madhucon Infra Limited	India	94.89%	-	-
2	Nama Hotels Private Limited	India	99.96%	-	-
3	Madhucon Mega Mall Private Limited	India	66.67%	-	-
4	Madhucon Heights Private Limited	India	66.67%	-	-
5	MadhuraiTuticorin Expressways Limited	India	54.12%	-	23.23 %
6	Madhucon Toll Highways Limited	India	0.01%	94.87%	-
7	Ranchi Expressways Limited	India	0.02%	0.02%	94.82%
8	Barasat Krishnagar Expressways Limited	India	0.03%	0.03%	94.77%
9	TN(DK) Expressways Limited	India	0.13%	48.37%	46.36%
10	Trichy-Thanjavur Expressways Limited	India	0.15%	72.22%	22.48%
11	Chhapra-Hajipur Expressways Limited	India	0.08%	26.44%	22.22%
12	Vijayawada-Machilipatnam Expressways Limited	India	1.78%	12.65%	76.33%
13	RajauliBakhtiyarpur Expressways Limited	India	4.80%	3.80%	78.94%
14	PT Madhucon Indonesia	Indonesia	4.86%	80.66%	-

2.36(a) Contingent Liabilities not provided for:

(₹ in Lakhs)

Particulars	As at 31.03.2026	As at 31.03.2025
Bank Guarantees*	14,947.16	16751.40
Service Tax	1,655.75	1,655.75
Interest on TDS Paid	207.67	207.67
Levied penalty of Rs.14,436.00 and Rs.60,632.00 Lakhs in Trichy-Tanjavur Expressways Ltd and Madurai-Tuticorin Expressways Ltd respectively delay in undertaking of periodic maintenance work. However the NHAI has terminated the project on 17-03-2023	75,068.00	75,068.00
Levied penalty for delay in undertaking of periodic maintenance work in TN (DK) Expressways Ltd.	47,535.60	35,247.79
The Group is a party to legal suits on construction contract terms related disputes, pending before various courts in India as well as arbitration proceedings. It is not possible to make a fair assessment of the likely financial impact of these pending disputes / litigations until the cases are decided by the appropriate authorities	Amount not ascertainable	Amount not ascertainable

2.37 The long term unquoted investments in equity shares of subsidiary companies as given hereunder and included in Schedule V are pledged with Banks and Financial Institutions which have extended loan facilities to the respective investee companies.

S.No	Name of the entity	No of Shares pledged as at 31.03.2026	No of Shares pledged as at 31.03.2025
1	Madurai Tuticorin Expressways Limited	13,98,20,500	13,98,20,500
2	Nama Hotels Private Limited	1,38,41,000	1,38,41,000
3	Madhucon Infra Limited	51,74,77,705	51,74,77,705
4	Madhucon Toll Highways Limited	12,00,00,000	12,00,00,000
5	TN (DK) Expressways Limited	6,04,87,600	6,04,87,600
6	Trichy-Thanjavur Expressways Limited	4,59,30,000	4,59,30,000
7	Chhapra-Hajipur Expressways Limited	4,74,96,012	4,74,96,012
8	Barasat-Krishnanagar Expressways Limited	2,21,34,000	2,21,34,000
9	Ranchi Expressways Limited	7,52,08,000	7,52,08,000

2.38 Deferred Tax Asset / (Liabilities) (net)

Significant components of deferred tax Asset / (Liabilities) for the year ended March 31, 2026:

(₹ in Lakhs)

	As at March 31, 2026	As at March 31, 2025
Deferred Tax Asset		
Opening Balance	5,015.26	5,579.56
During the Year	90.82	(564.30)
Deferred Tax Asset / (Liability) (net)	5,016.08	5,015.26

2.39 Disclosure in accordance with IND AS 115 Revenue from Contracts with Customers

	(₹ in Lakhs)	
	2025-26	2024-25
Contract revenue recognized	46,074.60	57,790.57
Aggregate of contract costs incurred and recognised profits (less recognised losses) up to the reporting date for Contracts in progress	7,82,610.57	7,23,011.01
Amount of advances received for contracts in progress	-	2,743.33
Amount of retention money for contracts in progress	8,153.51	3,379.12
Gross amount due from customers for contracts in progress	443.71	392.74

2.40 Micro & Small Enterprises: The management has identified the enterprises which have provided goods and services to the Group and which qualify under the definition of Micro and Small Enterprises, as defined under Micro, Small and Medium Enterprises Development Act, 2006.

2.41 Earnings per Share:

	Year ended March 31,2026	Year ended March 31,2025
Net Loss after tax available for equity shareholders (` in Lakhs)	(44,452.64)	(47,520.49)
Weighted Average number of equity shares for Basic EPS (Nos)	7,37,94,940	7,37,94,940
Weighted Average number of equity shares for Basic EPS (Nos)	7,37,94,940	7,37,94,940
Face Value per Share (`)	1.00	1.00
Basic and Diluted EPS * (`)	(60.24)	(64.40)

*The Company has no dilutive instruments. As such Diluted Earnings per share equals to Basic Earnings per share.

2.42 Related Party Transactions:

I. Following are the list of related parties and relationships

S.No.	Particulars
A.	Joint Ventures
1	Madhucon Sino-Hydro JV
2	MPL SCCPL SSBBC JV
3	Madhucon – Kored JV
B.	Key Management Personnel
4	Sri Md Shafi – Joint Managing Director
5	Sri Nama Seethaiah - Director
6	Sri K. Venkateswarlu - Director cum CFO
7	Sri D Mall Reddy - Company Secretary

II. Related party transactions during the year as follows

	(` in Lakhs)	
	2025 -26	2024 -25
Revenue from Contracts and Services	10,124.07	3,142.85
Remuneration		
Key Management Personnel	87.95	166.21
Sitting Fee	2.85	3.00

III. Related Party balances outstanding at the end of the year as follows

	(` in Lakhs)	
	2025 -26	2024 -25
Trade Receivables		
Jointly Controlled/entities and ventures	121.76	125.34
Outstanding Receivables		
Jointly Controlled/entities and ventures	2,029.26	4,173.31
Outstanding Payables		
Bank Guarantees		
Jointly controlled/entities and ventures	2,041.95	5,579.55

i) Barasat – Krishnagar Expressways Limited

A subsidiary company was incorporated under the Companies Act, 1956, on 24th Day of March, 2011 as a Special Purpose Vehicle for undertaking the work of Four Laning of Barasat - Krishnagar Section of NH- 34 (km. 31.000 to km. 115.000) on Design, Build, Finance, Operation & Maintenance and Transfer (DBFOT-Annuity) basis, in the State of West Bengal for pre-agreed concession period of 17 years. This contract was awarded by National Highway Authority of India. As per clause No.10.3.1 of Concession Agreement, at the time of declaration of appointed date NHAI has to handover 80% of Right of Way to the Concessionaire. But even after 36 months NHAI has not handed over 80% of Right of Way and only 52.36% of Right of Way was handedover to the Concessionaire. Hence the Company has terminated the Contract on 31st December, 2015 as NHAI was not able to provide ROW. The company and NHAI then entered into a Supplementary Agreement to the Concession Agreement dated 20th June, 2011 on 2nd May, 2016 for adjudication of disputes through Arbitration under the Rules of 'Society for Affordable Redressal of Disputes' (SAROD). NHAI also subsequently issued notice for termination of the Contract vide its letter dated 3rd May, 2016 and also seized all the project assets of BKEL on 12th May, 2016. Arbitral proceedings are going on. EPC Contractor has made claims on the company. On receipt of arbitration award the company will negotiate with the EPC Contractor to settle the claims.

To settle the disputes, BKEL went for arbitration as per the concessionaire agreement. Respondent NHAI filed SLP in Supreme Court and sought stay on the pronouncement of Arbitral Tribunal Award. M/s State Bank of India has filed petition U/s 7 of IBC 2016, against the Company at the Hon'ble NCLT, Hyderabad Bench. The Hon'ble NCLT, Hyderabad Bench passed the order by admitting the petition and appointed Interim Resolution Professional. In this regard Company has approached the Hon'ble NCLAT, seeking relief and the Hon'ble NCLAT has given stay on NCLT Order.

ii) Ranchi Expressways Limited,

A subsidiary company entered into an agreement with National Highway Authority of India for undertaking the work of four laning of Ranchi-Rangoan-Jamshedpur section of NH-33 from KM 114.00 to Km 277.500 in the state of Jharkand on annuity basis. The company has achieved physical progress of 50.24% as certified by IE and unmeasured progress of about 10% in respect of works in progress.

NHAI terminated the Concession Agreement on 30/01/2019 without following the termination procedure laid down in the Concession Agreement. Since project got terminated, the company has initiated arbitration clause and arbitration proceedings commenced. The loans taken from financial institutions became NPAs and interest on these loans have not been provided for.

CBI has filed FIR against the Company, Promoters and Directors on 12/03/2019. ED also raided the premises of the company on 11-06-2021 and the ED filed the charge sheet.

Banker, the State Bank of India which Disbursed Loans to the Ranchi Express Ways Ltd has filed a petition under IBC Code, 2016 herewith referred as Financial Creditor with the National Company Law Tribunal (Hyderabad Bench-1). In the process, the honorable bench appointed IRP and declared the moratorium under section 14 of IBC Code on 22nd Dec 2023.

Later, Kamma Srinivas Rao, director of the Company, filed an appeal against the order of NCLT (Hyderabad Bench – 1) with the National Company Law Appellate Tribunal – (Chennai Bench). Hon'ble NCLAT has deferred the impugned order given by NCLT for a period of two weeks from 29.01.24. Again NCLAT had passed the order that interim order passed by the NCLAT dated 29.01.2024 shall continue.

iii) Madurai – Tuticorin Expressways Limited

NHAI has levied penalty amount of Rs.606.32 Crs for delay in undertaking of periodic maintenance obligations in the project stretch. Even though company has commenced Periodic Maintenance works and its obligations the NHAI has terminated the project on 17-03-2023 through termination notice issued.

The company has taken loans from different financial institutions. Now those loans became NPAs and interests on these loans have not been provided for. Arbitration proceedings are going on. NHAI filed an SLP on 01/03/2023, and the Supreme Court reconstituted the tribunal on 31/07/2023. Arbitration proceedings have resumed, with cross-examination of witnesses currently underway.s

iv) Trichy – Thanjavir Expressways Limited

NHAI has levied penalty of Rs.144.36 Crs for delay in undertaking of Periodic maintenance works. Even through company commenced Periodic Maintenance works, the NHAI has terminated the project on 17-03-2023 through issue of termination notice.

M/s IDBI Bank Limited has filed petition U/s 7 of IBC 2016, against the Company at the Hon'ble NCLT, Hyderabad Bench - 1. The Hon'ble NCLT, Hyderabad Bench – 1 passed the order by admitting the petition and appointed Interim

Resolution Professional. In this regard suspended directors have approached the Hon'ble NCLAT, Chennai seeking relief and the Hon'ble NCLAT has given stay and deferred the impugned order and the stay is continuing.s

v) TN (DK) Expressways Limited

The Company has defaulted in repayment of borrowings and the loan accounts have been classified as Non-Performing Assets (NPA) by banks / financial institutions. However, the Company has not recognized interest expense and the corresponding interest liability on such borrowings in the standalone financial statements.

During the year the NHAI has levied penalty of Rs.352.48 Crs for delay in to carry out the of periodic maintenance obligations in the project stretch. The company has commenced Periodic Maintenance works and completed the major portion of the periodic maintenance works.

2.43 Segment Reporting

The details of primary segment information for the year ended March 31, 2026 and March 31, 2025 are given below:
The Group is currently focused on three business segments Construction, and Toll Collection

	(₹ In Lakhs)	
	As at March 31, 20 26	As at March 31, 2025
Segment Revenue		
Construction	46,414.10	58,128.71
Energy		
Toll Highways	8,763.02	9,527.41
Others		-
Less : Inter Segment Revenue	-	-
Total	55,177.12	67,656.12
Segment Results before Interest and Taxes		
Construction	995.53	810.42
Energy		
Toll Highways	(48,083.23)	(49,069.36)
Others	(0.63)	(6.21)
Total	(47,088.33)	(48,265.15)
Less : Interest Expenses	-	3,494.82
Profit Before Tax	(47,088.33)	(51,759.97)
Segment Assets*		
Construction	1,66,335.04	1,94,535.54
Energy		
Toll Highways	2,37,818.47	2,97,037.48
Others	8,738.07	8,738.07
Less : Inter Segment Elimination	(99,404.84)	(139,106.58)
	3,13,486.75	3,61,204.51
Segment Liabilities**		
Construction	1,43,217.14	1,67,622.87
Energy		-
Toll Highways	4,83,380.80	4,97,202.42
Others	3,245.58	3,244.94
Less : Inter Segment Elimination	(72,247.03)	(1,06,350.27)
	5,57,596.48	5,61,719.96

* Segment Assets excludes current and non-current investments, deferred tax assets

** Segment Liabilities excludes deferred tax liabilities

2.44 Some of the Bank Accounts in Holding Company at closed projects which are in dormant and have not been reconciled due to non-availability of statements

2.45 Figures for the previous year have been regrouped/reclassified to conform to the figures of the current year.

In terms of our report attached

For P.Murali & Co.
Chartered Accountants
FRN : 007257S

For and on behalf of the Board

A.Krishna Rao
Partner
Membership Number 020085
UDIN: 26020085DNJFWM9217

Mohammad Shafi
Jt. Managing Director
DIN: 07178265

K. Venkateswarlu
Director cum CFO
DIN: 09713108

Place: Hyderabad
Date: May 28, 2026

D. Malla Reddy
Company Secretary
ACS: 9559



MADHUCON PROJECTS LIMITED

CIN: L74210TG1990PLC11114

Reg off: Madhucon Complex, 17-70, Jublipura, Khammam- 507002
Tel: 040-235569001, Fax: 04023556005, Website: www.madhucon.com

I/We hereby record my/our presence at the 36th annual general meeting of the company being held on Tuesday, the 29th September, 2026 at 3:00 P.M. at its registered office.

Member Folio/DP ID- Client ID No. Member /Proxy's name in Block Letters Signature of Member/Proxy

Regd. Folio/ Client ID:

*Applicable for members holding share in Electronic Form.

Note to be signed and handed over at the entrance of the Meeting Venue



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FORM NO.MGT-11 PROXY FORM

Pursuant to Section 105(6) of the Companies Act 2013 and rule 19(3) of the Companies (Management and Administration) Rules 2014)

Name of the Member(s):	Folio No/client id:
Registered Address:	
E-mail id:	
DP Id:	

I/we, being the member (s) ofshares of the above names Company hereby appoint:

1. Name : E-mail id:
Address:
.....Or falling him.
2. Name : E-mail id:
Address:
.....Or falling him

As my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 36th Annual General Meeting of the Company, be held on Tuesday, the 29th day of September , 2026 at 3:00 P.M. at Registered Office: Madhucon Complex, 1-7-70, Jublipura, Khammam – 507 002 and at any adjournment thereof in respect of such resolutions as are indicated below:

Resolution No.	Resolutions	Vote**	
Ordinary Business		For	Against
1.Ordinary Resolution	To receive, consider and adopt Annual Accounts FY ended 31st March, 202 6 a) The Audited Standalone Financial Statements of the Company in IND AS format for the financial year ended 31 nd March, 2026 together with the Reports of the Board of Directors and Auditors' thereon; and b) The Audited Consolidated Financial Statements of the Company in IND AS format for the financial year ended 31 st March, 2026 together with the report of the Auditors' thereon		



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2. Ordinary Resolution	To appoint a director in place of Mr. K. Venkateswarlu (DIN: 09713108), who retires by rotation and being eligible offers himself for re-appointment.		
3.Ordinary Resolution	To appoint StatutoryAuditors and to fix their remuneration		
Special Business			
4.Ordinary Resolution	Ratification of the appointment of Mr. Prithvi Teja Nama (DIN: 02845692) as an Additional Director of the Company .		
5.Special Resolution	Ratification of the appointment of Mr. Shankara Rao Kadambala (DIN: 11843104) as an "Independent Director" of the Company.		
6.Ordinary Resolution	To appoint and approve the remuneration of the Cost Auditor for the financial year ending on 31 st March, 2027 .		
7.Ordinary Resolution	Approval for Non-Provision of the Interest on Working Capital Loans & Unsecured Loans of the Company .		

Signed..... day of 2026

Signature of the shareholder(s)

Signature of the Proxy holder(s).....

affix one
rupee
stamp

Notes:

1. The proxy duly completed should be deposited at the Registered Office of the Company not less than 48 (forty eight) hours before the time fixed for holding the Meeting.
2. A proxy need not be a member of the Company.
3. A person can act as proxy on behalf of the members not exceeding 50 (Fifty) and holding in the aggregate not more than 10% (Ten percent) of the total share capital of the Company carrying voting rights. A member holding more than 10% (ten percent) of total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.
4. ****This is only optional. Please put an 'X' in the appropriate column against the resolutions indicated in the Box. If you leave the 'For' or 'Against' column blank against any or all the resolutions, your proxy will be entitled to vote in the manner as he/she thinks appropriate.**
5. Appointing a proxy does not prevent a member from attending the meeting in person if he so wishes.
6. In the case of joint holders, the Signature of any one holder will be sufficient, butnames of all the joint holders should be stated.

NOTES





www.madhucon.com



If undelivered please return to:
"Madhucon House", Road No. 36, Jubilee Hills, Hyderabad - 500 033, INDIA